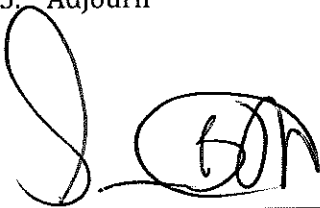


**NOTICE OF PUBLIC HEARING AND SPECIAL CALLED
MEETING OF THE
BOARD OF DIRECTORS OF THE
REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT**

NOTICE is hereby given of the Public Hearing of the Board of Directors of the Refugio County Memorial Hospital District on September 10, 2020 at Noon in the Hospital Classroom, followed by the Special Called meeting at which meeting the board will consider the following: **This hearing & meeting will be offered as a Telephonic Meeting-the toll free number is: 1-877-568-4106, Access Code: 919294845**

Special Called Meeting

1. Call to order
2. Public Hearing on proposed tax rate
3. Consider the approval of the 2020 tax rate and take any action necessary.
4. Consider 2021 Budget and take any action necessary.
5. Adjourn



Hoss Whitt, Administrator

9-3-2020

Date

NOTICE OF PUBLIC HEARING ON TAX INCREASE

A tax rate of 0.2965 per \$100 valuation has been proposed by the governing body of REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT.

PROPOSED TAX RATE	\$0.2965 per \$100
NO-NEW REVENUE TAX RATE	\$0.2744 per \$100
VOTER-APPROVAL TAX RATE	\$0.2966 per \$100

The no-new-revenue tax rate is the tax rate for the 2020 tax year that will raise the same amount of property tax revenue for REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT from the same properties in both the 2019 tax year and the 2020 tax year.

The voter-approval tax rate is the highest tax rate that REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT may adopt without holding an election to seek voter approval of the rate.

The proposed tax rate is greater than the no-new-revenue tax rate. This means that REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT is proposing to increase property taxes for the 2020 tax year.

A public hearing on the proposed tax rate will be held on September 10, 2020 at 12:00 PM at REFUGIO CO MEMORIAL HOSPITAL BOARD ROOM.

The proposed tax rate is not greater than the voter-approval tax rate. As a result, REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT is not required to hold an election at which voters may accept or reject the proposed tax rate. However, you may express your support for or opposition to the proposed tax rate by contacting the members of the Hospital Board of REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT at their offices or by attending the public meeting mentioned above.

**YOUR TAXES OWED UNDER ANY OF THE ABOVE RATES CAN BE CALCULATED AS
FOLLOWS:**

$$\text{property tax amount} = (\text{tax rate}) \times (\text{taxable value of your property}) / 100$$

The members of the governing body voted on the proposed tax increase as follows:

FOR:

LYDIA AGUIRRE
SANDYE ERMIS
HARRY LAWSON
KENNETH WRIGHT

RONNIE BOERNER
BOB KOONCE
JERRY LOCKETT

AGAINST:

NONE

PRESENT and not voting:

NONE

ABSENT:

NONE

The 86th Texas Legislature modified the manner in which the voter-approval tax rate is calculated to limit the rate of growth of property taxes in the state.

The following table compares the taxes imposed on the average residence homestead by REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT last year to the taxes proposed to be imposed on the average residence homestead by REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT this year:

	2019	2020	Change
Total Tax Rate (per \$100 of value)	\$0.3008	\$0.2965	<i>decrease of</i> -\$0.0043 OR -1.43%
Average homestead taxable value	\$42,594	\$43,441	<i>increase of</i> 1.98%
Tax on average homestead	\$128	\$129	<i>increase of</i> \$1 OR 0.53%
Total tax levy on all properties	\$2,693,551	\$2,929,465	<i>increase of</i> \$235,914 OR 8.76%

For assistance with tax calculations, please contact the tax assessor for REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT at 361/526-2023 or ida.turner@co.refugio.tx.us, or visit www.co.refugio.tx.us for more information.

2021 BUDGET

1. Revenue Increases:	7% Hospital Services	\$ 152,460 (inpatient)
		\$ 1,517,578 (outpatient)
	5% Clinic/Adding New DR. Revenue	\$ 78.096 (clinics)
2. Supplies:	5% Increase	\$ 56,589
3. Utilities:	1 % Increase	\$ 1,587
4. Contract Services	3% Increase	\$ 28,348
5. Other Expenses	1% Increase	\$ 3,109

TAX RATES				TAX BASE	REVENUE GENERATED
2017	Effective rate	.3052	cents/\$100	800,861,570	\$2,444,229.51
2018	Effective rate	.3158	cents/\$100	782,625,360	\$2,455,833.19
2019	Effective rate	.2786	cents/\$100	895,016,730	\$2,490,730.61
	Roll Back rate	.3008	cents/\$100	895,016,730	\$2,689,202.33
2020	Effective rate	.2747	cents/\$100	980,205,840	\$2,692,625.45
	Roll Back Rate	.2966	cents/\$100	980,205,840	\$2,907,290.53

RCMH BUDGET SUMMARY 2021

SUMMARY BUDGET 2021	SUMMARY BUDGET 2021												TOTAL 2021	Estimated 2020	Difference
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC			
PATIENT REVENUE	210,674	208,576	202,447	193,428	198,555	181,077	181,333	175,829	182,125	192,030	194,663	209,741	2,330,460	2,178,000	152,460
IN PATIENT REV	2,072,709	2,076,155	2,015,146	1,925,373	1,976,407	1,892,427	1,804,979	1,750,191	1,812,866	1,911,454	1,937,667	2,087,753	23,197,260	21,679,682	1,517,578
CLINIC REV	148,257	146,781	142,468	136,121	139,729	127,429	127,609	123,736	128,167	135,137	136,990	147,601	1,640,014	1,561,918	78,096
TOTAL PATIENT REVENUE	2,436,640	2,431,512	2,360,061	2,254,922	2,314,691	2,110,933	2,113,921	2,049,757	2,123,158	2,238,621	2,269,321	2,445,096	27,167,734	25,419,600	1,748,134
REVENUE DEDUCTIONS															
MEDICARE/MEDICAID	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	693,925	8,327,100	7,782,336	544,764
MEDICARE/MEDICAID PRIOR YR															
OTHER	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	563,827	6,765,944	6,323,312	442,632
TOTAL REV DEDUCTIONS	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	1,257,752	15,093,043	14,105,648	987,395
NET PATIENT REVENUE	1,178,888	1,173,760	1,102,309	997,170	1,056,939	853,181	856,169	792,005	865,406	980,869	1,011,569	1,187,344	12,074,690	11,313,952	760,738
MISC. INCOME															
OTHER MISC INCOME	14,226	14,194	14,099	13,961	14,039	13,771	13,775	13,690	13,787	13,939	13,980	14,212	167,652	205,823	-38,171
DISPRO	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOBACCO	0	0	0	48,573	0	0	0	0	0	0	0	0	48,573	48,573	0
GRANTS/DONATIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	168,000	-168,000
INTEREST	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	234,375	-174,375
TOTAL MISC. INCOME	19,226	19,194	19,099	67,534	19,039	18,771	18,775	18,690	18,787	18,939	18,980	19,212	276,225	656,771	-380,546
TOTAL GROSS REV	1,198,114	1,192,954	1,121,408	1,064,704	1,075,978	871,952	874,944	810,695	884,193	999,808	1,030,548	1,206,556	12,350,915	11,970,723	380,193
OPERATING EXPENSES															
SALARIES	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	450,199	5,402,394	5,402,394	0
BENEFITS	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	133,664	1,603,950	1,603,950	0
PROFESSIONAL SRV	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	160,137	1,921,641	1,921,641	0
INSURANCE	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	13,620	163,448	163,448	0
SUPPLIES	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	99,032	1,192,513	1,135,924	56,589
UTILITIES	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	13,560	162,720	161,133	1,587
CONTRACT SRV	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	83,430	1,001,156	972,808	28,348
RENTAL & LEASE	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	5,711	68,538	68,538	0
REPAIR & MAINT	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	40,664	487,944	487,944	0
OTHER EXPENSES	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	116,866	1,402,350	1,399,240	3,109
BAD DEBT EXPENSE	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	268,640	3,223,675	3,008,540	215,135
DEPRECIATION	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	1,004,428	1,004,428	0
TOTAL OPERATING EXP	1,469,225	1,469,225	1,469,225	1,469,225	1,469,225	1,469,225	1,469,225	1,469,225	1,469,225	1,469,225	1,469,225	1,469,225	17,634,757	17,329,988	304,769
Net Operating before Taxes	-271,111	-276,271	-347,817	-404,521	-393,247	-597,273	-594,281	-658,530	-585,032	-469,417	-438,677	-282,669	-5,283,842	-5,359,265	75,424
Estimated Tax Revenue	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	210,822	2,529,864	2,333,042	196,822
NET/PROFIT/(LOSS)	-60,289	-65,449	-136,995	-193,699	-182,425	-386,451	-383,459	-447,708	-374,210	-258,595	-227,855	-51,847	-2,753,978	-3,026,223	272,246

2021 PRE-DEPR PROFIT=

0.00%

Refugio County Memorial Hospital District
 Estimated 2021 Budget Summary-Department Detail
 REVENUE AND EXPENSE SUMMARY

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
REVENUE AND COST ASSUMPTIONS															
DAYS PER MONTH	31	28	31	30	31	30	31	31	30	31	30	31	365	365	0.00
A.D.C.	0.67	0.71	0.70	0.68	0.49	0.53	0.48	0.45	0.47	0.51	0.47	0.53	3	3	0.00
PATIENT DAYS PER MONTH	21	20	22	17	15	16	15	14	14	16	14	16	200	164	46.00
INPAT SEASONAL VARIATION	10.40%	9.95%	10.91%	8.65%	7.62%	7.89%	7.45%	6.97%	7.10%	7.83%	6.98%	8.24%	0	0	0.00
OPERATIONS PER MONTH	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00
GERIOPSYCH PATIENT DAYS	168	160	180	171	160	171	168	171	171	169	169	169	2,026	2,026	0.00
GERIOPSYCH OPERATING DAYS	21	20	23	22	22	22	21	22	22	21	21	21	256	286	0.00
OUTPATIENT VISITS/MONTH	1,800	1,661	1,837	1,661	1,716	1,497	1,794	1,451	1,624	1,943	1,720	1,715	20,500	19,600	1,000.00
OUTPAT SEASONAL VARIATION	8.78%	8.10%	8.96%	8.20%	8.37%	7.30%	8.75%	7.08%	7.92%	9.48%	8.39%	8.65%	0	0	0.00
HOME HEALTH VISITS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00
E.R. VISITS	334	308	340	312	318	277	333	269	301	360	319	329	3,800	3,400	400.00
ER VISITS AS % OF OP VISITS	18.56%	18.55%	18.51%	18.65%	18.53%	18.51%	18.56%	18.53%	18.54%	18.52%	18.55%	18.53%	0	0	0.00
A/S AMBULANCE CALLS/PERIOD	75	75	75	75	75	75	75	75	75	75	75	75	900	900	0.00
B/S AMBULANCE CALLS/PERIOD	38	38	38	38	38	38	38	38	38	38	38	38	450	450	0.00

INPATIENT REVENUE:

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
NURSING SERVICE INPATIENT	72,625	71,902	69,789	66,680	68,447	62,422	62,510	60,613	62,784	66,198	67,106	72,303	803,372	750,815	52,557
OBSERVATION INPT CHRGS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SWING BED INPATIENT	48,413	47,931	46,522	44,450	45,628	41,611	41,670	40,405	41,852	44,128	44,733	48,198	535,537	500,502	35,035
TRNNT RM INPATIENT	572	567	550	526	540	492	493	478	495	522	529	570	6,332	5,918	414
SURGERY INPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ANESTHESIA REV INPT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EMERGENCY ROOM INPATIENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ER PHYSICIAN INPATIENT	361-0100	6,556	6,363	6,080	6,241	5,691	5,700	5,527	5,724	6,036	6,118	6,592	73,249	68,457	4,792
ER INPATIENT	400-0100	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RESPIRATORY THERAPY INPAT	407-0100	10,982	10,873	10,553	10,083	10,350	9,439	9,453	9,166	9,494	10,147	10,933	121,482	113,555	7,947
MATERIALS MANAGEMENT INP#	410-0100	7,099	7,029	6,822	6,518	6,691	6,102	6,111	5,925	6,137	6,471	7,068	78,532	73,394	5,138
LABORATORY INPATIENT	420-0100	18,407	18,224	17,688	16,900	17,348	15,821	15,044	15,363	15,913	16,778	18,326	203,619	190,298	13,321
BLOOD BANK INPATIENT	422-0100	1,966	1,947	1,890	1,866	1,853	1,690	1,641	1,700	1,792	1,817	1,958	21,753	20,330	1,423
RADIOLOGY INPATIENT	424-0100	2,391	2,367	2,297	2,195	2,253	2,055	1,995	2,067	2,179	2,209	2,380	26,447	24,717	1,730
CT SCAN INPATIENT	442-0100	3,533	3,500	3,397	3,245	3,331	3,038	2,950	3,056	3,222	3,266	3,519	39,101	36,543	2,558

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
GERIATRIC CARE OUTPATIENT 468-0200	276,046	292,429	283,836	271,191	278,379	253,874	254,233	246,516	255,344	269,230	272,923	294,062	3,267,359	3,053,607	213,752
TOTAL GERIATRIC REVENUE	276,046	292,429	283,836	271,191	278,379	253,874	254,233	246,516	255,344	269,230	272,923	294,062	3,267,359	3,053,607	213,752
OUTPATIENT REVENUE:															
NURSING SERVICE OUTPATIENT 300-0200	7,071	7,001	6,795	6,493	6,655	6,078	6,087	5,902	6,113	6,446	6,534	7,040	78,223	73,106	5,117
OBSERVATION OUTPATIENT 310-0200	16,402	16,238	15,761	15,059	15,458	14,097	14,117	13,689	14,179	14,950	15,155	16,329	181,433	169,564	11,869
TREATMENT ROOM OUTPATIENT 335-0200	32,459	32,136	31,191	29,802	30,592	27,899	27,938	27,090	28,060	29,586	29,992	32,315	359,059	335,569	23,490
SURGERY OUTPATIENT 350-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ANESTHESIA OUTPATIENT 355-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EMERGENCY ROOM OUTPATIENT 360-0200	346,217	342,770	332,697	317,876	326,302	297,578	297,999	288,954	299,301	315,578	319,906	344,685	3,829,831	3,579,281	250,550
ER PHYSICIAN OUTPATIENT 361-0200	86,213	85,355	82,846	79,156	81,254	74,101	74,206	71,954	74,530	78,593	79,661	85,831	953,682	891,292	62,390
RESPIRATORY OUTPATIENT REV 407-0200	11,407	11,233	10,962	10,473	10,751	9,804	9,818	9,520	9,861	10,397	10,540	11,356	126,183	117,928	8,255
MATERIALS MANAGEMENT OUT 410-0200	22,566	22,341	21,685	20,719	21,268	19,396	19,423	18,834	19,508	20,569	20,851	22,466	249,622	233,292	16,330
LABORATORY OUTPATIENT 420-0200	445,200	440,768	427,816	408,757	419,591	382,655	383,197	371,566	384,872	405,802	411,367	443,230	4,924,780	4,602,598	322,182
LAB CLINIC REV 420-0250	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BLOOD BANK OUTPATIENT 422-0200	5,845	5,787	5,617	5,366	5,509	5,024	5,031	4,878	5,053	5,328	5,401	5,819	64,656	60,426	4,230
RADIOLOGY OUTPATIENT 422-0200	95,315	94,366	91,593	87,513	89,832	81,925	82,041	79,550	82,399	86,880	88,072	94,893	1,054,371	985,593	68,978
CT SCAN OUTPATIENT 442-0200	251,391	248,888	241,574	230,812	236,930	216,074	216,380	209,812	217,325	229,144	232,286	250,278	2,780,870	2,598,944	181,926
ULTRASOUND OUTPATIENT 444-0200	36,694	36,329	35,261	33,690	34,583	31,539	31,584	30,625	31,722	33,447	33,905	36,532	405,908	379,553	26,355
MRI OUTPATIENT 446-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG OUTPATIENT 447-0200	18,003	17,823	17,300	16,539	16,967	15,474	15,495	15,025	15,563	16,410	16,635	17,923	193,145	186,117	13,028
BONE DENSITY OUTPATIENT 448-0200	1,695	1,678	1,629	1,556	1,597	1,457	1,459	1,415	1,465	1,545	1,566	1,687	18,750	17,523	1,227
PHARMACY OUTPATIENT 450-0200	76,362	75,602	73,380	70,111	71,970	65,634	65,727	63,732	66,015	69,605	70,559	76,024	844,716	789,454	55,262
Center Revenue Error 450-0250	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CRNA OUTPATIENT 455-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHYSICAL THERAPY OUTPATIENT 460-0200	153,527	151,998	147,532	140,959	144,696	131,958	132,145	128,134	132,722	139,940	141,859	152,847	1,698,304	1,587,200	111,104
OT CONTRACT SERVICE OUTPAT 462-0200	290	287	279	266	273	249	250	242	251	265	268	289	3,210	3,000	210
UPDATE 464-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RESPIRATORY THERAPY REV 470-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RRHC OUTPAT 492-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL OUTPATIENT REVENUE	1,606,656	1,590,660	1,543,918	1,475,138	1,514,238	1,380,942	1,382,997	1,340,921	1,388,940	1,464,474	1,484,557	1,599,547	17,772,743	16,610,040	1,162,703
CLINIC REVENUE:															
REFUGIO RHC REVENUE 492-0250	114,622	113,481	110,146	105,239	108,028	98,519	98,658	95,664	99,090	104,478	105,911	114,115	1,267,940	1,207,562	60,378
WOODSBORO CLINIC REVENUE 494-0250	30,162	29,862	28,985	27,693	28,427	25,925	25,962	25,174	26,075	27,493	27,870	30,029	333,555	317,767	15,788
AUSTWELL-TITOLI REVENUE 496-0250	3,473	3,438	3,337	3,189	3,273	2,985	2,989	2,899	3,002	3,166	3,209	3,458	38,416	36,589	1,829
TOTAL CLINIC REVENUE	148,257	146,781	142,468	136,121	139,729	127,429	127,609	123,736	128,167	135,137	136,990	147,601	1,640,914	1,561,918	78,996

AMBULANCE REVENUE:

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Differences	
AMBULANCE	400-0200	195,007	193,066	187,392	179,044	183,790	167,611	167,848	162,754	168,582	177,750	180,187	194,144	2,157,157	2,016,035	141,122
TOTAL AMBULANCE REVENUE		195,007	193,066	187,392	179,044	183,790	167,611	167,848	162,754	168,582	177,750	180,187	194,144	2,157,157	2,016,035	141,122

TOTAL PATIENT REVENUE

MISCELLANEOUS INCOME:

WELLNESS CENTER OUTPATIENT	499-0200	3,240	3,208	3,113	2,975	3,053	2,785	2,789	2,704	2,801	2,953	2,994	3,226	35,839	35,839	0
OTHER REV CAETERIA	590-0000	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	6,788	81,451	81,451	0
OTHER REV INSURANCE PREMI	590-0010	192	192	192	192	192	192	192	192	192	192	192	192	2,299	2,299	0
OTHER REV VENDING MACHINE	590-0020	206	206	206	206	206	206	206	206	206	206	206	206	2,470	2,470	0
OTHER REV SPCLINIC RENT	590-0025	160	160	160	160	160	160	160	160	160	160	160	160	1,915	1,915	0
OTHER REV EXPIRED DRUGS	590-0030	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER REV MEDICAL RECORD	590-0040	587	587	587	587	587	587	587	587	587	587	587	587	7,042	7,042	0
OTHER REV JURY DUTY	590-0050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER REV EMPLOYEE HOUSH	590-0060	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER REV HP SA	590-0070	899	899	899	899	899	899	899	899	899	899	899	899	10,788	10,788	0
OTHER REV REBATES & REFUN	590-0080	459	459	459	459	459	459	459	459	459	459	459	459	5,511	5,511	0
OTHER REV LIFE LINE	590-0090	294	294	294	294	294	294	294	294	294	294	294	294	3,528	3,528	0
MISC INCOME	590-0100	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	16,500	16,500	0
MISC INCOME LAB	590-0120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER REV DONATIONS	590-0140	0	0	0	0	0	0	0	0	0	0	0	0	168,000	168,000	0
RETURNED CHECK	590-0160	26	26	26	26	26	26	26	26	26	26	26	26	309	309	0
SHORT/COVER WRITE OFF	590-0180	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MISC INCOME EMS	590-0200	0	0	0	0	0	0	0	0	0	0	0	0	15,824	15,824	0
MISC INCOME TRAUMA CARE FI	590-0220	0	0	0	0	0	0	0	0	0	0	0	0	22,347	22,347	0
INTEREST INCOME	590-0240	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	234,375	-174,375
FUNDED DEPR INTEREST	590-0260	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISPR SHARE	590-0280	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
UPL REVENUE	590-0290	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
UJC Revenue	590-0295	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EHR INCENTIVE PMT	590-0300	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
UPL RECEIPTS	590-0310	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOBACCO MIDNEY	590-0320	0	0	0	48,573	0	0	0	0	0	0	0	0	48,573	48,573	0
CAPITAL GRANTS	590-0330	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RPT GAIN/LOSS ON SALE	590-0340	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INTERGOV TRANSACTION	590-0350	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DSRIP	590-0360	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL MISCELLANEOUS INCOME		19,226	19,194	19,099	67,534	19,039	18,771	18,775	18,690	18,787	18,939	18,980	19,212	276,225	656,771	-380,546
TOTAL GROSS REVENUE		2,455,866	2,450,706	2,379,160	2,322,456	2,333,730	2,129,704	2,132,696	2,088,447	2,141,945	2,257,560	2,288,300	2,464,308	27,443,959	26,076,371	1,367,588

REVENUE DEDUCTIONS		JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
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REV-DED PROVISION FOR BAD	600-0000	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	271,187	3,254,242	3,041,348	212,894
OTHER REV BAD	600-0010	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	2,547	30,567	32,808	-2,241
REV-DED MCARE CONT ADJ	600-0100	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	617,716	7,412,592	6,927,656	484,936
REV-DED MCALD CONT ADJ	600-0200	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	76,209	914,598	854,680	59,928
REV-DED EMPLOYEE HEALTH	610-0000	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	69,570	834,845	780,229	54,616
REV-DED TEAYS REHAB	610-0100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
REV-DED WORKERS COMP	610-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
REV-DED INSURANCE	610-0300	674	674	674	674	674	674	674	674	674	674	674	674	8,098	7,559	529
REV-DED MANAGED CARE	610-0400	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	124,467	1,493,606	1,393,893	97,713
REV-DED BCBS	610-0500	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	247,060	2,964,725	2,770,771	193,954
REV-DED CHAMPUS	610-0600	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	96,616	1,159,399	1,083,541	75,848
REV-DED REF CO EMPLOYEE	610-0700	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	1,302	15,624	14,602	1,022
REV-DED INDIGENT	620-0000	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	2,822	33,868	31,652	2,216
REV-DED CHARITY	620-0100	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	15,584	187,012	174,778	12,234
REV-DED JAIL CONTRACT	620-0150	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
REV-DED BANKRUPTCY	620-0200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
REV-DED W/O ADMIN	620-0300	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
REV-DED LATE CHARGE ADJ	620-0800	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	5,732	68,787	64,287	4,500
TOTAL REVENUE DEDUCTIONS		1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	1,531,486	18,377,853	17,179,804	1,198,049

NET PATIENT REVENUE		JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
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NURSING VACATION ACC	600-0100	924,380	919,220	847,674	790,970	802,244	598,218	601,210	536,961	610,459	726,074	756,814	932,822	9,056,106	8,896,567	159,539
NURSING INCOME TAX PAYABLE	600-0150	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	8,395	11,855	11,855	0
NURSING SERVICE SALARY	600-1000	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	86,076	100,735	100,735	0
NURSING PHY SERV PRO FEE	600-2000	0	0	0	0	0	0	0	0	0	0	0	0	1,032,917	1,032,917	0
NURSING SERVICE GENERAL SI	600-3000	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	17,119	16,304	815
NURSING SERVICE MEDICAL SL	600-3100	373	373	373	373	373	373	373	373	373	373	373	373	4,481	4,268	213
NURSING SERVICE MINOR EQUI	600-3300	516	516	516	516	516	516	516	516	516	516	516	516	6,195	6,195	0
NURSING SERVICE REPAIR & M	600-4000	68	68	68	68	68	68	68	68	68	68	68	68	810	810	0
NURSING SERVICE TRAVEL	600-5000	121	121	121	121	121	121	121	121	121	121	121	121	1,455	1,455	0
NURSING DUES & SUBS	600-5050	351	351	351	351	351	351	351	351	351	351	351	351	4,215	4,215	0
TX ROOM PHY SERV PRO FEE	635-2000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL NURSING		963,315	963,315	963,315	963,315	963,315	963,315	963,315	963,315	963,315	963,315	963,315	963,315	11,779,733	11,178,754	1,028

	2021												TOTAL 2021	Estimated 2020	Difference
	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021			
SURGERY															
SURGERY VAC ACC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY INCOME TAX PAYABLE	650-0150	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY SALARY	650-1000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SURGERY PHY SERV PRO FEE	650-2000	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0	
SURGERY GENERAL SUPPLY	650-3000	0	0	0	0	0	0	0	0	0	0	0	0	0	
SURGERY MEDICAL SUPPLY	650-3100	0	0	0	0	0	0	0	0	0	0	0	0	0	
SURGERY INSTRUMENTS	650-3120	0	0	0	0	0	0	0	0	0	0	0	0	0	
SURGERY MINOR EQUIP	650-3300	0	0	0	0	0	0	0	0	0	0	0	0	0	
SURGERY REPAIR & MAINT	650-4000	0	0	0	0	0	0	0	0	0	0	0	0	0	
SURGERY TRAVEL	650-5000	0	0	0	0	0	0	0	0	0	0	0	0	0	
SURGERY EQUIP RENTAL	650-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	
SURGERY OTHER MISC EXP	650-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL SURGERY	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0	
ANESTHESIA															
ANESTHESIA ANESTH PHY SERV PRO FEE	655-2000	0	0	0	0	0	0	0	0	0	0	0	0	0	
ANESTHESIA CONT SERV FEE	655-2100	0	0	0	0	0	0	0	0	0	0	0	0	0	
ANESTHESIA GENERAL SUPPLY	655-3000	0	0	0	0	0	0	0	0	0	0	0	0	0	
ANESTHESIA MEDICAL SUPPLY	655-3100	0	0	0	0	0	0	0	0	0	0	0	0	0	
ANESTH GASES & AGENTS	655-3130	0	0	0	0	0	0	0	0	0	0	0	0	0	
ANESTHESIA REPAIR & MAINT	655-4000	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL ANESTHESIA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
ER															
ER VACATION ACC	660-0100	0	0	0	0	0	0	0	0	0	0	0	0	0	
ER INCOME TAX PAYABLE	660-0150	0	0	0	0	0	0	0	0	0	0	0	0	0	
ER SALARY	660-1000	0	0	0	0	0	0	0	0	0	0	0	0	0	
ER PHY SERV PRO FEE	660-2000	12,425	12,425	12,425	12,425	12,425	12,425	12,425	12,425	12,425	12,425	149,100	149,100	0	
ER PHY	6612000	92,146	92,146	92,146	92,146	92,146	92,146	92,146	92,146	92,146	92,146	1,105,751	1,105,751	0	
ER PHY UPL	660-2100	0	0	0	0	0	0	0	0	0	0	0	0	0	
ER GENERAL SUPPLY	660-3000	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	33,619	32,018	1,601	
ER MEDICAL SUPPLY	660-3100	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	14,317	13,635	682	
ER INSTRUMENTS	660-3120	0	0	0	0	0	0	0	0	0	0	0	0	0	
ER REPAIR & MAINT	660-4000	808	808	808	808	808	808	808	808	808	808	9,699	9,699	0	
ER EQUIP RENTAL	660-6000	84	84	84	84	84	84	84	84	84	84	1,007	1,007	0	
TOTAL ER	109,458	109,458	109,458	109,458	109,458	109,458	109,458	109,458	109,458	109,458	109,458	1,313,493	1,311,210	2,283	
EMS															
EMS VACATION ACC	700-0100	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	16,026	16,026	0	
EMS INCOME TAX PAYABLE	700-0150	4,513	4,513	4,513	4,513	4,513	4,513	4,513	4,513	4,513	4,513	54,160	54,160	0	
EMS SALARY	700-1000	63,126	63,126	63,126	63,126	63,126	63,126	63,126	63,126	63,126	63,126	757,511	757,511	0	
EMS PHY SERV PRO FEE	700-2000	500	500	500	500	500	500	500	500	500	500	6,000	6,000	0	
EMS GENERAL SUPPLY	700-3000	3,656	3,656	3,656	3,656	3,656	3,656	3,656	3,656	3,656	3,656	43,872	41,783	2,089	
EMS MEDICAL SUPPLY	700-3100	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	14,722	14,021	701	
EMS UNIFORMS	700-3320	223	223	223	223	223	223	223	223	223	223	2,679	2,149	530	
EMS REPAIR & MAINT	700-4000	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204	1,204	14,445	14,445	0	
EMS TRAVEL	700-5000	256	256	256	256	256	256	256	256	256	256	3,067	3,067	0	
EMS DUES & SUBS	700-5050	63	63	63	63	63	63	63	63	63	63	750	750	0	
EMS EQUIP RENTAL	700-6000	9	9	9	9	9	9	9	9	9	9	108	108	0	
EMS CELL PHONES	700-7050	109	109	109	109	109	109	109	109	109	109	1,313	1,313	0	
EMS GAS	700-7200	1,596	1,596	1,596	1,596	1,596	1,596	1,596	1,596	1,596	1,596	19,147	19,147	0	
EMS INSURANCE	700-8150	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL EMS	77,818	77,818	77,818	77,818	77,818	77,818	77,818	77,818	77,818	77,818	77,818	933,800	930,480	3,320	

	RESPIRATORY												TOTAL	Estimated	Difference	
	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021				2021
RESP THERAPY PHY SERV PRO 707-2000	100	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
RESP THERAPY CONT SERV FE 707-2100	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	13,784	165,411	160,593	4,818
RESP THERAPY GENERAL SUPP 707-3000	447	447	447	447	447	447	447	447	447	447	447	447	447	5,363	5,108	255
RESP THERAPY MEDICAL SUPP 707-3100	499	499	499	499	499	499	499	499	499	499	499	499	499	5,993	5,708	285
RESP THERAPY REPAIR & MAIN 707-4000	46	46	46	46	46	46	46	46	46	46	46	46	46	555	555	0
RESP THERAPY EQUIP RENTAL 707-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESPIRATORY	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	178,523	173,164	5,359

	JALS MANAG												TOTAL	Estimated	Difference	
	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021				2021
MATERIALS MGT VACATION ACC 710-0100	94	94	94	94	94	94	94	94	94	94	94	94	94	1,130	1,130	0
MATERIAL MGT INCOME TAX P 710-0150	167	167	167	167	167	167	167	167	167	167	167	167	167	2,000	2,000	0
MATERIALS MGT SALARY 710-1000	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	2,445	29,343	29,343	0
MATERIALS MGT GENERAL SUP 710-3000	272	272	272	272	272	272	272	272	272	272	272	272	272	3,282	3,107	155
MATERIALS MGT MEDICAL SUPP 710-3100	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	7,344	88,122	83,926	4,196
MATERIALS MGT INSTRUMENTS 710-3120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MATERIALS MGT REPAIR & MAIN 710-4000	314	314	314	314	314	314	314	314	314	314	314	314	314	3,763	3,763	0
MATERIALS MGT TRAVEL 710-5000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MAT MGT DUES & SUBS 710-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MATERIAL MGMT FREIGHT 710-5150	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MATERIALS MGT EQUIP RENTAL 710-6000	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	3,747	44,968	44,968	0
TOTAL MATERIALS MANAGEMENT	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	14,383	172,599	168,237	4,352

	LAB												TOTAL	Estimated	Difference	
	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021				2021
LAB VACATION ACC 720-0100	446	446	446	446	446	446	446	446	446	446	446	446	446	5,355	5,355	0
LAB INCOME TAX PAYABLE 720-0150	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	2,007	24,082	24,082	0
LABORATORY SALARY 720-1000	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	37,292	447,500	447,500	0
LAB PHY SERV PRO FEE 720-2000	100	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
LAB OUTSIDE SERVICES 720-2150	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	3,555	42,657	40,626	2,031
LAB GENERAL SUPPLY 720-3000	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	32,061	384,726	366,406	18,330
LAB MEDICAL SUPPLY 720-3100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LAB INSTRUMENTS 720-3120	817	817	817	817	817	817	817	817	817	817	817	817	817	9,805	9,805	0
LAB REPAIR & MAINT 720-4000	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	5,619	67,427	67,427	0
LAB TRAVEL 720-5000	203	203	203	203	203	203	203	203	203	203	203	203	203	2,439	2,439	0
LAB DUES & SUBS 720-5050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LAB OTHER MISC EXP 720-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LAB BLOOD EXPENSE 722-3220	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	14,604	14,604	0
TOTAL LAB	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	83,317	999,796	979,444	20,352

	RADIOLOGY												TOTAL	Estimated	Difference	
	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021				2021
RADIOLOGY VACATION ACC 724-0100	106	106	106	106	106	106	106	106	106	106	106	106	106	1,277	1,277	0
RADIOLOGY INCOME TAX PAVA 724-0150	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	1,674	20,092	20,092	0
RADIOLOGY SALARY 724-1000	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	25,867	310,399	310,399	0
RADIOLOGY PHY SERV PRO FEE 724-2000	100	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
RADIOLOGY GENERAL SUPPLY 724-3000	478	478	478	478	478	478	478	478	478	478	478	478	478	5,732	5,459	273
RADIOLOGY MEDICAL SUPPLY 724-3100	29	29	29	29	29	29	29	29	29	29	29	29	29	344	328	16
RADIOLOGY INSTRUMENTS 724-3120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RADIOLOGY REPAIR & MAINT 724-4000	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	3,406	40,872	40,872	0
RADIOLOGY PM CONTRACT 724-2100	625	625	625	625	625	625	625	625	625	625	625	625	625	7,500	7,500	0
RADIOLOGY TRAVEL 724-5000	108	108	108	108	108	108	108	108	108	108	108	108	108	1,300	1,300	0
RADIOLOGY DUES & SUBS 724-5050	250	250	250	250	250	250	250	250	250	250	250	250	250	3,000	3,000	0
CT SCAN CONT SERV FEE 742-2100	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	5,416	64,987	63,094	1,893
CT SCAN GENERAL SUPPLY 742-3000	306	306	306	306	306	306	306	306	306	306	306	306	306	3,671	3,496	175
CT SCAN MEDICAL SUPPLY 742-3100	50	50	50	50	50	50	50	50	50	50	50	50	50	595	567	28

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
CT SCAN REPAIR & MAINT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ULTRASOUND CONT SERV FEE 744-2100	815	815	815	815	815	815	815	815	815	815	815	815	9,780	9,780	0
ULTRASOUND GENERAL SUPPL 744-3000	20	20	20	20	20	20	20	20	20	20	20	20	246	234	12
ULTRASOUND MEDICAL SUPPL 744-3100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ULTRASOUND REPAIR & MAINT 744-4000	604	604	604	604	604	604	604	604	604	604	604	604	7,245	7,245	0
MRI PHY SERV PRO FEE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MRI CONT SERV FEE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MR INCOME TAX PAYABLE	746-2100	746-2100	746-2100	746-2100	746-2100	746-2100	746-2100	746-2100	746-2100	746-2100	746-2100	746-2100	0	0	0
EKG INCOME TAX PAYABLE	747-1015	747-1015	747-1015	747-1015	747-1015	747-1015	747-1015	747-1015	747-1015	747-1015	747-1015	747-1015	0	0	0
EKG VACATION ACC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG PHY SERV PRO FEE	747-2000	747-2000	747-2000	747-2000	747-2000	747-2000	747-2000	747-2000	747-2000	747-2000	747-2000	747-2000	0	0	0
EKG GENERAL SUPPLY	354	354	354	354	354	354	354	354	354	354	354	354	4,253	4,050	203
EKG MEDICAL SUPPLY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EKG REPAIR & MAINT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BONE DENSITY CONT SERV FEE 748-2100	333	333	333	333	333	333	333	333	333	333	333	333	4,000	4,000	0
BONE DENSITY RPT & MAINT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RADIOLOGY	40,541	40,541	40,541	40,541	40,541	40,541	40,541	40,541	40,541	40,541	40,541	40,541	486,493	483,893	2,600
PHARMACY PHARMACY VACATION ACC	130	130	130	130	130	130	130	130	130	130	130	130	1,558	1,558	0
PHARMACY INCOME TAX PAYABLE 750-0150	184	184	184	184	184	184	184	184	184	184	184	184	2,208	2,208	0
PHARMACY SALARY	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	41,094	41,094	0
PHARMACY PHY SERV PRO FEE 750-2000	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
PHARMACY CONT SERV FEE	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	9,857	118,279	114,834	3,445
PHARMACY GENERAL SUPPLY	477	477	477	477	477	477	477	477	477	477	477	477	5,723	5,450	273
PHARMACY MEDICAL SUPPLY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHARMACY DRUG SUPPLIES	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	265,228	252,298	12,930
PHARMACY MINOR EQUIP	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHARMACY TRAVEL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHARMACY EQUIP RENTAL	10	10	10	10	10	10	10	10	10	10	10	10	125	125	0
TOTAL PHARMACY	36,285	36,285	36,285	36,285	36,285	36,285	36,285	36,285	36,285	36,285	36,285	36,285	435,414	417,509	17,905
LIFELINE LIFELINE CONTRACT SERVICES 755-2100	263	263	263	263	263	263	263	263	263	263	263	263	3,158	3,158	0
LIFELINE SUPPLIES NONCHARG 755-3000	3	3	3	3	3	3	3	3	3	3	3	3	33	31	2
LIFELINE MINOR EQUIP	38	38	38	38	38	38	38	38	38	38	38	38	452	430	22
LIFELINE REPAIR & MAINT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL LIFELINE	304	304	304	304	304	304	304	304	304	304	304	304	3,642	3,619	23
PHYSICAL THER THERY VACATION AC 760-0100	641	641	641	641	641	641	641	641	641	641	641	641	7,693	7,693	0
PHYSICAL THER INCOME TAX PAY 760-0150	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	1,916	22,989	22,989	0
PHYSICAL THERY SALARY	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	30,370	364,436	364,436	0
PHYSICAL THERY SERV PRO FE 760-2000	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
PHYSICAL THERY CONT SERV F 760-2100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PHYSICAL THERY GENERAL SU 760-3000	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	14,350	13,667	683
PHYSICAL THERY MEDICAL SU 760-3100	570	570	570	570	570	570	570	570	570	570	570	570	6,843	6,517	326
PHYSICAL THERY MINOR EQUIP 760-3300	321	321	321	321	321	321	321	321	321	321	321	321	3,855	3,855	0
PHYSICAL THERY REPAIR & MA 760-4000	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	1,779	21,352	21,352	0
PHYSICAL THERY TRAVEL	500	500	500	500	500	500	500	500	500	500	500	500	6,000	6,000	0
OT CONTRACT SERVICE	762-2100	762-2100	762-2100	762-2100	762-2100	762-2100	762-2100	762-2100	762-2100	762-2100	762-2100	762-2100	720	720	0
TOTAL PHYSICAL THERAPY	37,453	37,453	37,453	37,453	37,453	37,453	37,453	37,453	37,453	37,453	37,453	37,453	449,438	448,429	1,009

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	HERITAGE												TOTAL	Estimated	Difference		
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC				2021	2020
GERIATRIC CARE CONT SERV F 788-2100	48,455	48,455	48,455	48,455	48,455	48,455	48,455	48,455	48,455	48,455	48,455	48,455	48,455	48,455	581,462	564,526	16,936
GERIATRIC CARE GENERAL SUP 788-3000	236	236	236	236	236	236	236	236	236	236	236	236	236	236	2,836	2,701	135
GERIATRIC CARE MEDICAL SUP 788-3100	2	2	2	2	2	2	2	2	2	2	2	2	2	2	24	23	1
GERIATRIC CARE REPAIR & MAINT 788-4000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL HERITAGE	48,693	48,693	48,693	48,693	48,693	48,693	48,693	48,693	48,693	48,693	48,693	48,693	48,693	48,693	584,322	567,250	17,072

	TH INFORMIA												TOTAL	Estimated	Difference		
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC				2021	2020
HEALTH INFO MGT VACATION A 770-0100	71	71	71	71	71	71	71	71	71	71	71	71	71	71	856	856	0
HEALTH INFO MGT INCM TAX P/770-0150	497	497	497	497	497	497	497	497	497	497	497	497	497	497	5,962	5,962	0
HEALTH INFO MGT SALARY	6,865	6,865	6,865	6,865	6,865	6,865	6,865	6,865	6,865	6,865	6,865	6,865	6,865	6,865	82,385	82,385	0
HEALTH INFO MGT CONSULTNT SR 770-2200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
HEALTH INFO MGT GENERAL SI 770-3000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
HEALTH INFO MGT REPAIR & M/770-4000	50	50	50	50	50	50	50	50	50	50	50	50	50	50	602	573	29
HEALTH INFO MGT TRAVEL	345	345	345	345	345	345	345	345	345	345	345	345	345	345	4,134	4,134	0
HEALTH INFO MGT DUES & SUB 770-5050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
HEALTH INFO MGT EQUIP RENT 770-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL HEALTH INFORMATION	7,828	7,828	7,828	7,828	7,828	7,828	7,828	7,828	7,828	7,828	7,828	7,828	7,828	7,828	93,939	93,910	29

	DIETARY												TOTAL	Estimated	Difference		
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC				2021	2020
DIETARY VACATION ACC	90	90	90	90	90	90	90	90	90	90	90	90	90	90	1,075	1,075	0
DIETARY INCOME TAX PAYABLE 775-0150	841	841	841	841	841	841	841	841	841	841	841	841	841	841	10,086	10,086	0
DIETARY SALARY	13,883	13,883	13,883	13,883	13,883	13,883	13,883	13,883	13,883	13,883	13,883	13,883	13,883	13,883	166,593	166,593	0
DIETARY PHY SERV PRO FEE	100	100	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
DIETARY CONSULTANT SERVIC 775-2200	470	470	470	470	470	470	470	470	470	470	470	470	470	470	5,475	5,475	164
DIETARY GENERAL SUPPLY	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	22,637	21,559	1,078
DIETARY SUPPLIES PT CHARG 775-3100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DIETARY FOOD COSTS	7,953	7,953	7,953	7,953	7,953	7,953	7,953	7,953	7,953	7,953	7,953	7,953	7,953	7,953	95,438	90,893	4,545
DIETARY REPAIR & MAINT	349	349	349	349	349	349	349	349	349	349	349	349	349	349	4,186	4,186	0
DIETARY TRAVEL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DIETARY DUES & SUBS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DIETARY EQUIP RENTAL	210	210	210	210	210	210	210	210	210	210	210	210	210	210	2,519	2,519	0
DIETARY OTHER MISC EXP	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL DIETARY	25,782	25,782	25,782	25,782	25,782	25,782	25,782	25,782	25,782	25,782	25,782	25,782	25,782	25,782	308,373	303,586	5,787

	SP CLINIC												TOTAL	Estimated	Difference		
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC				2021	2020
SPC CLIN PHY SERV PRO FEE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPC CLIN SUPPLIES NONCHA 790-3000	65	65	65	65	65	65	65	65	65	65	65	65	65	65	782	745	37
SPC CLIN REPAIRS & MAINT	85	85	85	85	85	85	85	85	85	85	85	85	85	85	1,019	1,019	0
SPC CLIN EQUIP RENTAL	111	111	111	111	111	111	111	111	111	111	111	111	111	1,328	1,328	0	
SPC CLIN ELECTRICITY	208	208	208	208	208	208	208	208	208	208	208	208	208	2,493	2,493	0	
SPC CLINIC PHONE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SP CLINIC	469	469	469	469	469	469	469	469	469	469	469	469	469	469	5,622	5,585	37

	RRHC												TOTAL	Estimated	Difference		
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC				2021	2020
RHC VACATION ACC	792-0100	274	274	274	274	274	274	274	274	274	274	274	274	274	3,288	3,288	0
RHC PAYROLL TAXES	792-0150	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	2,423	29,077	29,077	0
RHC SALARY	792-1000	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	41,359	496,311	496,311	0
RHC PHY SERV PRO FEE	792-2000	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	52,266	627,190	627,190	0
RHC GENERAL SUPPLY	792-3000	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	1,189	14,263	13,584	679
RHC MEDICAL SUPPLY	792-3100	1,913	1,913	1,913	1,913	1,913	1,913	1,913	1,913	1,913	1,913	1,913	1,913	22,951	21,858	1,093	
RHC REPAIR & MAINT	792-4000	1,317	1,317	1,317	1,317	1,317	1,317	1,317	1,317	1,317	1,317	1,317	1,317	15,799	15,799	0	
RHC TRAVEL	792-5000	743	743	743	743	743	743	743	743	743	743	743	743	8,919	8,919	0	
RHC EQUIP RENTAL	792-6000	177	177	177	177	177	177	177	177	177	177	177	177	2,128	2,128	0	
RHC ELECTRICITY	792-7000	851	851	851	851	851	851	851	851	851	851	851	851	10,210	10,210	0	
RHC PHONE	792-7050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
RHC INSURANCE	792-8250	1,307	1,307	1,307	1,307	1,307	1,307	1,307	1,307	1,307	1,307	1,307	1,307	15,687	15,687	0	
RHC OTHER MISC EXP	792-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL RRHC		103,819	103,819	103,819	103,819	103,819	103,819	103,819	103,819	103,819	103,819	103,819	103,819	1,244,051	1,244,051	1,772	
WMC																	
WMC VACATION ACC	794-0100	108	108	108	108	108	108	108	108	108	108	108	108	1,293	1,293	0	
WMC INCOME TAX PAYABLE	794-0150	1,039	1,039	1,039	1,039	1,039	1,039	1,039	1,039	1,039	1,039	1,039	1,039	12,472	12,472	0	
WMC SALARY	794-1000	18,276	18,276	18,276	18,276	18,276	18,276	18,276	18,276	18,276	18,276	18,276	18,276	219,313	219,313	0	
WMC PHY PRO FEE	794-2000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000	12,000	0	
WMC GEN SUPPLY	794-3000	400	400	400	400	400	400	400	400	400	400	400	400	4,800	4,571	229	
WMC MED SUPPLY	794-3100	770	770	770	770	770	770	770	770	770	770	770	770	9,245	8,805	440	
WMC REPAIR & MAINT	794-4000	260	260	260	260	260	260	260	260	260	260	260	260	3,120	3,120	0	
WMC WASTE DISP	794-4500	448	448	448	448	448	448	448	448	448	448	448	448	5,379	5,379	0	
WOODSBORO CLINIC TRAVEL	794-5000	159	159	159	159	159	159	159	159	159	159	159	159	1,903	1,903	0	
WMC EQUIP RENTAL	794-6000	809	809	809	809	809	809	809	809	809	809	809	809	9,708	9,708	0	
WMC ELECTRICITY	794-7000	334	334	334	334	334	334	334	334	334	334	334	334	4,012	4,012	0	
WMC PHONE	794-7050	308	308	308	308	308	308	308	308	308	308	308	308	3,690	3,690	0	
WMC INSURANCE	794-8250	317	317	317	317	317	317	317	317	317	317	317	317	3,805	3,805	0	
WMC OTHER EXP	794-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL WMC		24,228	24,228	24,228	24,228	24,228	24,228	24,228	24,228	24,228	24,228	24,228	24,228	290,071	290,071	669	
ATMC																	
ATMC VACATION ACC	796-0100	79	79	79	79	79	79	79	79	79	79	79	79	947	947	0	
ATMC INCOME TAX PAYABLE	796-0150	266	266	266	266	266	266	266	266	266	266	266	266	3,187	3,187	0	
ATMC SALARY	796-1000	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	77,403	77,403	0	
ATMC PHY PRO FEE	796-2000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000	12,000	0	
ATMC GEN SUPPLY	796-3000	123	123	123	123	123	123	123	123	123	123	123	123	1,476	1,406	70	
ATMC MED SUPPLY	796-3100	437	437	437	437	437	437	437	437	437	437	437	437	5,242	4,992	250	
ATMC REPAIR & MAINT	796-4000	316	316	316	316	316	316	316	316	316	316	316	316	3,787	3,787	0	
AUSTWELL-TIVOLI WASTE DISP	796-4500	266	266	266	266	266	266	266	266	266	266	266	266	3,186	3,186	0	
ATMC TRAVEL	796-5000	163	163	163	163	163	163	163	163	163	163	163	163	1,961	1,961	0	
ATMC EQUIP RENTAL	796-6000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
ATMC ELECTRICITY	796-7000	355	355	355	355	355	355	355	355	355	355	355	355	4,256	4,256	0	
ATMC PHONE	796-7050	534	534	534	534	534	534	534	534	534	534	534	534	6,413	6,413	0	
ATMC INSURANCE	796-8250	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
ATMC OTHER MISC EXP	796-9000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL ATMC		9,989	9,989	9,989	9,989	9,989	9,989	9,989	9,989	9,989	9,989	9,989	9,989	119,858	119,538	320	

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	ILLNESS CNT												TOTAL	Estimated	Difference		
	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021				2021	2020
WELLNESS CNT VACATION AC	24	24	24	24	24	24	24	24	24	24	24	24	24	24	291	291	0
WELLNESS CNT INCOME TAX PA	181	181	181	181	181	181	181	181	181	181	181	181	181	181	2,171	2,171	0
WELLNESS CNT GEN SUPPLY	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	4,410	52,924	52,924	0
WELLNESS CNT REPAIR & MAIN	510	510	510	510	510	510	510	510	510	510	510	510	510	510	6,116	5,825	291
WELLNESS CNT TRAVEL	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	2,353	28,240	28,240	0
WELLNESS CNT EQUIP RENTAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WELLNESS ELECTRICITY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WELLNESS CNT ELECTRICITY	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	20,523	20,523	0
WELLNESS CNT PHONE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WELLNESS CNT OTHR MISC EX	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WELLNESS CENTER	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	9,188	110,265	109,974	291
PLANT VACATION ACC	267	267	267	267	267	267	267	267	267	267	267	267	267	267	3,198	3,198	0
PLANT INCOME TAX PAYABLE	868	868	868	868	868	868	868	868	868	868	868	868	868	868	10,413	10,413	0
PLANT OPS SALARY	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	15,423	185,076	185,076	0
PLANT OPS GENERAL SUPPLY	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	15,570	14,829	741
PLANT OPS MINOR EQUIP	434	434	434	434	434	434	434	434	434	434	434	434	434	434	5,210	5,210	0
PLANT OPS REPAIR & MAINT	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	14,661	175,934	175,934	0
PLANT OPS WASTE DISPOSAL	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	19,378	19,378	0
PLANT OPS TRAVEL	405	405	405	405	405	405	405	405	405	405	405	405	405	405	4,864	4,864	0
PLANT DUES & SUBS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PLANT OPS EQUIP RENTAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PLANT OPS ELECTRICITY	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	8,657	103,889	102,354	1,535
PLANT OPS PHONE	603	603	603	603	603	603	603	603	603	603	603	603	603	603	7,234	7,182	52
PLANT OPS GAS	60	60	60	60	60	60	60	60	60	60	60	60	60	60	717	696	21
TOTAL PLANT	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	44,291	531,484	529,134	2,350
HOUSEKEEPING VACATION ACC	89	89	89	89	89	89	89	89	89	89	89	89	89	89	1,067	1,067	0
HSKP PAYROLL TAXES	865	865	865	865	865	865	865	865	865	865	865	865	865	865	10,380	10,380	0
HOUSEKEEPING GENERAL SALARY	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	13,648	163,781	163,781	0
HOUSEKEEPING GENERAL SUP	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504	30,049	28,678	1,371
HOUSEKEEPING TRAVEL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
HOUSEKEEPING DUES & SUBS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL HOUSEKEEPING	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	17,106	205,277	203,846	1,431
LAUNDRY VACATION ACC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LAUNDRY PAYROLL TAXES	35	35	35	35	35	35	35	35	35	35	35	35	35	35	415	415	0
LAUNDRY SALARY	452	452	452	452	452	452	452	452	452	452	452	452	452	452	5,428	5,428	0
LAUNDRY SUPPLIES	284	284	284	284	284	284	284	284	284	284	284	284	284	284	3,413	3,251	163
TOTAL LAUNDRY	771	771	771	771	771	771	771	771	771	771	771	771	771	771	9,256	9,094	163
SOCIAL SERVICE SOC SRV/PHY SERV PRO FEE	100	100	100	100	100	100	100	100	100	100	100	100	100	100	1,200	1,200	0
SOCIAL SERVICES CONS FEE	288	288	288	288	288	288	288	288	288	288	288	288	288	288	3,450	3,450	0
TOTAL SOCIAL SERVICES	388	388	388	388	388	388	388	388	388	388	388	388	388	388	4,650	4,650	0

ADMIN	ADMIN VACATION ACC	825-0100	2021												TOTAL	Estimated	Difference				
			JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC							
ADMIN INCOME TAX PAYABLE	825-0150	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	5,251	9,895	9,895	0	
ADMINISTRATION SALARY	825-1000	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	80,832	969,980	969,980	0
ADMIN CONSULTANT FEE	825-2100	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	3,124	37,490	36,398	1,092
ADMIN GENERAL SUPPLY	825-3000	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	2,529	30,352	28,907	1,445
ADMINISTRATION MINOR EQUIP	825-3300	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	7,923	7,923	0
ADMIN REPAIR & MAINT	825-4000	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	85,557	85,557	0
ADMIN TRAVEL	825-5000	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	12,478	12,478	0
ADMIN DUES & SUBS	825-5050	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	20,846	20,846	0	
ADMIN ADVERTISING	825-5100	746	746	746	746	746	746	746	746	746	746	746	746	746	746	746	746	8,946	8,946	0	
ADMIN EDUCATION ASSISTANCE	825-5120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN POSTAGE	825-5150	886	886	886	886	886	886	886	886	886	886	886	886	886	886	886	886	10,626	10,120	506	
ADMIN EQUIP RENTAL	825-6000	554	554	554	554	554	554	554	554	554	554	554	554	554	554	554	554	6,647	6,647	0	
ADMIN EQUIP LEASE	825-6100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN OTHER MISC EXP	825-9000	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	28,140	337,675	337,675	0	
ADMIN BANK FEES	825-9002	289	289	289	289	289	289	289	289	289	289	289	289	289	289	289	289	3,466	3,466	0	
ADMIN CAFETERIA PLAN FEES	825-9004	28	28	28	28	28	28	28	28	28	28	28	28	28	28	28	28	332	332	0	
ADMIN GL SUPPORT	825-9005	488	488	488	488	488	488	488	488	488	488	488	488	488	488	488	488	5,858	5,858	0	
ADMIN ENR SUPPORT	825-9006	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	30,360	364,319	364,319	0	
ADMIN CREDIT CARD EXPENSE	825-9007	292	292	292	292	292	292	292	292	292	292	292	292	292	292	292	292	3,500	3,500	0	
ADMIN EMPLOYEE HEALTH PHY	825-9008	311	311	311	311	311	311	311	311	311	311	311	311	311	311	311	311	3,730	3,730	0	
ADMIN CREDIT CARD FEES	825-9009	603	603	603	603	603	603	603	603	603	603	603	603	603	603	603	603	7,238	7,238	0	
ADMIN INTERNET FEES	825-9010	803	803	803	803	803	803	803	803	803	803	803	803	803	803	803	803	9,633	9,633	0	
ADMIN PROPERTY TAX	825-9012	417	417	417	417	417	417	417	417	417	417	417	417	417	417	417	417	5,000	5,000	0	
ADMIN CLAIM SUPPORT	825-9013	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	6,730	80,757	80,757	0	
ADMIN VENDING MACHINE SUPP	825-9014	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200	2,396	2,396	0	
ADMIN TWC FEES	825-9015	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN TX HHS CLERK	825-9017	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN HOSPITAL REPORTING	825-9018	610	610	610	610	610	610	610	610	610	610	610	610	610	610	610	610	7,321	7,321	0	
ADMIN MEDICAL CALL CENTER	825-9020	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ADMIN LEGAL	825-9060	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	20,000	20,000	0	
ADMIN ACCOUNTING	825-9080	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	210,000	210,000	0	
ADMIN COLLECTION FEES	825-9100	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	1,985	23,823	23,823	0	
ADMIN PHY RECRUITMENT	825-9110	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL ADMIN		195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	195,737	2,348,804	2,345,761	3,043	
BENEFITS																					
BENEFITS HEALTH & LIFE		66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	66,078	792,938	792,938	0	
BENEFITS RETIREMENT		24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	24,583	295,000	295,000	0	
DB Pension Expense	827-8015	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BENEFITS UNEMPLOY COMPEN	827-8020	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
BENEFITS SOCIAL SECURITY	827-8030	574	574	574	574	574	574	574	574	574	574	574	574	574	574	574	574	6,888	6,888	0	
BENEFITS DISABILITY	827-9040	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	2,656	31,875	31,875	0	
BENEFITS WORKMENS COMPEN	827-8200	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	3,083	37,000	37,000	0	
TOTAL BENEFITS		96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	96,974	1,163,701	1,163,701	0	

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	TOTAL 2021	Estimated 2020	Difference
INDIGENT															
INDIGENT PHYSICIAN	62	62	62	62	62	62	62	62	62	62	62	62	745	745	0
INDIGENT CONTRACT SERVICE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INDIGENT HOSPITAL CHARGES	334	334	334	334	334	334	334	334	334	334	334	334	4,003	4,003	0
INDIGENT DRUGS	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	1,823	21,873	21,873	0
TOTAL INDIGENT	2,219	2,219	2,219	2,219	2,219	2,219	2,219	2,219	2,219	2,219	2,219	2,219	26,621	26,621	0
INSURANCE															
INS GENERAL & PROF LIABILITY	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	143,956	143,956	0
INS CIVIL LIABILITY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INS FIRE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INS PREMIUM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL INSURANCE	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	11,996	143,956	143,956	0
PROPERTY TAX APPRSL TAX DISTRICT FEES	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	55,412	55,412	0
TOTAL PROPERTY TAXES	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	4,618	55,412	55,412	0
DEPRECIATION															
DEPRECIATION EXPENSE	80,438	80,438	80,438	80,438	80,438	80,438	80,438	80,438	80,438	80,438	80,438	80,438	965,258	965,258	0
DEPREC EXP RHC CLINIC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPREC EXP WMC CLINIC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPREC EXP ATMC CLINIC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPREC EXP WELLNESS	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	3,264	39,170	39,170	0
DEPREC EXP EHR HEALTHLANE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPREC EXP EHR CERNER	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL DEPRECIATION	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	83,702	1,004,428	1,004,428	0