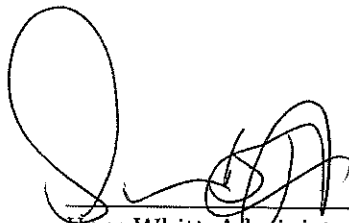


**NOTICE OF REGULAR MEETING OF THE  
BOARD OF DIRECTORS OF THE  
REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT**

**NOTICE** is hereby given of the Regular Meeting of the Board of Directors of the Refugio County Memorial Hospital District on August 26, 2020 at Noon in the Hospital Classroom, at which meeting the board will consider the following: **This meeting will be offered as a Telephonic Meeting-the toll free number is: 1-877-568-4106, Access Code: 919294845**

1. Approve the minutes of the Regular Board meeting of July 22, 2020 and take any action necessary.
2. Audience with visitors
3. Consider Medical Staff Report, including appointments and/or reappointments and take any necessary action.
4. Consider EMS Report and take any action necessary. Pg. 3
5. Consider Safety Report and take any action necessary.
6. Consider 2021 Budget and take any action necessary. Pg. 4
7. Consider Restatement of Pension Plan and take any action necessary.
8. Consider transfer of bad debt accounts and take any action necessary. Pg. 18
9. Consider charity accounts and take any action necessary. Pg. 19
10. Consider financial statements of July 2020 and take any action necessary. Pg. 21
11. Review and approve disbursements for the month of July 2020 and take any action necessary. Pg. 27
12. Receive Administrator's Report on information items; no Board action needed.

  
Hoss Whitt, Administrator

8-20-2020  
Date

**Refugio County Memorial Hospital District**  
**July 22, 2020**  
**Regular Board Meeting**  
**Minutes**

A regular meeting of the Board of Directors of Refugio County Memorial Hospital District was held on July 22, 2020 in the Hospital Classroom. The following participated telephonically: Sandra Ermis-President; Harry Lawson-Secretary, Ronald Boerner, Jerry Lockett, Lydia Aguirre, and Robert Koonce. Present were: Hoss Whitt-Administrator; Susan Parker-CFO; Corey Wasicek-DON; Joey Moehler, EMS Director; and JJ Hunt, IT

The meeting was called to order by Mrs. Ermis at 12 noon.

The motion was made by Mr. Koonce, seconded by Mr. Lockett, to approve the minutes of the Regular Board meeting of June 24, 2020. All voted for--the motion passed.

The motion was made by Mr. Koonce, seconded by Mr. Lockett, to approve the minutes of the Special Called meeting of July 15, 2020. All voted for—the motion passed.

There was no Medical Staff report.

The motion was made by Mr. Lawson, seconded by Mr. Boerner, to approve the June EMS report. All voted for—the motion passed.

No safety report was presented.

The motion was made by Mr. Lockett; seconded by Mrs. Aguirre to approve the 2020 discount tax collection rates as presented: three percent if paid in October, two percent if paid in November, one percent if paid in December and/or split-payment of taxes, paying one-half of the unit's taxes before December 1 and the remaining one-half of the taxes without penalty or interest before July 1 of the following year. All voted for—the motion passed.

The Pension Plan audit went well and we are now in compliance. No action was needed.

The motion was made by Mr. Lockett; seconded by Mr. Lawson to transfer 365 accounts in the amount of \$249,160.68 to bad debt. All voted for—the motion passed.

There were no charity accounts to report.

The motion was made by Mr. Boerner, seconded by Mr. Lawson, to approve the financials for the month of June 2020. All voted for—the motion passed

The motion was made by Mr. Lockett; seconded by Mr. Lawson, to approve the disbursements for the month of June, 2020 in the amount of \$562,851.69 All voted for—the motion passed.

Hoss Whitt delivered his Administrator's report.

The motion was made by Mr. Boerner; seconded by Mr. Lawson to excuse Mr. Wright's absence. All voted for—the motion passed.

The motion was made by Mr. Lockett, seconded by Mr. Boerner to adjourn the meeting at 12:20 PM. All voted for—the motion passed.

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Sandra Ermis, President  
Board of Directors

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Harry Lawson, Secretary  
Board of Directors

# Refugio Memorial Hospital District EMS Statistics - July 2020

<u>Average Response Time</u>	<u>Total Calls</u>	<u>Call Type</u>	<u>Total Calls</u>
00:00 - 04:59	34	Assist Agency	0
05:00 - 07:59	15	Call Cancelled	4
08:00 - 08:59	4	No Patient Found	10
09:00 - 09:59	1	Refusals	18
10:00 - 11:59	3	DOS	0
12:00 - 14:59	6	Standby	1
15:00 - 16:59	1	Transported Lights/Siren	18
17:00 - 17:59	0	Transported No Lights/Siren	56
18:00 - 19:59	1	Total	107
20:00 - 29:59	4		
30:00 - 1:29:59	0		
Total	69		

<u>Average Scene Time</u>	<u>Total Calls</u>	<u>Number of Transports by Destination</u>	<u>Total Calls</u>
00:00 - 09:59	1	CHRISTUS SPOHN - SHORELINE	4
10:00 - 14:59	16	CHRISTUS SPOHN - SOUTH	0
15:00 - 19:59	18	CITIZENS MEDICAL CENTER	21
20:00 - 29:59	30	CCMC - BAYVIEW BEHAVIORAL	1
30:00 - 39:59	5	CCMC - BAY AREA	0
40:00 - 49:59	3	CCMC - DOCTORS REGIONAL	0
50:00 - 59:59	1	DETAR HOSPITAL - NAVARRO	14
60:00 - 2:59:59	0	DETAR HOSPITAL - NORTH	1
Total	74	DOCTOR'S OFFICE	0
		DRISCOLL CHILDREN'S HOSPITAL	0
		HALO	2
		HOME	2
		LA BAHIA NURSING HOME	1
		PHI	0
		REFUGIO COUNTY MEMORIAL	27
		REFUGIO NURSING AND REHAB	1
		Total	74

<u>Average Turn Around Time</u>	<u>Total Calls</u>	<u>Transports by Destination Type</u>	<u>Total Calls</u>
00:00 - 19:59	16	Doctor's Office	0
20:00 - 29:59	8	EMS Provider (Air)	2
30:00 - 44:59	8	Home	2
45:00 - 59:59	5	Hospital	68
1:00:00 - 1:29:59	24	Nursing Home	2
1:30:00 - 1:59:59	12	Total	74
2:00:00 - 2:59:59	1		
Total	74		

**2021 BUDGET**

1. Revenue Increases:	7% Hospital Services	\$ 152,460 (inpatient)
		\$ 1,517,578 (outpatient)
	5% Clinic/Adding New DR. Revenue	\$ 78.096 (clinics)
2. Supplies:	5% Increase	\$ 56,589
3. Utilities:	1 % Increase	\$ 1,587
4. Contract Services	3% Increase	\$ 28,348
5. Other Expenses	1% Increase	\$ 3,109

<b>TAX RATES</b>				<b>TAX BASE</b>	<b>REVENUE GENERATED</b>
2017	Effective rate	.3052	cents/\$100	800,861,570	\$2,444,229.51
2018	Effective rate	.3158	cents/\$100	782,625,360	\$2,455,833.19
2019	Effective rate	.2786	cents/\$100	895,016,730	\$2,490,730.61
	Roll Back rate	.3008	cents/\$100	895,016,730	\$2,689,202.33
2020	Effective rate	.2747	cents/\$100	980,205,840	\$2,692,625.45
	Roll Back Rate	.2966	cents/\$100	980,205,840	\$2,907,290.53

RCMH BUDGET SUMMARY 2021

SUMMARY BUDGET 2021

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL 2021	Estimated 2020	Difference
<b>PATIENT REVENUE</b>															
IN PATIENT REV	210,674	208,576	202,447	193,428	198,555	181,077	181,333	175,829	182,125	192,030	194,663	209,741	2,330,460	2,178,000	152,460
OUT PATIENT REV	2,077,709	2,076,155	2,015,146	1,975,373	1,976,407	1,802,427	1,804,979	1,750,191	1,812,866	1,911,454	1,937,657	2,087,753	23,197,260	21,679,682	1,517,578
CLINIC REV	148,257	146,781	142,468	136,121	139,729	127,429	127,609	123,736	128,167	135,137	136,990	147,601	1,640,014	1,561,918	78,096
<b>TOTAL PATIENT REVENUE</b>	<b>2,436,640</b>	<b>2,431,512</b>	<b>2,360,061</b>	<b>2,254,922</b>	<b>2,314,691</b>	<b>2,110,933</b>	<b>2,113,921</b>	<b>2,049,757</b>	<b>2,123,158</b>	<b>2,238,621</b>	<b>2,269,321</b>	<b>2,445,096</b>	<b>27,167,734</b>	<b>25,419,600</b>	<b>1,748,134</b>
<b>REVENUE DEDUCTIONS</b>															
MEDICARE/MEDICAID	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	8,327,100	7,782,336	544,764
MEDICARE/MEDICAID PRIOR YR	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	6,765,944	6,323,312	442,632
OTHER	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	15,093,043	14,105,648	987,395
<b>TOTAL REV DEDUCTIONS</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>1,778,888</b>	<b>12,074,690</b>	<b>11,313,952</b>	<b>760,738</b>
<b>NET PATIENT REVENUE</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>1,178,888</b>	<b>12,074,690</b>	<b>11,313,952</b>	<b>760,738</b>
<b>MISC. INCOME</b>															
OTHER MISC INCOME	14,226	14,194	14,099	13,961	14,039	13,771	13,775	13,690	13,787	13,939	13,980	14,212	167,652	205,823	-38,171
DISPRO	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOBACCO	0	0	0	48,573	0	0	0	0	0	0	0	0	48,573	48,573	0
GRANTS/DONATIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	168,000	-168,000
INTEREST	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	234,375	-174,375
<b>TOTAL MISC. INCOME</b>	<b>19,226</b>	<b>19,194</b>	<b>19,099</b>	<b>67,534</b>	<b>19,039</b>	<b>18,771</b>	<b>18,775</b>	<b>18,690</b>	<b>18,787</b>	<b>18,939</b>	<b>18,980</b>	<b>19,212</b>	<b>276,225</b>	<b>656,771</b>	<b>-380,546</b>
<b>TOTAL GROSS REV</b>	<b>1,198,114</b>	<b>1,192,854</b>	<b>1,121,408</b>	<b>1,064,704</b>	<b>1,075,978</b>	<b>871,952</b>	<b>874,944</b>	<b>810,695</b>	<b>884,193</b>	<b>999,808</b>	<b>1,030,548</b>	<b>1,206,555</b>	<b>12,350,915</b>	<b>11,970,723</b>	<b>380,193</b>
<b>OPERATING EXPENSES</b>															
SALARIES	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	5,402,394	5,402,394	0
BENEFITS	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	1,603,950	1,603,950	0
PROFEEPHY SRV	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	1,921,641	1,921,641	0
INSURANCE	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	163,448	163,448	0
SUPPLIES	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	1,192,513	1,135,924	56,589
UTILITIES	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	162,720	161,133	1,587
CONTRACT SRV	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	1,001,156	972,808	28,348
RENTAL & LEASE	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	68,538	68,538	0
REPAIR & MAINT	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	487,944	487,944	0
OTHER EXPENSES	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	1,402,350	1,399,240	3,109
BAD DEBT EXPENSE	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	3,223,675	3,008,540	215,135
DEPRECIATION	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	1,004,428	1,004,428	0
<b>TOTAL OPERATING EXP</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>1,469,225</b>	<b>17,634,757</b>	<b>17,329,988</b>	<b>304,769</b>
Net Operating before Taxes	-271,111	-276,271	-347,817	-404,521	-393,247	-597,273	-594,281	-658,530	-585,032	-469,417	-438,677	-262,669	-5,283,842	-5,359,265	75,424
Estimated Tax Revenue	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	2,529,864	2,333,042	196,822
<b>NET/PROFIT/(LOSS)</b>	<b>-60,289</b>	<b>-65,449</b>	<b>-136,995</b>	<b>-193,699</b>	<b>-182,425</b>	<b>-386,451</b>	<b>-383,459</b>	<b>-447,708</b>	<b>-374,210</b>	<b>-258,595</b>	<b>-227,855</b>	<b>-51,847</b>	<b>-2,753,978</b>	<b>-3,026,223</b>	<b>272,246</b>

2021 PRE-DEPR PROFIT=  
0.00%

Refugio County Memorial Hospital District  
Estimated 2021 Budget Summary-Department Detail  
REVENUE AND EXPENSE SUMMARY

	31 JAN 2021	28 FEB 2021	31 MAR 2021	30 APR 2021	31 MAY 2021	31 JUN 2021	30 JUL 2021	31 AUG 2021	31 SEP 2021	30 OCT 2021	30 NOV 2021	31 DEC 2021	TOTAL 2021	Estimated 2020	DIFFERENCE
DAYS PER MONTH	31	28	31	30	31	30	31	31	30	31	30	31	365	365	0.00
A.D.C.	0.67	0.71	0.70	0.58	0.49	0.53	0.48	0.45	0.47	0.51	0.47	0.53	3	3	0.00
PATIENT DAYS PER MONTH	21	20	22	17	15	16	15	14	14	16	14	16	200	154	46.00
INPAT SEASONAL VARIATION	10.40%	9.85%	10.91%	8.65%	7.62%	7.89%	7.45%	6.97%	7.10%	7.83%	8.99%	8.24%	0	0	0.00
OPERATIONS PER MONTH	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00
GERIOPSYCH PATIENT DAYS	168	160	180	171	160	171	169	171	171	169	169	168	2,028	2,028	0.00
GERIOPSYCH OPERATING DAYS	21	20	23	22	20	22	21	22	22	21	21	21	256	256	0.00
OUTPATIENT VISITS/MONTH	1,800	1,681	1,837	1,881	1,716	1,497	1,794	1,451	1,624	1,943	1,720	1,775	20,500	19,600	1,000.00
OUTPAT SEASONAL VARIATION	8.76%	8.10%	8.96%	8.20%	8.37%	7.30%	8.75%	7.08%	7.92%	9.48%	8.39%	8.66%	0	0	0.00
HOME HEALTH VISITS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00
E.R. VISITS	334	308	340	312	318	277	333	269	301	350	319	329	3,600	3,400	400.00
ER VISITS AS % OF OP VISITS	18.56%	18.55%	18.51%	16.56%	18.53%	18.51%	18.56%	18.53%	18.54%	18.52%	18.55%	18.53%	0	0	0.00
ALS AMBULANCE CALLS/PERIOD	75	75	75	75	75	75	75	75	75	75	75	75	900	900	0.00
BLS AMBULANCE CALLS/PERIOD	38	38	38	38	38	38	38	38	38	38	38	38	450	460	0.00

INPATIENT REVENUE:

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
NURSING SERVICE INPATIENT	72,625	71,902	69,789	66,680	68,447	62,422	62,510	60,613	62,784	66,198	67,106	72,303	803,372	750,815	52,557
OBSERVATION INPT CHRGS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SWING BED INPATIENT	48,413	47,931	46,522	44,450	45,628	41,611	41,670	40,405	41,852	44,128	44,733	48,198	535,537	500,502	35,035
TRT/INT RM INPATIENT	572	567	550	526	540	492	493	478	495	522	529	570	6,332	5,918	414
SURGERY INPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ANESTHESIA REV INPT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EMERGENCY ROOM INPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ER PHYSICIAN INPATIENT	6,622	6,556	6,363	6,080	6,241	5,691	5,700	5,527	5,724	6,036	6,118	6,592	73,249	68,457	4,792
EMS INPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RESPIRATORY THERAPY INPAT	10,982	10,873	10,553	10,083	10,350	9,439	9,453	9,166	9,494	10,010	10,147	10,933	121,482	113,535	7,947
MATERIALS MANAGEMENT INP	7,099	7,029	6,822	6,518	6,691	6,102	6,111	5,925	6,137	6,471	6,560	7,068	78,532	73,394	5,138
LABORATORY INPATIENT	18,407	18,224	17,688	16,900	17,348	15,821	15,844	15,363	15,913	16,778	17,008	18,326	203,619	190,298	13,321
BLOOD BANK INPATIENT	1,966	1,947	1,890	1,806	1,853	1,690	1,693	1,641	1,700	1,792	1,817	1,958	21,753	20,330	1,423
RADIOLOGY INPATIENT	2,391	2,367	2,297	2,195	2,253	2,058	2,058	1,995	2,067	2,179	2,209	2,360	26,447	24,717	1,730
CT SCAN INPATIENT	3,535	3,500	3,397	3,245	3,331	3,038	3,042	2,950	3,056	3,222	3,266	3,519	39,101	36,543	2,558

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	Estimated	Difference
	2021	2021	2021	2021	2021	2021	2021	2021	2021	2021	2021	2021	2021	2020	
ULTRASOUND INPATIENT	2,496	2,471	2,398	2,292	2,352	2,145	2,148	2,083	2,158	2,275	2,306	2,485	27,609	25,803	1,806
MRI INPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG INPATIENT	200	198	192	183	188	172	172	167	173	182	164	199	2,208	2,064	144
BONE DENSITY INPATIENT REV	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHARMACY INPATIENT	21,432	21,219	20,595	19,678	20,199	18,421	18,447	17,887	18,528	19,535	19,803	21,337	237,079	221,569	15,510
CRNA INPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHYSICAL THERAPY INPATIENT	13,934	13,795	13,390	12,794	13,133	11,977	11,994	11,629	12,046	12,701	12,875	13,872	154,139	144,055	10,084
UPDATE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RRHC INPT REV	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL INPATIENT REVENUE	210,674	208,576	202,447	193,428	198,555	181,077	181,333	175,829	182,125	192,030	194,663	209,741	2,330,460	2,176,000	152,460
GERIATRIC CARE OUTPATIENT	276,046	292,429	283,836	271,191	278,379	253,874	254,233	246,516	255,344	269,230	272,923	294,062	3,267,359	3,053,607	213,752
TOTAL GERIATRIC REVENUE	276,046	292,429	283,836	271,191	278,379	253,874	254,233	246,516	255,344	269,230	272,923	294,062	3,267,359	3,053,607	213,752
OUTPATIENT REVENUE:															
NURSING SERVICE OUT PATIENT	7,071	7,001	6,795	6,493	6,665	6,078	6,087	5,902	6,113	6,446	6,534	7,040	78,223	73,106	5,117
OBSERVATION OUTPATIENT	16,402	16,288	15,761	15,059	15,458	14,097	14,117	13,689	14,179	14,950	15,155	16,329	181,433	169,564	11,869
TREATMENT ROOM OUTPATIENT	32,459	32,136	31,191	29,802	30,592	27,899	27,938	27,090	28,060	29,586	29,992	32,315	359,059	335,569	23,490
SURGERY OUTPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ANESTHESIA OUTPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EMERGENCY ROOM OUTPATIENT	346,217	342,770	332,697	317,876	326,302	297,578	297,999	288,954	299,301	315,578	319,906	344,685	3,829,831	3,579,281	250,550
FR PHYSICIAN OUTPATIENT	86,213	85,355	82,846	79,156	81,254	74,101	74,206	71,954	74,530	78,583	79,661	85,831	953,682	891,292	62,390
RESPIRATORY OUTPATIENT REV	11,407	11,293	10,962	10,473	10,751	9,804	9,818	9,520	9,861	10,397	10,540	11,356	126,183	117,928	8,255
MATERIALS MANAGEMENT OUT	22,566	22,341	21,685	20,719	21,268	19,396	19,423	18,834	19,508	20,569	20,851	22,466	249,622	233,292	16,330
LABORATORY OUTPATIENT	445,200	440,768	427,816	408,757	419,591	382,655	383,197	371,566	384,872	405,802	411,367	443,230	4,924,780	4,602,598	322,182
LAB CLINIC REV	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BLOOD BANK OUTPATIENT	5,845	5,787	5,617	5,366	5,509	5,024	5,031	4,878	5,053	5,328	5,401	5,819	64,656	60,426	4,230
RADIOLOGY OUTPATIENT	95,315	94,366	91,593	87,513	89,032	81,925	82,041	79,550	82,399	86,860	88,072	94,893	1,054,371	985,393	68,978
CT SCAN OUTPATIENT	251,391	248,888	241,574	230,812	236,930	216,074	216,380	209,812	217,325	229,144	232,286	250,278	2,780,870	2,598,944	181,926
ULTRASOUND OUTPATIENT	36,694	36,329	35,261	33,690	34,583	31,539	31,584	30,625	31,722	33,447	33,905	36,532	405,908	379,353	26,555
MRI OUTPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG OUTPATIENT	18,003	17,823	17,300	16,529	16,967	15,474	15,495	15,025	15,563	16,410	16,635	17,923	199,145	186,117	13,028
BONE DENSITY OUTPATIENT	1,695	1,678	1,629	1,556	1,597	1,457	1,459	1,415	1,465	1,545	1,566	1,687	18,750	17,529	1,227
PHARMACY OUTPATIENT	76,362	75,602	73,380	70,111	71,970	65,634	65,727	63,732	66,015	69,605	70,559	76,024	844,716	789,454	55,262
Center Revenue Error	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CRNA OUTPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHYSICAL THERAPY OUTPATIENT	153,527	151,998	147,532	140,959	144,696	131,958	132,145	128,134	132,722	139,940	141,859	152,847	1,698,304	1,587,200	111,104
OT CONTRACT SERVICE OUTPAT	290	287	279	266	273	249	250	242	251	265	268	289	3,210	3,000	210
UPDATE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RESPIRATORY THERAPY REV	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RRHC OUTPAT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL OUTPATIENT REVENUE	1,606,656	1,590,660	1,543,918	1,475,138	1,514,238	1,390,942	1,382,897	1,340,921	1,388,940	1,464,474	1,484,557	1,599,547	17,772,743	16,640,040	1,162,703
CLINIC REVENUE:															
REFUGIO RHC REVENUE	114,622	113,481	110,146	105,239	108,028	98,519	98,658	95,664	99,090	104,478	105,911	114,115	1,267,940	1,207,562	60,378
WOODSBORO CLINIC REVENUE	30,162	29,862	28,985	27,693	28,427	25,925	25,962	25,174	26,075	27,493	27,870	30,029	335,655	317,767	15,888
AUSTWELL-TIVOLI REVENUE	3,473	3,438	3,337	3,189	3,273	2,985	2,989	2,899	3,002	3,166	3,209	3,458	38,418	36,589	1,829
TOTAL CLINIC REVENUE	148,257	146,781	142,468	136,121	139,729	127,429	127,609	123,736	128,167	135,137	136,990	147,601	1,640,014	1,561,918	78,096



	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
<b>AMBULANCE REVENUE:</b>															
AMBULANCE 400-0200	195,007	193,066	187,392	179,044	183,790	167,611	167,848	162,754	168,582	177,750	180,187	194,144	2,157,157	2,015,035	141,122
<b>TOTAL AMBULANCE REVENUE</b>	195,007	193,066	187,392	179,044	183,790	167,611	167,848	162,754	168,582	177,750	180,187	194,144	2,157,157	2,015,035	141,122
<b>TOTAL PATIENT REVENUE</b>															
	2,436,640	2,431,512	2,360,061	2,254,922	2,314,691	2,110,933	2,113,921	2,049,757	2,123,158	2,238,621	2,269,321	2,445,096	27,167,734	25,419,600	1,748,134
<b>MISCELLANEOUS INCOME:</b>															
WELLNESS CENTER OUTPATIENT 499-0200	3,240	3,208	3,113	2,975	3,053	2,785	2,789	2,704	2,801	2,953	2,994	3,226	35,839	35,839	0
OTHER REV CAFETERIA 690-0000	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	81,451	81,451	0
OTHER REV INSURANCE PREMI 590-0010	192	192	192	192	192	192	192	192	192	192	192	192	2,299	2,299	0
OTHER REV VENDING MACHINE 590-0020	206	206	206	206	206	206	206	206	206	206	206	206	2,470	2,470	0
OTHER REV SPCLINIC RENT 590-0025	160	160	160	160	160	160	160	160	160	160	160	160	1,915	1,915	0
OTHER REV EXPIRED DRUGS 590-0030	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER REV MEDICAL RECORD 590-0040	587	587	587	587	587	587	587	587	587	587	587	587	7,042	7,042	0
OTHER REV JURY DUTY 590-0050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER REV EMPLOYEE HOUSIN 590-0060	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER REV HPSA 590-0070	899	899	899	899	899	899	899	899	899	899	899	899	10,788	10,788	0
OTHER REV REBATES & REFUN 590-0080	459	459	459	459	459	459	459	459	459	459	459	459	5,511	5,511	0
OTHER REV LIFE LINE 590-0090	294	294	294	294	294	294	294	294	294	294	294	294	3,528	3,528	0
MISC INCOME 590-0100	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	16,500	16,500	0
MISC INCOME LAB 590-0120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER REV DONATIONS 590-0140	0	0	0	0	0	0	0	0	0	0	0	0	168,000	168,000	-168,000
RETURNED CHECK 590-0160	26	26	26	26	26	26	26	26	26	26	26	26	309	309	0
SHORTOVER WRITE OFF 590-0180	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MISC INCOME EMS 590-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MISC INCOME TRAUMA CARE FI 590-0220	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INTEREST INCOME 590-0240	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	234,375	-174,375
FUNDED DEPR INTEREST 590-0260	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISPR SHARE 590-0280	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
UPL REVENUE 590-0290	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
UC Revenue 590-0295	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EHR INCENTIVE PMT 590-0300	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
UPL RECEIPTS 590-0310	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOBACCO MONEY 590-0320	0	0	0	0	0	0	0	0	0	0	0	0	48,573	48,573	0
CAPITAL GRANTS 590-0330	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RPT GAINLOSS ON SALE 590-0340	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INTERGOV TRANSACTION 590-0350	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DSRIP 590-0360	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL MISCELLANEOUS INCOME</b>	19,226	19,194	19,099	67,534	19,039	18,771	18,775	18,690	18,787	18,939	18,980	19,212	276,225	656,771	-380,546
<b>TOTAL GROSS REVENUE</b>	<b>2,455,866</b>	<b>2,450,706</b>	<b>2,379,160</b>	<b>2,322,456</b>	<b>2,333,730</b>	<b>2,129,704</b>	<b>2,132,696</b>	<b>2,068,447</b>	<b>2,141,945</b>	<b>2,257,560</b>	<b>2,288,300</b>	<b>2,464,308</b>	<b>27,443,959</b>	<b>26,076,371</b>	<b>1,367,586</b>



	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
<b>REVENUE DEDUCTIONS</b>															
REV-DED PROVISION FOR BAD	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	3,254,242	3,041,348	212,894
OTHER REV BAD	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	30,567	32,808	-2,241
REV-DED MCARE CONT ADJ	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	7,412,592	6,927,656	484,936
REV-DED MCAID CONT ADJ	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	914,508	854,680	59,828
REV-DED EMPLOYEE HEALTH	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	834,845	780,229	54,616
REV-DED TEXAS REHAB	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
REV-DED WORKERS COMP	674	674	674	674	674	674	674	674	674	674	674	674	8,088	7,559	529
REV-DED INSURANCE	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	1,493,606	1,395,893	97,713
REV-DED MANAGED CARE	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	2,964,725	2,770,771	193,954
REV-DED BCBS	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	1,159,389	1,083,541	75,848
REV-DED CHAMPUS	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	15,624	14,602	1,022
REV-DED REF CO EMPLOYEE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
REV-DED INDIGENT	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	33,868	31,652	2,216
REV-DED CHARITY	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	187,012	174,778	12,234
REV-DED JAIL CONTRACT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
REV-DED BANKRUPTCY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
REV-DED W/O ADMIN	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	68,787	64,287	4,500
REV-DED LATE CHARGE ADJ	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL REVENUE DEDUCTIONS</b>	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	18,377,853	17,179,804	1,198,049
<b>NET PATIENT REVENUE</b>															
NURSING	924,380	919,220	847,674	790,970	802,244	598,218	601,210	536,961	610,459	726,074	756,814	932,822	9,066,106	8,896,567	169,539
1007	988	988	988	988	988	988	988	988	988	988	988	988	11,855	11,855	0
NURSING VACATION ACC	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	100,735	100,735	0
NURSING INCOME TAX PAYABLE	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	1,032,917	1,032,917	0
NURSING SERVICE SALARY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NURSING PHY SERV PRO FEE	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	17,119	16,304	815
NURSING SERVICE GENERAL SI	373	373	373	373	373	373	373	373	373	373	373	373	4,481	4,268	213
NURSING SERVICE MEDICAL SL	516	516	516	516	516	516	516	516	516	516	516	516	6,195	6,195	0
NURSING SERVICE MINOR EQUI	68	68	68	68	68	68	68	68	68	68	68	68	810	810	0
NURSING SERVICE REPAIR & M	121	121	121	121	121	121	121	121	121	121	121	121	1,455	1,455	0
NURSING SERVICE TRAVEL	351	351	351	351	351	351	351	351	351	351	351	351	4,215	4,215	0
NURSING DUES & SUBS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TX ROOM PHY SERV PRO FEE	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	1,176,754	1,176,754	0
<b>TOTAL NURSING</b>	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	98,315	1,176,754	1,176,754	0

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
<b>SURGERY</b>															
SURGERY VAC ACC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY INCOME TAX PAYABLE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY SALARY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY PHY SERV PRO FEE	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
SURGERY GENERAL SUPPLY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY MEDICAL SUPPLY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY INSTRUMENTS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY MINOR EQUIP	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY REPAIR & MAINT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY TRAVEL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY EQUIP RENTAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY OTHER MISC EXP	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL SURGERY</b>	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
<b>ANESTHESIA</b>															
ANESTH PHV SERV PRO FEE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ANESTHESIA CONT SERV FEE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ANESTHESIA GENERAL SUPPLY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ANESTHESIA MEDICAL SUPPLY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ANEST GASES & AGENTS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ANESTHESIA REPAIR & MAINT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL ANESTHESIA</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>ER</b>															
ER VACATION ACC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ER INCOME TAX PAYABLE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ER SALARY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ER PHY SERV PRO FEE	12,425	12,425	12,425	12,425	12,425	12,425	12,425	12,425	12,425	12,425	12,425	12,425	149,100	149,100	0
ER PHY	92,146	92,146	92,146	92,146	92,146	92,146	92,146	92,146	92,146	92,146	92,146	92,146	1,105,751	1,105,751	0
ER PHY UPL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ER GENERAL SUPPLY	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	33,619	32,018	1,601
ER MEDICAL SUPPLY	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	14,317	13,635	682
ER INSTRUMENTS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ER REPAIR & MAINT	808	808	808	808	808	808	808	808	808	808	808	808	9,699	9,699	0
ER EQUIP RENTAL	84	84	84	84	84	84	84	84	84	84	84	84	1,007	1,007	0
<b>TOTAL ER</b>	109,458	109,458	109,458	109,458	109,458	109,458	109,458	109,458	109,458	109,458	109,458	109,458	1,313,493	1,311,210	2,283
<b>EMS</b>															
EMS VACATION ACC	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	16,026	16,026	0
EMS INCOME TAX PAYABLE	4,513	4,513	4,513	4,513	4,513	4,513	4,513	4,513	4,513	4,513	4,513	4,513	54,160	54,160	0
EMS SALARY	63,126	63,126	63,126	63,126	63,126	63,126	63,126	63,126	63,126	63,126	63,126	63,126	757,511	757,511	0
EMS PHY SERV PRO FEE	500	500	500	500	500	500	500	500	500	500	500	500	6,000	6,000	0
EMS GENERAL SUPPLY	3,656	3,656	3,656	3,656	3,656	3,656	3,656	3,656	3,656	3,656	3,656	3,656	43,872	41,783	2,089
EMS MEDICAL SUPPLY	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	14,021	14,021	0
EMS UNIFORMS	223	223	223	223	223	223	223	223	223	223	223	223	2,679	2,149	530
EMS REPAIR & MAINT	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204	14,445	14,445	0
EMS TRAVEL	256	256	256	256	256	256	256	256	256	256	256	256	3,067	3,067	0
EMS DUES & SUBS	63	63	63	63	63	63	63	63	63	63	63	63	750	750	0
EMS EQUIP RENTAL	9	9	9	9	9	9	9	9	9	9	9	9	108	108	0
EMS CELL PHONES	109	109	109	109	109	109	109	109	109	109	109	109	1,313	1,313	0
EMS GAS	1,596	1,596	1,596	1,596	1,596	1,596	1,596	1,596	1,596	1,596	1,596	1,596	19,147	19,147	0
EMS INSURANCE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EMS</b>	77,818	77,818	77,818	77,818	77,818	77,818	77,818	77,818	77,818	77,818	77,818	77,818	933,800	930,480	3,320

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
<b>RESPIRATORY</b>															
RESPIRATORY) RESP THERAPY PHY SERV PRO 707-2000	100	100	-100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
RESP THERAPY CONT SERV FE 707-2100	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	165,411	160,593	4,818
RESP THERAPY GENERAL SUPP 707-3000	447	447	447	447	447	447	447	447	447	447	447	447	5,363	5,108	255
RESP THERAPY MEDICAL SUPP 707-3100	499	499	499	499	499	499	499	499	499	499	499	499	5,993	5,708	285
RESP THERAPY REPAIR & MAINT 707-4000	46	46	46	46	46	46	46	46	46	46	46	46	555	555	0
RESP THERAPY EQUIP RENTAL 707-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL RESPIRATORY</b>	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	178,523	173,164	5,359
<b>LABS MANAG</b>															
MATERIALS MGT VACATION ACC 710-0100	94	94	94	94	94	94	94	94	94	94	94	94	1,130	1,130	0
MATERIAL MGT INCOME TAX PA 710-0150	167	167	167	167	167	167	167	167	167	167	167	167	2,000	2,000	0
MATERIALS MGT SALARY 710-1000	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	29,343	29,343	0
MATERIALS MGT GENERAL SUP 710-3000	272	272	272	272	272	272	272	272	272	272	272	272	3,262	3,107	155
MATERIALS MGT MEDICAL SUP 710-3100	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	88,122	83,926	4,196
MATERIALS MGT INSTRUMENTS 710-3120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MATERIALS MGT REPAIR & MAINT 710-4000	314	314	314	314	314	314	314	314	314	314	314	314	3,763	3,763	0
MATERIALS MGT TRAVEL 710-5000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MAT MGT DUES & SUBS 710-5050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MATERIAL MGMT FREIGHT 710-5150	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MATERIALS MGT EQUIP RENTAL 710-6000	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	44,968	44,968	0
<b>TOTAL MATERIALS MANAGEMENT</b>	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	172,589	169,237	4,352
<b>LAB</b>															
LAB VACATION ACC 720-0100	446	446	446	446	446	446	446	446	446	446	446	446	5,355	5,355	0
LAB INCOME TAX PAYABLE 720-0150	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	24,082	24,082	0
LABORATORY SALARY 720-1000	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	447,500	447,500	0
LAB PHY SERV PRO FEE 720-2000	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
LAB OUTSIDE SERVICES 720-2150	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	42,657	40,626	2,031
LAB GENERAL SUPPLY 720-3000	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	384,726	366,406	18,320
LAB MEDICAL SUPPLY 720-3100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LAB INSTRUMENTS 720-3120	817	817	817	817	817	817	817	817	817	817	817	817	9,805	9,805	0
LAB REPAIR & MAINT 720-4000	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	67,427	67,427	0
LAB TRAVEL 720-5000	203	203	203	203	203	203	203	203	203	203	203	203	2,439	2,439	0
LAB DUES & SUBS 720-5050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LAB OTHER MISC EXP 720-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LAB BLOOD EXPENSE 722-3220	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	14,604	14,604	0
<b>TOTAL LAB</b>	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	995,796	979,444	20,352
<b>RADIOLOGY</b>															
RADIOLOGY VACATION ACC 724-0100	106	106	106	106	106	106	106	106	106	106	106	106	1,277	1,277	0
RADIOLOGY INCOME TAX PAYA 724-0150	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	20,092	20,092	0
RADIOLOGY SALARY 724-1000	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	310,399	310,399	0
RADIOLOGY PHY SERV PRO FEI 724-2000	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
RADIOLOGY GENERAL SUPPLY 724-3000	478	478	478	478	478	478	478	478	478	478	478	478	5,732	5,459	273
RADIOLOGY MEDICAL SUPPLY 724-3100	29	29	29	29	29	29	29	29	29	29	29	29	344	328	16
RADIOLOGY INSTRUMENTS 724-3120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RADIOLOGY REPAIR & MAINT 724-4000	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	40,872	40,872	0
RADIOLOGY PM CONTRACT 724-2100	625	625	625	625	625	625	625	625	625	625	625	625	7,500	7,500	0
RADIOLOGY TRAVEL 724-5000	108	108	108	108	108	108	108	108	108	108	108	108	1,300	1,300	0
RADIOLOGY DUES & SUBS 724-5050	250	250	250	250	250	250	250	250	250	250	250	250	3,000	3,000	0
CT SCAN CONT SERV FEE 742-2100	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	64,987	63,094	1,893
CT SCAN GENERAL SUPPLY 742-3000	306	306	306	306	306	306	306	306	306	306	306	306	3,671	3,496	1,75
CT SCAN MEDICAL SUPPLY 742-3100	50	50	50	50	50	50	50	50	50	50	50	50	567	567	28

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
CT SCAN REPAIR & MAINT 742-4000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ULTRASOUND CONT SERV FEE 744-2100	815	815	815	815	815	815	815	815	815	815	815	815	9,780	9,780	0
ULTRASOUND GENERAL SUPPL 744-3000	20	20	20	20	20	20	20	20	20	20	20	20	246	234	12
ULTRASOUND MEDICAL SUPPL 744-3100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ULTRASOUND REPAIR & MAINT 744-4000	604	604	604	604	604	604	604	604	604	604	604	604	7,245	7,245	0
MRI PHY SERV PRO FEE 746-2000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MRI CONT SERV FEE 746-2100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG INCOME TAX PAYABLE 747-1015	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG VACATION ACC 747-1020	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG PHY SERV PRO FEE 747-2000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG GENERAL SUPPLY 747-3000	354	354	354	354	354	354	354	354	354	354	354	354	4,050	4,050	203
EKG MEDICAL SUPPLY 747-3100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG REPAIR & MAINT 747-4000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BONE DENSITY CONT SERV FEE 748-2100	333	333	333	333	333	333	333	333	333	333	333	333	4,000	4,000	0
BONE DENSITY RPT & MAINT 748-4000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL RADIOLOGY</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>40,541</b>	<b>486,493</b>	<b>483,893</b>	<b>2,600</b>
<b>PHARMACY</b>															
PHARMACY VACATION ACC 750-0100	130	130	130	130	130	130	130	130	130	130	130	130	1,558	1,558	0
PHARMACY INCOME TAX PAYAE 750-0150	184	184	184	184	184	184	184	184	184	184	184	184	2,208	2,208	0
PHARMACY SALARY 750-1000	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	41,094	41,094	0
PHARMACY PHY SERV PRO FEE 750-2000	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
PHARMACY CONT SERV FEE 750-2100	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	114,834	114,834	3,445
PHARMACY GENERAL SUPPLY 750-3000	477	477	477	477	477	477	477	477	477	477	477	477	5,723	5,450	273
PHARMACY MEDICAL SUPPLY 750-3100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHARMACY DRUG SUPPLIES 750-3150	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	265,228	252,598	12,630
PHARMACY MINOR EQUIP 750-3300	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHARMACY TRAVEL 750-5000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHARMACY EQUIP RENTAL 750-5000	10	10	10	10	10	10	10	10	10	10	10	10	125	125	0
<b>TOTAL PHARMACY</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>435,414</b>	<b>417,509</b>	<b>17,905</b>
<b>LIFELINE</b>															
LIFELINE CONTRACT SERVICES 755-2100	263	263	263	263	263	263	263	263	263	263	263	263	3,158	3,158	0
LIFELINE SUPPLIES NONCHARG 755-3000	3	3	3	3	3	3	3	3	3	3	3	3	31	31	2
LIFELINE MINOR EQUIP 755-3300	38	38	38	38	38	38	38	38	38	38	38	38	452	430	22
LIFELINE REPAIR & MAINT 755-4000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL LIFELINE</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>3,642</b>	<b>3,619</b>	<b>23</b>
<b>PHYSICAL THER</b>															
PHYSICAL THER PHYSICAL THERPY VACATION AC 760-0100	641	641	641	641	641	641	641	641	641	641	641	641	7,693	7,693	0
PHYSICAL THER INCOME TAX PAY 760-0150	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	22,989	22,989	0
PHYSICAL THERPY SALARY 760-1000	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	364,436	364,436	0
PHYSICAL THERPY SERV PRO FE 760-2000	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
PHYSICAL THERPY CONT SERV F 760-2100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHYSICAL THERPY GENERAL SUI 760-3000	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	14,350	13,667	683
PHYSICAL THERPY MEDICAL SUF 760-3100	570	570	570	570	570	570	570	570	570	570	570	570	6,843	6,517	326
PHYSICAL THERPY MINOR EQUIP 760-3000	321	321	321	321	321	321	321	321	321	321	321	321	3,855	3,855	0
PHYSICAL THERPY REPAIR & MAI 760-4000	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	21,352	21,352	0
PHYSICAL THERPY TRAVEL 760-5000	500	500	500	500	500	500	500	500	500	500	500	500	6,000	6,000	0
OT CONTRACT SERVICE 762-2100	60	60	60	60	60	60	60	60	60	60	60	60	720	720	0
<b>TOTAL PHYSICAL THERAPY</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>37,453</b>	<b>448,429</b>	<b>448,429</b>	<b>1,009</b>

HERITAGE	JAN 2021		FEB 2021		MAR 2021		APR 2021		MAY 2021		JUN 2021		JUL 2021		AUG 2021		SEP 2021		OCT 2021		NOV 2021		DEC 2021		TOTAL 2021	Estimated 2020	Difference		
	48,455	236	48,455	236	48,455	236	48,455	236	48,455	236	48,455	236	48,455	236	48,455	236	48,455	236	48,455	236	48,455	236	48,455	236	48,455	581,462	564,526	16,936	
GERIATRIC CARE CONT SERV F 768-2100																													
GERIATRIC CARE GENERAL SUI 768-3000																													
GERIATRIC CARE MEDICAL SUP 768-3100																													
GERIATRIC CARE REPAIR & MAI 768-4000																													
<b>TOTAL HERITAGE</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>48,693</b>	<b>584,322</b>	<b>567,250</b>	<b>17,072</b>		
<b>TH INFORMA</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>856</b>	<b>856</b>	<b>0</b>		
HEALTH INFO MGT VACATION A 770-0100																													
HEALTH INFO MGT INCM TAX P 770-0150																													
HEALTH INFO MGT SALARY 770-1000																													
HEALTH INFO MGT CONTRACT SI 770-2100																													
HEALTH INFO MGT CNSLTNT SF 770-2200																													
HEALTH INFO MGT GENERAL SI 770-3000																													
HEALTH INFO MGT REPAIR & M 770-4000																													
HEALTH INFO MGT TRAVEL 770-5000																													
HEALTH INFO MGT DUES & SUB 770-5050																													
HEALTH INFO MGT EQUIP RENT 770-6000																													
<b>TOTAL HEALTH INFORMATION</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>7,828</b>	<b>93,939</b>	<b>93,910</b>	<b>29</b>		
<b>DIETARY</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>1,075</b>	<b>1,075</b>	<b>0</b>		
DIETARY VACATION ACC 775-0100																													
DIETARY INCOME TAX PAYABLE 775-0150																													
DIETARY SALARY 775-1000																													
DIETARY PHY SERV PRO FEE 775-2000																													
DIETARY CONSULTANT SVC 775-2200																													
DIETARY GENERAL SUPPLY 775-3000																													
DIETARY SUPPLIES PT CHARG 775-3100																													
DIETARY FOOD COSTS 775-3250																													
DIETARY REPAIR & MAINT 775-4000																													
DIETARY TRAVEL 775-5000																													
DIETARY DUES & SUBS 775-5050																													
DIETARY EQUIP RENTAL 775-6000																													
DIETARY OTHER MISC EXP 775-9000																													
<b>TOTAL DIETARY</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>25,782</b>	<b>309,373</b>	<b>303,586</b>	<b>5,787</b>		
<b>SP CLINIC</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>782</b>	<b>745</b>	<b>37</b>		
SPC CLIN PHY SERV PRO FEE 790-2000																													
SPC CLINIC SUPPLIES NONCHA 790-3000																													
SPC CLINIC REPAIRS & MAINT 790-4000																													
SPC CLINIC EQUIP RENTAL 790-6000																													
SPC CLINIC ELECTRICITY 790-7000																													
SPC CLINIC PHONE 790-7050																													
<b>TOTAL SP CLINIC</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>469</b>	<b>5,622</b>	<b>5,585</b>	<b>37</b>		

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
<b>RRHC</b>															
RHC VACATION ACC	792-0100	274	274	274	274	274	274	274	274	274	274	274	3,288	3,288	0
RHC PAYROLL TAXES	792-0150	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	29,077	29,077	0
RRHC SALARY	792-1000	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	496,311	496,311	0
RRHC PHY SERV PRO FEE	792-2000	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	627,190	627,190	0
RRHC GENERAL SUPPLY	792-3000	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	14,263	14,263	679
RRHC MEDICAL SUPPLY	792-3100	1,913	1,913	1,913	1,913	1,913	1,913	1,913	1,913	1,913	1,913	1,913	22,951	21,858	1,093
RRHC REPAIR & MAINT	792-4000	1,317	1,317	1,317	1,317	1,317	1,317	1,317	1,317	1,317	1,317	1,317	15,799	15,799	0
RRHC TRAVEL	792-5000	743	743	743	743	743	743	743	743	743	743	743	8,919	8,919	0
RRHC EQUIP RENTAL	792-6000	177	177	177	177	177	177	177	177	177	177	177	2,128	2,128	0
RRHC ELECTRICITY	792-7000	851	851	851	851	851	851	851	851	851	851	851	10,210	10,210	0
RRHC PHONE	792-7050	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RHC INSURANCE	792-8250	1,307	1,307	1,307	1,307	1,307	1,307	1,307	1,307	1,307	1,307	1,307	15,687	15,687	0
RRHC OTHER MISC EXP	792-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL RRHC</b>		103,819	103,819	103,819	103,819	103,819	103,819	103,819	103,819	103,819	103,819	103,819	1,244,823	1,244,851	1,772
<b>WMC</b>															
WMC VACATION ACC	794-0100	108	108	108	108	108	108	108	108	108	108	108	1,293	1,293	0
WMC INCOME TAX PAYABLE	794-0150	1,039	1,039	1,039	1,039	1,039	1,039	1,039	1,039	1,039	1,039	1,039	12,472	12,472	0
WMC SALARY	794-1000	18,276	18,276	18,276	18,276	18,276	18,276	18,276	18,276	18,276	18,276	18,276	219,313	219,313	0
WMC PHY PRO FEE	794-2000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000	12,000	0
WMC GEN SUPPLY	794-3000	400	400	400	400	400	400	400	400	400	400	400	4,571	4,571	229
WMC MED SUPPLY	794-3100	770	770	770	770	770	770	770	770	770	770	770	9,245	8,805	440
WMC REPAIR & MAINT	794-4000	260	260	260	260	260	260	260	260	260	260	260	3,120	3,120	0
WMC WASTE DISP	794-4500	448	448	448	448	448	448	448	448	448	448	448	5,379	5,379	0
WOODSBORO CLINIC TRAVEL	794-5000	159	159	159	159	159	159	159	159	159	159	159	1,903	1,903	0
WMC EQUIP RENTAL	794-6000	809	809	809	809	809	809	809	809	809	809	809	9,708	9,708	0
WMC ELECTRICITY	794-7000	334	334	334	334	334	334	334	334	334	334	334	4,012	4,012	0
WMC PHONE	794-7050	308	308	308	308	308	308	308	308	308	308	308	3,690	3,690	0
WMC INSURANCE	794-8250	317	317	317	317	317	317	317	317	317	317	317	3,805	3,805	0
WMC OTHER EXP	794-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL WMC</b>		24,228	24,228	24,228	24,228	24,228	24,228	24,228	24,228	24,228	24,228	24,228	290,740	290,071	669
<b>ATMC</b>															
ATMC VACATION ACC	796-0100	79	79	79	79	79	79	79	79	79	79	79	947	947	0
ATMC INCOME TAX PAYABLE	796-0150	266	266	266	266	266	266	266	266	266	266	266	3,187	3,187	0
ATMC SALARY	796-1000	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	77,403	77,403	0
ATMCI PHY PRO FEE	796-2000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000	12,000	0
ATMC GEN SUPPLY	796-3000	123	123	123	123	123	123	123	123	123	123	123	1,406	1,406	70
ATMC MED SUPPLY	796-3100	437	437	437	437	437	437	437	437	437	437	437	4,992	4,992	250
ATMC REPAIR & MAINT	796-4000	316	316	316	316	316	316	316	316	316	316	316	3,787	3,787	0
AUSTWELL-TIVOLI WASTE DISP	796-4500	266	266	266	266	266	266	266	266	266	266	266	3,186	3,186	0
ATMC TRAVEL	796-5000	163	163	163	163	163	163	163	163	163	163	163	1,961	1,961	0
ATMC EQUIP RENTAL	796-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ATMC ELECTRICITY	796-7000	355	355	355	355	355	355	355	355	355	355	355	4,256	4,256	0
ATMC PHONE	796-7050	534	534	534	534	534	534	534	534	534	534	534	6,413	6,413	0
ATMC INSURANCE	796-8250	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ATMC OTHER MISC EXP	796-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL ATMC</b>		9,989	9,989	9,989	9,989	9,989	9,989	9,989	9,989	9,989	9,989	9,989	119,858	119,838	20

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
<b>ILLNESS CNT</b>															
WELLNESS CNTR VACATION AC 798-0100	24	24	24	24	24	24	24	24	24	24	24	24	291	291	0
WELLNESS CNT INCOME TAX PA 799-0150	181	181	181	181	181	181	181	181	181	181	181	181	2,171	2,171	0
WELLNESS CNT SALARY 799-1000	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	52,924	52,924	0
WELLNESS CNT GEN SUPPLY 798-3000	510	510	510	510	510	510	510	510	510	510	510	510	6,116	5,825	291
WELLNESS CNT REPAIR & MAIN 798-4000	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	28,240	28,240	0
WELLNESS CNT TRAVEL 798-5000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WELLNESS CNT EQUIP RENTAL 799-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WELLNESS ELECTRICITY 799-7000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WELLNESS CNT ELECTRICITY 799-7000	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	20,523	20,523	0
WELLNESS CNT PHONE 799-7050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WELLNESS CNT OTHR MISC EX 789-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL WELLNESS CENTER</b>	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	110,265	109,974	291
<b>PLANT</b>															
PLANT VACATION ACC 800-0100	267	267	267	267	267	267	267	267	267	267	267	267	3,198	3,198	0
PLANT INCOME TAX PAYABLE 800-0150	868	868	868	868	868	868	868	868	868	868	868	868	10,413	10,413	0
PLANT OPS SALARY 800-1000	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	185,076	185,076	0
PLANT OPS GENERAL SUPPLY 800-3000	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	15,570	14,829	741
PLANT OPS MINOR EQUIP 800-3300	434	434	434	434	434	434	434	434	434	434	434	434	5,210	5,210	0
PLANT OPS REPAIR & MAINT 800-4000	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	175,934	175,934	0
PLANT OPS WASTE DISPOSAL 800-4500	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	19,378	19,378	0
PLANT OPS TRAVEL 800-5000	405	405	405	405	405	405	405	405	405	405	405	405	4,864	4,864	0
PLANT DUES & SUBS 800-5050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PLANT OPS EQUIP RENTAL 800-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PLANT OPS ELECTRICITY 800-7000	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	103,889	102,354	1,535
PLANT OPS PHONE 800-7050	603	603	603	603	603	603	603	603	603	603	603	603	7,182	7,182	0
PLANT OPS GAS 800-7200	60	60	60	60	60	60	60	60	60	60	60	60	717	696	21
<b>TOTAL PLANT</b>	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	531,484	529,134	2,350
<b>HOUSEKEEPING</b>															
HSKP VACATION ACC 810-0100	89	89	89	89	89	89	89	89	89	89	89	89	1,067	1,067	0
HSKP PAYROLL TAXES 810-0150	865	865	865	865	865	865	865	865	865	865	865	865	10,380	10,380	0
HOUSEKEEPING SALARY 810-1000	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	163,781	163,781	0
HOUSEKEEPING GENERAL SUP 810-3000	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	30,049	28,618	1,431
HOUSEKEEPING TRAVEL 810-5000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
HOUSEKEEPING DUES & SUBS 810-5050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL HOUSEKEEPING</b>	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	205,277	203,846	1,431
<b>LAUNDRY</b>															
LAUNDRY VACATION ACC 815-0100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LAUNDRY PAYROLL TAXES 815-0150	35	35	35	35	35	35	35	35	35	35	35	35	415	415	0
LAUNDRY SALARY 815-1000	452	452	452	452	452	452	452	452	452	452	452	452	5,428	5,428	0
LAUNDRY SUPPLIES 815-3270	284	284	284	284	284	284	284	284	284	284	284	284	3,413	3,251	163
<b>TOTAL LAUNDRY</b>	771	771	771	771	771	771	771	771	771	771	771	771	9,256	9,094	163
<b>SOCIAL SERVICE</b>															
SOC SRV PHY SERV PRO FEE 820-2000	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
SOCIAL SERVICES CONS FEE 820-2100	288	288	288	288	288	288	288	288	288	288	288	288	3,450	3,450	0
<b>TOTAL SOCIAL SERVICES</b>	388	388	388	388	388	388	388	388	388	388	388	388	4,650	4,650	0

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	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
<b>ADMIN</b>															
ADMIN VACATION ACC	825-0100	825	825	825	825	825	825	825	825	825	825	825	9,895	9,895	0
ADMIN INCOME TAX PAYABLE	825-0150	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	63,016	63,016	0
ADMINISTRATION SALARY	825-1000	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	969,980	969,980	0
ADMIN CONSULTANT FEE	825-2100	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	36,398	36,398	1,092
ADMIN GENERAL SUPPLY	825-3000	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	28,907	28,907	1,445
ADMINISTRATION MINOR EQUIP	825-3300	660	660	660	660	660	660	660	660	660	660	660	7,923	7,923	0
ADMIN REPAIR & MAINT	825-4000	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	85,557	85,557	0
ADMIN TRAVEL	825-5000	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	12,478	12,478	0
ADMIN DUES & SUBS	825-5050	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	20,846	20,846	0
ADMIN ADVERTISING	825-5100	746	746	746	746	746	746	746	746	746	746	746	8,946	8,946	0
ADMIN EDUCATION ASSISTANCE	825-5120	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN POSTAGE	825-5150	886	886	886	886	886	886	886	886	886	886	886	10,626	10,626	506
ADMIN EQUIP RENTAL	825-6000	554	554	554	554	554	554	554	554	554	554	554	6,647	6,647	0
ADMIN EQUIP LEASE	825-6100	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN OTHER MISC EXP	825-9000	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	337,675	337,675	0
ADMIN BANK FEES	825-9002	289	289	289	289	289	289	289	289	289	289	289	3,466	3,466	0
ADMIN CAFETERIA PLAN FEES	825-9004	28	28	28	28	28	28	28	28	28	28	28	332	332	0
ADMIN GL SUPPORT	825-9005	488	488	488	488	488	488	488	488	488	488	488	5,858	5,858	0
ADMIN EMR SUPPORT	825-9006	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	364,319	364,319	0
ADMIN CREDIT CARD EXPENSE	825-9007	292	292	292	292	292	292	292	292	292	292	292	3,500	3,500	0
ADMIN EMPLOYEE HEALTH PHY	825-9008	311	311	311	311	311	311	311	311	311	311	311	3,730	3,730	0
ADMIN CREDIT CARD FEES	825-9009	603	603	603	603	603	603	603	603	603	603	603	7,238	7,238	0
ADMIN INTERNET FEES	825-9010	803	803	803	803	803	803	803	803	803	803	803	9,633	9,633	0
ADMIN PROPERTY TAX	825-9012	417	417	417	417	417	417	417	417	417	417	417	5,000	5,000	0
ADMIN CLAIM SUPPORT	825-9013	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	80,757	80,757	0
ADMIN VENDING MACHINE SUP	825-9014	200	200	200	200	200	200	200	200	200	200	200	2,396	2,396	0
ADMIN TWC FEES	825-9015	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN TX IHHS CLERK	825-9017	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN HOSPITAL REPORTING	825-9018	610	610	610	610	610	610	610	610	610	610	610	7,321	7,321	0
ADMIN MEDICAL CALL CENTER	825-9020	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN LEGAL	825-9060	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	20,000	20,000	0
ADMIN ACCOUNTING	825-9080	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	210,000	210,000	0
ADMIN COLLECTION FEES	825-9100	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	23,823	23,823	0
ADMIN PHY RECRUITMENT	825-9110	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL ADMIN</b>		195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	2,348,804	2,345,761	3,043
<b>BENEFITS</b>															
BENEFITS HEALTH & LIFE	827-8000	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	792,938	792,938	0
BENEFITS RETIREMENT	827-8010	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	295,000	295,000	0
DB Pension Expense	827-8015	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BENEFITS UNEMPLOY COMPEN	827-8020	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BENEFITS SOCIAL SECURITY	827-8030	574	574	574	574	574	574	574	574	574	574	574	6,888	6,888	0
BENEFITS DISABILITY	827-8040	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	31,875	31,875	0
BENEFITS WORKMENS COMPEI	827-8200	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	37,000	37,000	0
<b>TOTAL BENEFITS</b>		96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	1,163,701	1,163,701	0

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
INDIGENT PHYSICIAN 850-2000	62	62	62	62	62	62	62	62	62	62	62	62	745	745	0
INDIGENT CONTRACT SERVICE 850-2100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INDIGENT HOSPITAL CHARGES 850-2500	334	334	334	334	334	334	334	334	334	334	334	334	4,003	4,003	0
INDIGENT DRUGS 850-3150	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	21,873	21,873	0
<b>TOTAL INDIGENT</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>2,219</b>	<b>26,621</b>	<b>26,621</b>	<b>0</b>
<b>INSURANCE</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>143,956</b>	<b>143,956</b>	<b>0</b>
INS GENERAL & PROF LIABILITY 855-8160	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INS CIVIL LIABILITY 855-8170	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INS FIRE 855-8180	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INS PREMIUM 855-8190	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL INSURANCE</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>11,996</b>	<b>143,956</b>	<b>143,956</b>	<b>0</b>
<b>PROPERTY TAX APPRSL TAX DISTRICT FEES 900-9150</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>55,412</b>	<b>55,412</b>	<b>0</b>
<b>TOTAL PROPERTY TAXES</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>4,618</b>	<b>55,412</b>	<b>55,412</b>	<b>0</b>
<b>DEPRECIATION</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>80,438</b>	<b>965,258</b>	<b>965,258</b>	<b>0</b>
DEPRECIATION EXPENSE 900-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPREC EXP RHC CLINIC 900-9020	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPREC EXP WMC CLINIC 900-9030	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPREC EXP ATMC CLINIC 900-9040	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPREC EXP WELLNESS 900-9050	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	39,170	39,170	0
DEPREC EXP EHR HEALTHLINC 900-9550	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPREC EXP EHR CERNER 201-900-9560	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL DEPRECIATION</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>83,702</b>	<b>1,004,428</b>	<b>1,004,428</b>	<b>0</b>

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**BAD DEBT EXPENSE**

Request the transfer of 358 accounts in the amount of \$201,468.54 to bad debt. These are accounts with a date of service over 180 days.

**REFUGIO COUNTY MEMORIAL HOSPITAL  
CHARITY ACCOUNTS  
APPROVED BY THE BOARD OF DIRECTORS**

August 25, 2020

Due to the severity of their medical necessity and the lack of income to pay for their care, the following accounts have been submitted to the Board of Directors for approval as Charity Write-offs.

<b>Patient #1</b> MRN—15694	<b>Charges</b> \$805.00
<b>Patient #2</b> MRN—15719	\$603.90
<b>Patient #3</b> MRN—82538	\$72.91
<b>Patient #4</b> MRN—19595	\$1553.00
<b>Patient #5</b> MRN—87061	\$8995.00
<b>Total Charges:</b>	<b>\$12,029.81</b>

\_\_\_\_\_  
Horace Whitt

\_\_\_\_\_  
Date

JULY 2020  
Stats

YEAR: 2020

	Jan	Feb	Mar	Apr	May	June	July	YTD	PRIOR YTD	VARIANCE
ADMISSIONS	8	3	2	2	5	2	5	27	32	-5
SWING BED ADMISSIONS	0	2	0	2	6	2	0	12	6	6
TOTAL DISCHARGES	7	3	2	2	4	2	5	25	33	-8
MEDICARE DISCHARGES	6	3	2	1	4	2	5	23	25	-2
MEDICAID DISCHARGES	0	0	0	0	0	0	0	0	1	-1
INDIGENT DISCHARGES	0	0	0	0	0	0	0	0	0	0
INS & OTHER DISCHARGES	1	0	0	1	0	0	0	2	4	-2
SWING BED DISCHARGES	0	1	1	2	2	5	0	11	7	4
ACUTE TOTAL PATIENT DAYS	33	9	5	7	16	7	15	92	90	2
MEDICARE PATIENT DAYS	31	9	5	5	16	7	15	88	80	8
MEDICAID PATIENT DAYS	0	0	0	0	0	0	0	0	2	-2
INDIGENT PATIENT DAYS	0	0	0	0	0	0	0	0	0	0
INS & OTHER PAT DAYS	2	0	0	2	0	0	0	4	8	-4
TOTAL SWING BED PT DAYS	0	8	5	10	46	35	0	104	51	53
AVERAGE CENSUS	1.06	0.31	0.16	0.23	0.52	0.23	0.48	0.76	0.74	0.02
CUMULATIVE DAYS/MONTH	31	60	91	121	152	182	213			
CUMULATIVE AVERAGE CENSUS	1.06	0.70	0.52	0.45	0.46	0.42	0.43			
AVERAGE LOS	4.13	3.00	2.50	3.50	3.20	3.50	3.00	3.41	2.81	0.59
OPERATIONS	0	0	0	0	0	0	0	0	0	0
OR PROCEDURES	0	0	0	0	0	0	0	0	0	0
E. R. VISITS	346	299	321	227	236	236	268	1933	2171	-238
CUM E.R. VISITS	346	645	966	1193	1429	1665	1933			
CUM AVE DAILY E.R. VISITS	11.16	10.75	10.62	9.86	9.40	9.15	9.08			
TREATMENT ROOM VISITS	37	63	74	97	53	48	29	401	187	214
LAB TESTS	2881	2811	2702	2557	2745	2911	3706	20313	18065	2248
X-RAYS	217	191	211	180	171	213	206	1389	1556	-167
EKG	87	88	93	96	93	93	127	677	629	48
ULTRASOUND	12	16	20	10	16	22	18	114	114	0
CAT SCANS	89	76	65	87	74	74	91	556	572	-16
MRI	0	0	0	0	0	0	0	0	21	-21
ECHO	10	16	6	7	5	14	8	66	35	31
BONE DENSITY	1	3	1	0	3	3	3	14	23	-9
PT-MODS	1228	899	930	647	599	994	863	6160	8650	-2490
RT-TREAT	121	69	47	81	96	77	118	609	538	71
TOTAL OUTPATIENT VISITS	1820	1671	1706	1365	1427	1761	2093	11843	11825	18
CUMULATIVE OUTPATIENT VISITS	1820	3491	5197	6562	7989	9750	11843			
CUM. AVE. DAILY O/P VISITS	58.71	58.18	57.11	54.23	52.56	53.57	55.60			

Avg LOS  
3.41

# **FINANCIAL STATEMENTS**

For The Period Ending  
July 31, 2020

MEMORIAL HOSPITAL  
PROFIT AND LOSS STATEMENT  
FOR THE MONTH ENDED July 31, 2020

\*\*\* CURRENT PERIOD \*\*\*

\*\*\*\* YEAR TO DATE \*\*\*\*

	ACTUAL	BUDGET	OVER/UNDER	% VAR	ACTUAL	BUDGET	OVER/UNDER			
<b>PATIENT REVENUE:</b>										
Inpatient	127,881	104,299	\$23,582	OV	22.61%	\$1,216,881	\$791,501	\$425,380	OV	53.74%
Outpatient	2,102,614	1,906,472	\$196,142	OV	10.29%	\$12,942,455	\$14,438,383	-\$1,495,928	UN	10.36%
Rural Health Clinic	139,899	144,296	-\$4,397	UN	3.05%	\$920,858	\$1,095,023	-\$174,165	UN	15.91%
<b>TOTAL PATIENT REVENUE</b>	<b>2,370,394</b>	<b>2,155,067</b>	<b>215,327</b>	<b>OV</b>	<b>9.99%</b>	<b>\$15,080,194</b>	<b>\$16,324,907</b>	<b>-\$1,244,713</b>	<b>UN</b>	<b>7.62%</b>
<b>REVENUE DEDUCTIONS:</b>										
Medicare/Medicaid	891,756	692,809	\$198,947	OV	28.72%	\$4,782,924	\$4,849,663	-\$66,739	UN	1.38%
Medicare/Mcaid Settle Prior Yr.	0	0	\$0	UN		\$0	\$0	\$0	UN	
Medicare/Mcaid Refund	0	0	\$0			\$0	\$0	\$0		
Other	531,395	549,795	-\$18,400	UN	3.35%	\$3,693,051	\$3,848,565	-\$155,514	UN	4.04%
<b>OTAL REVENUE DEDUCTIONS</b>	<b>1,423,151</b>	<b>1,242,604</b>	<b>\$180,547</b>	<b>OV</b>	<b>14.53%</b>	<b>8,475,975</b>	<b>8,698,228</b>	<b>-\$222,253</b>	<b>UN</b>	<b>2.56%</b>
<b>NET PATIENT REVENUE</b>	<b>947,243</b>	<b>912,463</b>	<b>34,780</b>	<b>OV</b>	<b>3.81%</b>	<b>6,604,219</b>	<b>7,626,679</b>	<b>-1,022,460</b>	<b>UN</b>	<b>13.41%</b>
<b>MISCELLANEOUS INCOME:</b>										
Other Miscellaneous Income	117,791	18,219	\$99,572	OV	546.53%	\$1,353,648	\$185,845	\$1,167,803	OV	628.37%
Disproportionate Share	0	0	\$0	UN		\$0	\$0	\$0	UN	
Interest	8,046	5,000	\$3,046	OV	60.92%	\$91,638	\$35,000	\$56,638	OV	161.82%
<b>TOTAL MISC INCOME</b>	<b>125,837</b>	<b>23,219</b>	<b>102,618</b>	<b>OV</b>	<b>441.96%</b>	<b>\$1,445,286</b>	<b>220,845</b>	<b>1,224,441</b>	<b>OV</b>	<b>554.43%</b>
<b>TOTAL GROSS REVENUE</b>	<b>1,073,080</b>	<b>935,682</b>	<b>\$137,398</b>	<b>OV</b>	<b>14.68%</b>	<b>\$8,049,505</b>	<b>7,847,524</b>	<b>\$201,981</b>	<b>OV</b>	<b>2.57%</b>
<b>OPERATING EXPENSES:</b>										
Salaries	443,115	467,467	-\$24,352	UN	5.21%	\$3,144,312	\$3,272,269	-\$127,957	UN	3.91%
Benefits	119,561	117,735	\$1,826	OV	1.55%	\$868,387	\$824,145	\$44,242	OV	5.37%
ProFee/Physician Services	148,853	152,241	-\$3,388	UN	2.23%	\$1,079,842	\$1,065,687	\$14,155	OV	1.33%
Insurance	11,755	10,105	\$1,650	OV	16.33%	\$93,479	\$70,735	\$22,744	OV	32.15%
Supplies	89,232	82,940	\$6,292	OV	7.59%	\$657,194	\$580,580	\$76,614	OV	13.20%
Utilities	15,574	13,594	\$1,980	OV	14.57%	\$96,140	\$95,158	\$982	OV	1.03%
Contract Services	86,493	83,696	\$2,797	OV	3.34%	\$560,180	\$585,872	-\$25,692	UN	4.39%
Rental & Lease	6,861	6,421	\$440	OV	6.85%	\$41,130	\$44,947	-\$3,817	UN	8.49%
Repairs & Maintenance	40,169	30,786	\$9,383	OV	30.48%	\$331,067	\$215,502	\$115,565	OV	53.63%
Other Expenses	112,910	96,487	\$16,423	OV	17.02%	\$812,530	\$675,409	\$137,121	OV	20.30%
Bad Debt Expense	296,832	279,146	\$17,686	OV	6.34%	\$1,801,102	\$1,954,022	-\$152,920	UN	7.83%
Depreciation Expense	87,776	67,141	\$20,635	OV	30.73%	\$589,990	\$469,987	\$120,003	OV	25.53%
<b>TOTAL OPERATING EXPENSES</b>	<b>1,459,130</b>	<b>1,407,759</b>	<b>\$51,371</b>	<b>OV</b>	<b>3.65%</b>	<b>10,075,352</b>	<b>9,854,313</b>	<b>\$221,039</b>	<b>OV</b>	<b>2.24%</b>
<b>NET PROFIT BEFORE TAXES</b>	<b>-386,050</b>	<b>-472,077</b>	<b>\$86,027</b>	<b>OV</b>	<b>18.22%</b>	<b>-2,025,847</b>	<b>-2,006,789</b>	<b>-\$19,058</b>	<b>UN</b>	<b>0.95%</b>
<b>TAX REVENUE</b>	<b>210,822</b>	<b>210,822</b>	<b>\$0</b>	<b>UN</b>	<b>0.00%</b>	<b>\$1,475,754</b>	<b>\$1,475,754</b>	<b>\$0</b>	<b>UN</b>	<b>0.00%</b>
<b>NET PROFIT/(LOSS)</b>	<b>-175,228</b>	<b>-261,255</b>	<b>\$86,027</b>	<b>OV</b>	<b>32.93%</b>	<b>-\$550,093</b>	<b>-531,035</b>	<b>-\$19,058</b>	<b>UN</b>	<b>3.59%</b>

Refugio Memorial Hospital  
Balance Sheet  
July 31, 2020

	<u>CURRENT MONTH</u>	<u>BEGINNING YEAR</u>	<u>YTD NET CHANGE</u>
<u>ASSETS</u>			
<u>CURRENT ASSETS:</u>			
CASH	\$2,342,460	\$2,953,535	-\$611,075
INVESTMENTS	7,430,072	4,430,322	\$2,999,750
TOTAL CASH & INVESTMENTS	<u>9,772,532</u>	<u>7,383,857</u>	<u>\$2,388,675</u>
PATIENT RECEIVABLES	8,118,747	9,052,637	-\$933,890
ALLOW FOR DOUBTFUL ACCTS	-6,629,621	-7,919,602	\$1,289,981
NET PATIENT RECEIVABLES	<u>1,489,126</u>	<u>1,133,035</u>	<u>356,091</u>
INTEREST RECEIVABLE	0	72,742	-\$72,742
OTHER RECEIVABLES	130,375	345,116	-\$214,741
JAIL RECEIV.	0	0	\$0
TAXES RECEIVABLE (NET)	82,347	998,154	-\$915,807
MEDICARE/MEDICAID ACCRUAL	433,587	0	\$433,587
INVENTORY	300,580	283,077	\$17,503
PREPAID EXPENSES	382,210	384,268	-\$2,058
EMS EDUCATION	<u>0</u>	<u>0</u>	<u>\$0</u>
TOTAL CURRENT ASSETS	<u>12,590,757</u>	<u>10,600,249</u>	<u>1,990,508</u>
DEPRECIATION FUND	<u>7,565</u>	<u>7,563</u>	<u>\$2</u>
<u>FIXED ASSETS:</u>			
LAND	44,168	44,168	\$0
LAND IMPROVEMENTS	249,056	249,056	\$0
BUILDING/PLANT	4,927,088	3,386,372	\$1,540,716
BUILDING SERVICES	2,328,313	5,794,578	-\$3,466,265
FIXED EQUIPMENT	135,808	118,963	\$16,845
MAJOR MOVABLE EQUIPMENT	407,287	496,359	-\$89,072
VEHICLES	1,134	7,872	-\$6,738
POOL	102,146	106,789	-\$4,643
WELLNESS CENTER BUILDING	1,141,494	1,159,034	-\$17,540
EHR ASSETS	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL FIXED ASSETS	<u>9,336,494</u>	<u>11,363,191</u>	<u>-\$2,026,697</u>
NET PENSION ASSETS	<u>114,699</u>	<u>0</u>	<u>\$114,699</u>
DEFERRED OUTFLOWS OF RESOURCES- PENSIONS	<u>11,294</u>	<u>323,796</u>	<u>-\$312,502</u>
TOTAL ASSETS	<u>\$22,060,809</u>	<u>\$22,294,799</u>	<u>-\$233,990</u>



Refugio Memorial Hospital  
Balance Sheet  
July 31, 2020

	CURRENT MONTH -----	BEGINNING YEAR -----	YTD NET CHANGE -----
<b>LIABILITIES &amp; CAPITAL</b> -----			
<b>CURRENT LIABILITIES:</b> -----			
ACCOUNTS PAYABLE	\$2,322,589	\$940,521	\$1,382,068
SALARY AND WAGES PAYABLE	83,497	195,827	-\$112,330
VACATIONS PAYABLE	239,537	227,078	\$12,459
PAYROLL TAXES PAYABLE	53,106	20,986	\$32,120
CURRENT PORTION-LT DEBT	0	0	0
TAXES PAYABLE	0	0	0
DEFERRED TAX REVENUE	1,475,754	0	\$1,475,754
DEFERRED INCOME-DONATIONS	0	0	0
<b>TOTAL CURRENT LIABILITIES</b>	<b>4,174,483</b>	<b>1,384,412</b>	<b>2,790,071</b>
Net Pension Liability	156,657	156,657	0
DEFERRED INFLOWS OF RESOURCES- PENSION	59,796	0	59,796
<b>LONG TERM DEBT-</b>			
NOTE PAYABLE-PBX	0	0	0
<b>TOTAL LIABILITIES</b>	<b>4,390,936</b>	<b>1,541,069</b>	<b>2,849,867</b>
<b>FUND BALANCE</b>			
BEGINNING BALANCE	17,396,737	19,875,530	-\$2,478,793
DONATED CAPITAL	0	0	\$0
GAIN/(LOSS)	273,136	878,200	-\$605,064
<b>TOTAL FUND BALANCE</b>	<b>17,669,873</b>	<b>20,753,730</b>	<b>-3,083,857</b>
<b>TOTAL LIABILITIES &amp; CAPITAL</b>	<b>\$22,060,809</b>	<b>\$22,294,799</b>	<b>-\$233,990</b>

Indigent Care Assistance  
Monthly Report July 31, 2020

Month of	Other Hospital Services	Physician Services	Pharmacy Services	Other Expense	Total Outside Expense	Last Year	Refugio Hospital Expenses	Last Year
January	\$ -	\$ 234	\$ 4,638	\$ -	\$ 4,872	\$ 4,319	\$ 15,826	\$ 27,463
February	\$ -	\$ -	\$ 2,355	\$ -	\$ 2,355	\$ 5,113	\$ 48,969	\$ 34,938
March	\$ -	\$ 139	\$ 2,682	\$ -	\$ 2,821	\$ 3,176	\$ 15,826	\$ 25,605
April	\$ -	\$ -	\$ 2,386	\$ -	\$ 2,386	\$ 2,487	\$ 14,256	\$ 34,857
May	\$ -	\$ 373	\$ 1,558	\$ -	\$ 1,931	\$ 4,106	\$ 18,526	\$ 63,479
June	\$ -	\$ 374	\$ 2,682	\$ -	\$ 3,056	\$ 7,418	\$ 26,762	\$ 31,799
July	\$ -	\$ -	\$ 3,376	\$ -	\$ 3,376	\$ 3,803	\$ 15,826	\$ 33,337
August	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
September	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
October	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
November	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
December	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
<b>TOTAL</b>	\$ -	\$ 1,120	\$ 19,677	\$ -	\$ 20,797	\$ 30,422	\$ 155,991	\$ 251,478

RHC DR VISITS  
Jul-20

Year to Date RHC Visits/Rev

	Year to Date RHC Visits/Rev										Total
	RHC	WMC	ATMC	Telemed	NH	Clinic Totals	RHC	NH			
Mascarenhas	232	9	3	71	34	349	1069	455			1,524
Scherrer	84			18	-	102	439				439
McMahan, FNP	175	-	-	46	-	221	812				812
Staples, FNP	47	-	16	12	-	75	322				322
Wineman, PA	14	197	1	60	-	272	810	17			827
FNP/PA	-	-	-	-	-	0	0				-
Other Physicians	-	-	-	-	-	0	0				-
Totals	552	206	20	207	34	1019	3452	472			3,924

HOSPITAL VISITS

	IN PT	IN PT YTD
Mascarenhas	4	15
Scherrer	0	4
Other Phy	0	0

Nursing Home 2020

	2020												
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	YE Total
Mascarenhas	82	102	96	11	96	34	34	0	0	0	0	0	455
Wineman	17	0	0	0	0	0	0	0	0	0	0	0	17
Totals	99	102	96	11	96	34	34	0	0	0	0	0	472

**TOTAL DISBURSEMENTS**

**\$691,949.80**

## JULY 2020 CHECK DISBURSEMENT

Check No	Check Date	Payee Name		Gross Amount
31997	7/2/2020	AGUIRRE, LYDIA	HEALTH & DRUG PLAN INS REIMB JULY 2020	134.54
31998	7/2/2020	BARRETT, RICHARD T	WMC RENT JULY 2020	800.00
31999	7/2/2020	BOERNER RONALD	HEALTH INS REIMB JULY 2020	158.27
32000	7/2/2020	COX & HOLMSTROM, PLLC	LEGAL RETAINER JULY 2020	250.00
32001	7/2/2020	ERMIS SANDRA	HEALTH INS REIMB JULY 2020	114.43
32002	7/2/2020	HEALTHSURE INSURANCE SERVICES, IN	TWIA RNWL 7/2020 - 7/ 2021	58,759.00
32003	7/2/2020	HEALTHSURE INSURANCE SERVICES, IN	PROPERTY INS RENEWAL 7/2020 - 7/2021	48,825.00
32004	7/2/2020	KOONCE ROBERT	HEALTH INS & DRUG PLN REIMB JULY 2020	366.53
32005	7/2/2020	LAWSON, HARRY	HEALTH INS REIMB JULY 2020	135.00
32006	7/2/2020	OFFICE OF ATTY GENERAL	CHILD SUPPORT	253.92
32007	7/2/2020	PA SCDU	CHILD SUPPORT	10.15
32008	7/2/2020	UNITED HERITAGE FCU	SAVINGS DEP PED 06-28-2020 @ 9 MEMBER	900.00
32009	7/2/2020	UNITED STATES TREASURY	PCORI FEES FOR 2019	369.95
32010	7/2/2020	VOYA INSTITUTIONAL TRUST CO	VOYA 401K DEP PED 06-28-2020	13,478.95
32011	7/8/2020	ALL POINTS ENVIROMENTAL, LLC	ASBESTOS MONT W/4 SAMPLES(11-27-2017)	710.46
32012	7/8/2020	ALLAN'S WRECKER SERVICE, INC.	TOWING FEES FOR 2014 DODGE AMBLNCE	462.00
32013	7/8/2020	AMTEC MEDICAL INC	GROMED ASEPTIC TEST KIT	266.95
32014	7/8/2020	AT & T MOBILITY-ROC	EMS CELL PHONES SRVCS 06/20/20-07/19/20	262.93
32015	7/8/2020	AT&T	HSPTL CELL/WMC PHONE SVC	752.34
32016	7/8/2020	BAKER DONNA	MLG REIMB 6/3-6/26	117.30
32017	7/8/2020	BAXTER HEALTHCARE CORP	PHARMACY DRUGS/SUPPLIES	969.20
32018	7/8/2020	BECKMAN COULTER INC	LAB SUPPLIES/SYNCHRON BILLING	12,630.59
32019	7/8/2020	BENEFIT RESEARCH CORP	CAFE PLAN JULY	30.00
32020	7/8/2020	BKD LLP	COST RPT 2019/S10 WRKSHT/CARES PPP CONSULT/FYE 2019/MCR COST RPT	30,135.73
32021	7/8/2020	BORGLUND PATRICIA S	SPEECH THERAPY CONTRACT	60.00
32022	7/8/2020	CAPITAL KLEEN AIR INC	CLEAN KITCHEN EXH SYSTEM	545.00
32023	7/8/2020	CARDINAL HEALTH	SPIROMETER	128.83
32024	7/8/2020	CARDINAL HEALTH HOUSTON	PHARMACY DRUGS/SUPPLIES	11,362.61
32025	7/8/2020	CDW GOVERNMENT	ILAND IT CLOUD BACKUP JUNE 2020	286.09
32026	7/8/2020	CERNER CORPORATION	CERNER CLAIMS SUPPORT	4,383.39
32027	7/8/2020	CHRISTUS SPOHN HEALTH	OUTSIDE LAB SVC JUNE 2020	119.41
32028	7/8/2020	CISNEROS GENEVIEVE	MILG REIMB FOR JUNE TO CLEAN ATMC/WM	109.25
32029	7/8/2020	COASTAL BEND PUBLISHING LLC.	JUNE ADS-SPEC CLINIC	416.00
32030	7/8/2020	CONCORDANCE HEALTHCARE SOL.	GAUZE & SKIN MARKER	190.37
32032	7/8/2020	DEWITT POTHS & SON	CHAIRS/PAPER/SUPPLIES	2,156.35
32033	7/8/2020	DIAMOND HEALTHCARE WEST	GERIATRIC SVC JUNE 2020	47,059.74
32034	7/8/2020	DODS AND ASSOCIATES	PHONE MAINT AGREEMENT JULY	620.00
32035	7/8/2020	DYNATRONICS CORPORATION	TREADMILL/ELLIPTICAL 1 OF 4 PYMTS	7,270.00
32036	7/8/2020	FISHER HEALTHCARE	LAB SUPPLIES	3,572.07
32037	7/8/2020	FITZSIMMONS MARK MA LPC	SOCIAL SVC JUNE 2020	550.00
32038	7/8/2020	GARCIA RAMIRO	MEDICAL REIMB	1,200.00
32039	7/8/2020	GARZA IRENE	MEDICAL REIMB	288.84
32040	7/8/2020	GONZALEZ, PATRICIA	MLG REIMB REAGENT PCK UP	60.95
32041	7/8/2020	GRAINGER	UTILITY PUMPS & DIAPHRAGM/CLF BULBS	435.43
32042	7/8/2020	GREEN DIAMOND DISTRIBUTOR	AIR FRESHENER	179.90
32043	7/8/2020	GUIZAR, LARRY	MLG REIMB	158.70
32044	7/8/2020	GULF COAST PAPER	HSKP-SUPPLIES	1,265.81
32045	7/8/2020	H E B CREDIT RECEIVABLES	DIETARY FOOD/SUPPLIES	458.18
32046	7/8/2020	HEALTH CARE LOGISTICS INC	BAGS/TAGS	162.19

32047	7/8/2020	HILL COUNTRY DAIRIES	DIETARY FOOD	202.64
32048	7/8/2020	HOFFER STEVEN	ULTRA SOUND CONT FEES	210.00
32049	7/8/2020	IDEXX DISTRIBUTION, INC	CASS B TYPE	221.35
32050	7/8/2020	iRad LLC.	BONE DENSITY FULL SERVICE CONT AUGUST	333.33
32051	7/8/2020	ITA RESOURCES INC	RESP THRPY CONT FEE JUNE 2020	13,329.39
32052	7/8/2020	MASCARENHAS RUSSELL MD	ER COV 6/30 & 7/7	3,000.00
32053	7/8/2020	MATHESON TRI GAS	OXYGN GAS SUPPLIES	4,673.53
32054	7/8/2020	MCKESSON MEDICAL SURGICAL,INC	LAB SUPPLIES	5,749.98
32055	7/8/2020	MEDLINE INDUSTRIES INC	PILLOWS	242.72
32056	7/8/2020	NATIONAL BUGMOBILES INC	ATC/RCMH MTHLY PEST CONTROL	216.67
32057	7/8/2020	NOLAND, ROBERT VAN	MLG REIMB/LAB/WMC/PT LAVACA	74.18
32058	7/8/2020	OFFICE DEPOT	OFFICE SUPPLIES	160.94
32059	7/8/2020	OWENS & MINOR	MISC GENERAL SUPPLIES	1,307.88
32060	7/8/2020	PARKER LUMBER	PLANT/MAINT SUPPLIES	353.47
32061	7/8/2020	PEREZ DIANA	MEDICAL REIMB PED 06-30-20	56.41
32062	7/8/2020	PITNEY BOWES, INC	POSTAGE MACH LEASE 7/20/20-10/19/20	229.71
32063	7/8/2020	PLATINUMCODE	THERMAL LABELS/SHARPS CONT-LAB	189.35
32064	7/8/2020	PRESS GANEY ASSOCIATES, INC	INP/MED PRAC SURVEY JUNE 2020	1,148.71
32065	7/8/2020	REFUGIO COUNTY W CID NO 1	ATC WATER JUNE 2020	81.60
32066	7/8/2020	REFUGIO WATER WORKS	WLLNSS/HSP/SPCL/RHC WATER JUNE 2020	1,898.00
32067	7/8/2020	RICOH USA, INC	2ND & 3RD FLOOR COPIER RENT SRVCS	298.21
32068	7/8/2020	ROSE JOSEPH	MEDICAL REIMB/LIC RNWL EXAM	497.00
32069	7/8/2020	RX WASTE SYSTEMS LLC	PHARM WASTE DISPSL PRGM JULY 2020	195.00
32070	7/8/2020	SCHINDLER ELEVATOR CORP	MNTLY ELEVATOR SVC CONT-JULY	482.91
32071	7/8/2020	SOLIS, JOSHUA	VASCULAR STUDY CONTRACT FEE	200.00
32072	7/8/2020	SOUTH TEX BLOOD & TISSUE	LAB BLOOD EXPENSE	711.00
32073	7/8/2020	STANDARD INSURANCE CO	JUNE 2020 DISABILITY INS	3,110.43
32074	7/8/2020	STATE COMPTROLLER	2ND QRTR DIETARY SALES TAX	403.15
32075	7/8/2020	STERICYCLE INC	WMC WASTE DISPOSAL PROGRAM JULY	537.92
32076	7/8/2020	SYSCO CENTRAL TEXAS, INC	DIETARY FOOD/SUPPLIES	4,048.96
32077	7/8/2020	TIME WARNER CABLE	HOSPITAL INTERNET	464.91
32078	7/8/2020	TOWN OF WOODSBORO	WMC WATER UTILITY	105.45
32079	7/8/2020	UBEO BUSINESS SERVICES	QRTLY COPIER/PRINTER IMAGES 3/20/20-6/1	66.92
32080	7/8/2020	UBEO, LLC.	PRINTER/COPIER RENTAL/MAINT JULY	5,693.85
32081	7/8/2020	UNIFIRST HOLDINGS,INC	MAINT UNIFORMS/DUSTERS	79.86
32082	7/13/2020	INTEGRITY DATA	ACA LEGACY	375.00
32084	7/13/2020	PHILIP E. SCHERRER, M.D.	7-15 SAL/ER COV/NON RHC	11,270.92
32085	7/14/2020	MASCARENHAS RUSSELL MD	7-15 SAL/SAT CL 7-11/ADV/DIR/NON RHC	15,347.22
32086	7/17/2020	CULLIGAN OF VICTORIA	RAD/HRTG/EMS/PT/WMC/RHC/SPCL WATER & COOLER RENTAL	291.63
32087	7/17/2020	HUNTER PHARMACY SERVICES	PHARM CONT SRVCS JUNE 2020	9,830.06
32088	7/17/2020	OFFICE OF ATTY GENERAL	CHILD SUPPORT	253.92
32089	7/17/2020	PA SCDU	CHILD SUPPORT	10.15
32090	7/17/2020	SOUTHWEST MEDICAL ASSOC	MULTI PHY ER COV FOR THE MONTH OF JUN	84,690.40
32091	7/17/2020	UNITED HERITAGE FCU	SAVINGS DEP PED 7-12-20	900.00
32092	7/17/2020	VICTORIA COMMUNICATION SV	NEW CAMERAS & INSTALL	4,020.00
32093	7/17/2020	VOYA INSTITUTIONAL TRUST CO	VOYA 401K DEP PED 07-12-2020	14,048.17
32094	7/17/2020	WASHINGTON NATIONAL INS	INS PREMS PR DED PED 06/28/2020	63.60
32095	7/22/2020	AOC AUTO PARTS	BUGWASH & PUR DEF	89.20
32096	7/22/2020	ATLANTIC BIOLOGICALS	PHENOHYTRO ELIXER	346.61
32097	7/22/2020	BAXTER HEALTHCARE CORP	PHARM DRUGS	836.62
32098	7/22/2020	BAY BRIDGE ADMIN	MET LIFE/CANCER INS PREMS JULY 2020	1,228.38
32099	7/22/2020	BECKMAN COULTER INC	LAB SUPPLIES	7,966.74

32100	7/22/2020	BLUE TOP PLUMBING CO	SRVCS CHRGS FOR LOCATING & REPAIRING V	4,294.22
32101	7/22/2020	BORGLUND PATRICIA S	SPEECH THERAPY SRVCS	180.00
32102	7/22/2020	CANCHOLA GLORIA	MILG REIMB JUNE 2020	34.50
32103	7/22/2020	CANON MEDICAL SYSTEMS USA, INC.	WHOLE BODY CT SCANNER MAINT CONT SRV	4,950.00
32104	7/22/2020	CAPITAL ONE BANK	CC CHRGS 06/03/20-07/02/20	1,483.02
32105	7/22/2020	CARDINAL HEALTH HOUSTON	PHARMACY DRUGS/SUPPLIES	9,456.25
32106	7/22/2020	CARDIOVASCULAR ASSOCIATES OF VIC	INDIGENT PROGRAM	33.27
32107	7/22/2020	CENTERPOINT ENERGY	SP CL GAS UTILITY	39.30
32108	7/22/2020	CHRISTUS SPOHN HEALTH NWK	FY21 ANNUAL PROVIDER FEES	480.00
32109	7/22/2020	CLINICAL PATHOLOGY LABS	OUTSIDE LAB SRVCS JUNE 2020	11,908.08
32110	7/22/2020	COMMUNITY RADIOLOGY ASSOC	RAD TRSCPT SVC JUNE 2020	656.00
32111	7/22/2020	CONCORDANCE HEALTHCARE SOL.	GENERAL MEDICAL SUPPLIES	697.90
32112	7/22/2020	DEPT OF INFORMATION RESOURCES	HSPTL INTERNET SRVCS JULY	744.80
32113	7/22/2020	EM3 NETWORKS, LLC.	HSPTL PHONE & INTRNT JULY 2020	2,395.28
32114	7/22/2020	EMERGENCY MED PRODUCTS	BACKBOARD - EMS SUPPLIES	135.99
32115	7/22/2020	ESO SOLUTIONS, INC	EMS ESO EHR SRVC CONT 8/1/20-7/31/2021	3,344.00
32116	7/22/2020	EXPERIAN HEALTH, INC	INS CLAIMS SUPPORT JUNE 2020	29.12
32117	7/22/2020	FISHER HEALTHCARE	LAB SUPPLIES	1,255.73
32118	7/22/2020	FRONTIER COMMUNICATIONS	ATC PHONE SVC JULY	492.98
32119	7/22/2020	GARZA, DORA	MOWING ATC TWICE	130.00
32120	7/22/2020	GREEN DIAMOND DISTRIBUTOR	HSKP SUPPLIES	58.40
32121	7/22/2020	GUIZAR, LARRY	MLG REIMB	165.60
32122	7/22/2020	GULF COAST PAPER	HSKP SUPPLIES	252.92
32123	7/22/2020	H E B CREDIT RECEIVABLES	DIETARY FOOD/SUPPLIES	442.29
32124	7/22/2020	HEALTH CARE LOGISTICS INC	SPECIMEN BAGS	124.50
32125	7/22/2020	HILL COUNTRY DAIRIES	DIETARY FOOD	60.16
32126	7/22/2020	HOFFER STEVEN	ULTRA SOUND CONT FEES	220.00
32127	7/22/2020	ICP MEDICAL	GURNEY COVERS	1,053.21
32128	7/22/2020	JOHNSON CONTROLS INC	QRTL Y FIRE ALARM INSP SVC	633.37
32129	7/22/2020	KEMPER, THANA	ACCT CONSULTING SRVCS JUNE 2020	1,800.00
32130	7/22/2020	LEGAL SHIELD	IDENITY PROTECTION JULY 2020	372.76
32131	7/22/2020	MASCARENHAS RUSSELL MD	ER COV 7-14 & 7-21	3,000.00
32132	7/22/2020	MATHESON TRI GAS	OXYGEN GAS SUPPLIES	2,362.87
32133	7/22/2020	MCKESSON MEDICAL SURGICAL,INC	LAB SUPPLIES	1,857.47
32134	7/22/2020	MEDLINE INDUSTRIES INC	GLOVES/ PROBE COVERS/ CRUTCHES	467.68
32135	7/22/2020	MOEHLER, JOSEPH	MLG REIMB-AMB PCK UP	108.10
32136	7/22/2020	NORTHSTAR LABORATORIES	EAR IRRIGATION KITS	310.00
32137	7/22/2020	NUTRITION ASSOCIATES INC	NUTRITION CONSULTING JUNE	562.50
32138	7/22/2020	OFFICE DEPOT	GENERAL OFFICE SUPPLIES	182.77
32139	7/22/2020	OWENS & MINOR	GENERAL MEDICAL SUPPLIES	1,274.86
32140	7/22/2020	PARKER LUMBER	PLANT/MAINT SUPPLIES	269.45
32141	7/22/2020	PHILIP E. SCHERRER, M.D.	REIMB TRAVEL EXPENSES	1,414.97
32142	7/22/2020	PHILIPS LIFELINE	LIFELINE MONITORING JULY 2020	201.24
32143	7/22/2020	PLATINUMCODE	SHARPS CONTNR	127.88
32144	7/22/2020	RICOH USA, INC	SPCL/ADMIN/ADMIT/ER COPIER RENTAL	327.87
32145	7/22/2020	SOUTH TEX BLOOD & TISSUE	LAB BLOOD EXPENSE JULY 2020	237.00
32146	7/22/2020	STANFORD VACUUM SERVICE	KITCHEN GREASE TRAP PUMPED OUT	475.00
32147	7/22/2020	STAPLES, DEBRA KAYLA	REIMB FOR AANP MEMBRSH P	140.00
32148	7/22/2020	STERICYCLE INC	HSPTL & ATC WASTE DISPSL PRGM JUN 2020	2,256.32
32149	7/22/2020	STERIQUIP INC	PMI INSPCTN JULY 2020	610.00
32150	7/22/2020	TEXAS WORKFORCE COMM	UNEMPLOYMENT REIMB	3,913.00
32151	7/22/2020	TIME WARNER CABLE	WMC INT/3RD FL & WLNS CABLE SVC	477.64
32152	7/22/2020	ULTIMATE MEDICAL SERVICES, INC	QRTL Y CARESTREAM/DRX WIRELESS	9,171.85

32153	7/22/2020	UNIFIRST HOLDINGS,INC	UNIFORM MAINT & DUSTERS	239.58
32154	7/22/2020	VICTORIA AIR CONDITIONING	HVAC REPAIRS & MAINT - COOLANT LEAK	873.24
32155	7/22/2020	VILLAGE PHARMACY	INDGNT DRUGS JUNE 2020	3,376.59
32156	7/22/2020	WASHINGTON NATIONAL INS	INS PREMS PR DED PED 07/12/2020	63.60
32157	7/22/2020	WASICEK, COREY	MLG REIMB	146.05
32158	7/22/2020	WERFEN USA LLC	LAB SUPPLIES	152.13
32159	7/22/2020	WEX BANK	EMS FUEL	122.52
32160	7/22/2020	WIGINTON, JANIE E.	MILG REIMB ATC CLEANING 6/20/20&6/27/2	74.75
32161	7/22/2020	WOODMEN OF THE WRLD/OMAHA	PR DED LIFE INS JULY 2020	221.98
32162	7/30/2020	AFLAC	PR DED AFLAC INS PREM JULY	3,332.78
32163	7/30/2020	AM FIRE PROTECTION GROUP-SA	QRTLY FIRE SPRNKL R INSPCTN	225.00
32164	7/30/2020	CENTERPOINT ENERGY	HSPTL GAS SRVCS 06/15/20-07/16/20	3,620.53
32165	7/30/2020	CPL BUSINESS	HSPTL ELECT JULY 2020	8,247.81
32166	7/30/2020	GROUP AND PENSION ADMIN, INC	GPA PR DED INS PREM PED 07/12/20 FOR AL	25,797.79
32167	7/30/2020	KANSAS CITY LIFE GROUP BENEFITS	KCL DENTAL INS PREM JULY 2020	3,184.84
32168	7/30/2020	MASCARENHAS RUSSELL MD	7-30 SAL/DIR/CELL REIMB/ER COV 7-28	12,190.64
32169	7/30/2020	OFFICE OF ATTY GENERAL	CHILD SUPPORT	264.07
32170	7/30/2020	PA SCDU	CHILD SUPPORT	10.15
32171	7/30/2020	PHILIP E. SCHERRER, M.D.	7-30 SAL/CELL REIMB JULY	9,266.66
32172	7/30/2020	RICOH USA, INC	2ND & 3RD FLOOR COPIER RENT SRVCS AUG	298.21
32173	7/30/2020	SOLIS, JOSHUA	US-ARTERIAL DUPLEX BILAT/ABI	100.00
32174	7/30/2020	UNITED HERITAGE CREDIT UNION	SAVINGS DEP PED 07-26-2020	825.00
32175	7/30/2020	VOYA INSTITUTIONAL TRUST CO	VOYA 401K DEP PED 07-26-2020	13,580.21
32176	7/30/2020	PHILIP E. SCHERRER, M.D.	ER COV 07/22	1,500.00
ACH	7/7/2020	GROUP & PENSION ASSOC	INSURANCE CLAIMS	14,061.96
ACH	7/14/2020	GROUP & PENSION ASSOC	INSURANCE CLAIMS	4,367.23
ACH	7/21/2020	GROUP & PENSION ASSOC	INSURANCE CLAIMS	49,384.24
ACH	7/28/2020	GROUP & PENSION ASSOC	INSURANCE CLAIMS	2,673.72
				691,949.80