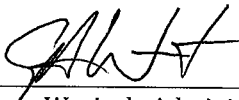


**NOTICE OF REGULAR MEETING OF THE  
BOARD OF DIRECTORS OF THE  
REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT**

**NOTICE** is hereby given of the Regular Meeting of the Board of Directors of the Refugio County Memorial Hospital District on May 22, 2024 at Noon in the Hospital Classroom, at which meeting the board will consider the following:

1. Approve the minutes of the regular Board Meeting of April 25, 2024 and take any action necessary.
2. Audience with visitors
3. Administer Oath of Office to newly elected Board Directors.
4. Consider Medical Staff Report, including appointments and/or reappointments and take any action necessary.
5. Consider EMS Report and take any action necessary.
6. Consider Safety Report and take any action necessary.
7. Consider purchasing pharmaceutical dispensing cabinets and take any action necessary.
8. Consider removing Anna Arage from all hospital financial accounts and forms and take any action necessary.
9. Consider transfer of bad debt accounts and take any action necessary.
10. Consider charity accounts and take any action necessary.
11. Consider financial statements for the month of April 2024 and take any action necessary.
12. Review and approve disbursements for the month of April 2024 and take any action necessary.
13. Receive Administrator's Report on informational items; no Board action needed.
14. Executive Session as authorized by Section 551.074 to discuss Personnel Matters.

  
\_\_\_\_\_  
Corey Wasicek, Administrator

5/17/24  
\_\_\_\_\_  
Date

**Refugio County Memorial Hospital District**  
**April 25, 2024**  
**Regular Board Meeting**  
**Minutes**

A regular meeting of the Board of Directors of Refugio County Memorial Hospital District was held on April 25, 2024, in the Hospital Classroom. The following were present: Sandye Ermis, President, Kenneth Wright, VP, Harry Lawson, Secretary and Directors Lydia Aguirre, Brad Gillespie, Richard Shaw and Bob Koonce. Also present: Corey Wasicek-Administrator, Anna Arage, Joe Rose, Chris Ybarra and Ruby Martinez. Michael Orr via telephone.

The meeting was called to order by Mrs. Ermis at 12:00 pm.

The motion was made by Mr. Wright; seconded by Mr. Lawson to approve the minutes of the regular board of March 27, 2024. All voted for--the motion passed.

Joe Rose was a special guest. He briefed the board about the Nerve Conduction Study Training he has been working on. He also spoke to them about the rise in our census, the addition of the new providers writing new orders and their full schedule that may require an additional PTA to his staff.

The motion was made by Mr. Gillespie; seconded by Mr. Koonce to approve the attached Medical Staff Report, All voted for—the motion passed.

The motion was made by Mrs. Aguirre seconded by Mr. Gillespie to approve the EMS report. All voted for—the motion passed.

The motion was made by Mr. Lawson; seconded by Mr. Wright to approve the Safety report. All voted for—the motion passed.

The motion was made by Mr. Koonce; seconded by Mrs. Aguirre to approve the annual Quality Improvement Report. All voted for—the motion passed.

The motion was made by Mr. Shaw; seconded by Mrs. Aguirre to approve the Tax Sale Property. All voted for except Mr. Wright who opposed. The motion passed.

The motion was made by Mr. Wright; seconded by Mr. Harry to transfer 320 accounts in the amount of \$241,296.00 to bad debt. All voted for—the motion passed.

No charity accounts presented.

The motion was made by Mr. Lawson; seconded by Mr. Shaw to approve the financials for the month of March 2024 as presented. All voted for—the motion passed.

The motion was made by Mr. Gillespie; seconded by Mr. Koonce to approve the disbursements for the month of March 2024 in the amount of \$1,059,120.29. All voted for—the motion passed.

Corey delivered his administrator's report.

The motion was made by Mr. Koonce; seconded by Mr. Shaw to enter Executive Session @ 1:24pm; all voted for.

The motion was made by Mr. Lawson; seconded by Mr. Gillespie to reconvene from Executive Session @ 1:52pm All voted for—the motion passed.

The motion was made by Mr. Lawson; seconded by Mr. Koonce to adjourn the meeting at 1:53 pm. All voted for—the motion passed.

---

Sandy Ermis, President  
Board of Directors

---

Harry Lawson, Secretary  
Board of Directors



*Compassionate Care Is Our Motto*

**MEDICAL STAFF REPORT**  
**APRIL 2024**

**Appointment:**

ER Physician—Sabri Zooper, DO

**Inactivate:**

Teleradiologist—Dr. Pejman Firouztale

## Refugio Memorial Hospital District EMS Statistics - April 2024

<u>Average Response Time</u>	<u>Total Calls</u>	<u>Call Type</u>	<u>Total Calls</u>
00:00 - 04:59	25	Assist Agency	0
05:00 - 07:59	18	Call Cancelled	1
08:00 - 08:59	3	No Patient Found	5
09:00 - 09:59	1	Refusals	13
10:00 - 11:59	6	DOS	0
12:00 - 14:59	4	Standby	0
15:00 - 16:59	0	Transported Lights/Siren	15
17:00 - 17:59	0	Transported No Lights/Siren	62
18:00 - 19:59	1	Total	96
20:00 - 29:59	1		
30:00 - 1:29:59	3		
Total	62		

### Total Calls for the Month

96

<u>Average Scene Time</u>	<u>Total Calls</u>	<u>Number of Transports by Destination</u>	<u>Total Calls</u>
00:00 - 09:59	7	CHRISTUS SPOHN - BEEVILLE	0
10:00 - 14:59	20	CHRISTUS SPOHN - SHORELINE	10
15:00 - 19:59	20	CHRISTUS SPOHN - SOUTH	2
20:00 - 29:59	20	CITIZENS MEDICAL CENTER	4
30:00 - 39:59	6	CCMC - BAY AREA	1
40:00 - 49:59	2	CCMC - DOCTORS REGIONAL	1
50:00 - 59:59	1	DETAR HOSPITAL - NAVARRO	11
60:00 - 2:59:59	0	DETAR HOSPITAL - NORTH	0
Total	76	DOCTOR'S OFFICE	0
		DRISCOLL CHILDREN'S HOSPITAL	3
		HALO	0
		HOME	1
		MISSION RIDGE NURSING AND REHAB	6
		HOSPITAL OUTSIDE USUAL AREA	2
		PHI	0
		REFUGIO COUNTY MEMORIAL	36
		Total	77

<u>Average Turn Around Time</u>	<u>Total Calls</u>	<u>Transports by Destination Type</u>	<u>Total Calls</u>
00:00 - 19:59	34	EMS Provider (Air)	0
20:00 - 29:59	8	Home	1
30:00 - 44:59	1	Hospital	70
45:00 - 59:59	5	Nursing Home	6
1:00:00 - 1:29:59	16	Doctor's Office	0
1:30:00 - 1:59:59	9	Total	77
2:00:00 - 2:59:59	2		
Total	75		



Topic	Discussion	Follow-up
<p><b><u>Patient/Employee Safety</u></b></p>	<p>J. Moehler reports for C. Ybarra a total of two incidents. The first being a Dietary Employee who was walking into the cooler who lost their balance and fell. They were seen in the ER for X-rays showing no injuries, they returned to work with no loss of time reported. The second was a patient who was attempting to get out of bed. The patient slid off the bed landing on the floor in a sitting position. Dr. Mascarenhas was notified, and the patient examined. There were no injuries reported by the patient or found during the exam. The patient was assisted back to bed by staff without incident.</p>	
<p><b><u>CQI</u></b></p>	<p>S. Pullin reports the next CQI meeting will be held on Tuesday April 30<sup>th</sup>. The departments reporting this quarter are Nursing, Respiratory, Pharmacy and Heritage. S. Pullin also reports she will be attending a Texas Hospital Association Critical Access Quality Improvement Workshop in Seguin covering several topics. The workshop is open and anyone who would like to attend can reach out to her.</p>	



Topic	Discussion	Follow-up
<p><b><u>INFECTION CONTROL</u></b></p>	<p>V. Barraza reports the recent blood drive was a success. The goal was for eleven donations. We had a total of 21 donations with 6 being first time doners and 3 using the pre-registration. There was a total of 63 lives impacted by the donations collected during our drive.</p>	
<p><b><u>MEDICAL EQUIPMENT</u></b></p>	<p>Nothing to report currently.</p>	
<p><b><u>PRODUCT RECALLS</u></b></p>	<p>V. Barraza reports there were recalls on Saline Flushes and Lumbar Puncture Trays. All items were pulled by Central Supply and have been reordered.</p>	



Topic	Discussion	Follow-up
<p><b><u>UTILITY MANAGEMENT</u></b></p>	<p>Nothing to report currently.</p>	
<p><b><u>IT</u></b></p>	<p>Nothing to report currently.</p>	
<p><b><u>LIFE SAFETY</u></b></p>	<p>Nothing to report currently.</p>	
<p><b><u>EMERGENCY PREPARDNESS</u></b></p>	<p>J. Moehler reports S. Ruby attended this year's hurricane conference during which he received lots of valuable information that will be utilized during planning and preparation for the upcoming season.</p>	



**BAD DEBT EXPENSE**

April Bad Debt

Request the transfer of 372 accounts in the amount of \$321,405.00 to bad debt. These are accounts 150-180 days over their dates of service.

# **FINANCIAL STATEMENTS**

For The Period Ending  
April 30, 2024

MEMORIAL HOSPITAL  
PROFIT AND LOSS STATEMENT  
FOR THE MONTH ENDED April 30, 2024

\*\*\* CURRENT PERIOD \*\*\*

\*\*\*\* YEAR TO DATE \*\*\*\*

	ACTUAL	BUDGET	OVER/UNDER	% VAR	ACTUAL	BUDGET	OVER/UNDER			
<b>PATIENT REVENUE:</b>										
Inpatient	460,277	315,000	\$145,277	OV	46.12%	\$1,540,200	\$1,345,000	\$195,200	OV	14.51%
Outpatient	2,755,777	2,550,000	\$205,777	OV	8.07%	\$9,862,074	\$10,235,000	-\$372,926	UN	3.64%
Rural Health Clinic	167,588	150,000	\$17,588	OV	11.73%	\$635,167	\$600,000	\$35,167	OV	5.86%
<b>GROSS PATIENT REVENUE</b>	<b>3,383,642</b>	<b>3,015,000</b>	<b>368,642</b>	<b>OV</b>	<b>12.23%</b>	<b>\$12,037,441</b>	<b>\$12,180,000</b>	<b>-\$142,559</b>	<b>UN</b>	<b>1.17%</b>
<b>REVENUE DEDUCTIONS:</b>										
Medicare/Medicaid	511,785	706,000	-\$194,215	UN	27.51%	\$1,401,354	\$2,824,000	-\$1,422,646	UN	50.38%
Medicare/Mcaid Settle Prior Yr.	0	0	\$0	UN		\$0	\$0	\$0	UN	
Medicare/Mcaid Refund	0	0	\$0			\$0	\$0	\$0		
Other	1,124,098	1,240,000	-\$115,902	UN	9.35%	\$4,850,609	\$4,960,000	-\$109,391	UN	2.21%
<b>OTAL REVENUE DEDUCTIONS</b>	<b>1,635,883</b>	<b>1,946,000</b>	<b>-\$310,117</b>	<b>UN</b>	<b>15.94%</b>	<b>6,251,963</b>	<b>7,784,000</b>	<b>-\$1,532,037</b>	<b>UN</b>	<b>19.68%</b>
<b>NET PATIENT REVENUE</b>	<b>1,747,759</b>	<b>1,069,000</b>	<b>678,759</b>	<b>OV</b>	<b>63.49%</b>	<b>5,785,478</b>	<b>4,396,000</b>	<b>1,389,478</b>	<b>OV</b>	<b>31.61%</b>
<b>MISCELLANEOUS INCOME:</b>										
Other Miscellaneous Income	238,069	232,970	\$5,099	OV	2.19%	\$384,359	\$806,670	-\$422,311	UN	52.35%
Disproportionate Share	0	0	\$0	UN		\$0	\$0	\$0	UN	
Interest	45,228	14,100	\$31,128	OV	220.77%	\$106,729	\$56,400	\$50,329	OV	89.24%
<b>TOTAL MISC INCOME</b>	<b>283,297</b>	<b>247,070</b>	<b>36,227</b>	<b>OV</b>	<b>14.66%</b>	<b>\$491,088</b>	<b>863,070</b>	<b>-371,982</b>	<b>UN</b>	<b>43.10%</b>
<b>TOTAL NET REVENUE</b>	<b>2,031,056</b>	<b>1,316,070</b>	<b>\$714,986</b>	<b>OV</b>	<b>54.33%</b>	<b>\$6,276,566</b>	<b>5,259,070</b>	<b>\$1,017,496</b>	<b>OV</b>	<b>19.35%</b>
<b>OPERATING EXPENSES:</b>										
Salaries	735,835	569,000	\$166,835	OV	29.32%	\$2,581,988	\$2,282,000	\$299,988	OV	13.15%
Benefits	240,037	96,000	\$144,037	OV	150.04%	\$727,891	\$384,000	\$343,891	OV	89.55%
ProFee/Physician Services	111,819	175,000	-\$63,181	UN	36.10%	\$458,459	\$700,000	-\$241,541	UN	34.51%
Insurance	29,244	18,000	\$11,244	OV	62.47%	\$119,530	\$72,000	\$47,530	OV	66.01%
Supplies	83,478	91,500	-\$8,022	UN	8.77%	\$369,564	\$366,000	\$3,564	OV	0.97%
Utilities	18,481	15,000	\$3,481	OV	23.21%	\$64,000	\$60,000	\$4,000	OV	6.67%
Contract Services	307,639	158,000	\$149,639	OV	94.71%	\$1,148,336	\$632,000	\$516,336	OV	81.70%
Rental & Lease	11,974	4,000	\$7,974	OV	199.35%	\$25,852	\$16,000	\$9,852	OV	61.58%
Repairs & Maintenance	23,490	50,000	-\$26,510	UN	53.02%	\$124,076	\$200,000	-\$75,924	UN	37.96%
Other Expenses	170,619	125,000	\$45,619	OV	36.50%	\$576,217	\$500,000	\$76,217	OV	15.24%
Bad Debt Expense	398,081	200,000	\$198,081	OV	99.04%	\$1,233,128	\$795,000	\$438,128	OV	55.11%
Depreciation Expense	87,811	86,000	\$1,811	OV	2.11%	\$351,217	\$344,000	\$7,217	OV	2.10%
<b>TOTAL OPERATING EXPENSES</b>	<b>2,218,508</b>	<b>1,587,500</b>	<b>\$631,008</b>	<b>OV</b>	<b>39.75%</b>	<b>7,780,258</b>	<b>6,351,000</b>	<b>\$1,429,258</b>	<b>OV</b>	<b>22.50%</b>
<b>NET PROFIT BEFORE TAXES</b>	<b>-187,452</b>	<b>-271,430</b>	<b>\$83,978</b>	<b>OV</b>	<b>30.94%</b>	<b>-1,503,692</b>	<b>-1,091,930</b>	<b>-\$411,762</b>	<b>UN</b>	<b>37.71%</b>
<b>TAX REVENUE</b>	<b>290,039</b>	<b>265,000</b>	<b>\$25,039</b>	<b>OV</b>	<b>9.45%</b>	<b>\$1,161,301</b>	<b>\$510,310</b>	<b>\$650,991</b>	<b>OV</b>	<b>127.57%</b>
<b>NET PROFIT/(LOSS)</b>	<b>102,587</b>	<b>-6,430</b>	<b>\$109,017</b>	<b>OV</b>	<b>1695.44%</b>	<b>-\$342,391</b>	<b>-581,620</b>	<b>\$239,229</b>	<b>OV</b>	<b>41.13%</b>

Refugio Memorial Hospital  
Balance Sheet  
APRIL 30, 2024

	CURRENT MONTH -----	BEGINNING YEAR -----	YTD NET CHANGE -----
<b>ASSETS</b> -----			
<b>CURRENT ASSETS:</b> -----			
CASH	\$1,965,854	\$5,634,929	-\$3,669,075
INVESTMENTS	\$ 14,050,787.00	13,250,250	\$800,537
TOTAL CASH & INVESTMENTS	16,016,641	18,885,179	-\$2,868,538
PATIENT RECEIVABLES	12,804,787	\$ 13,088,317.00	-\$283,530
ALLOW FOR DOUBTFUL ACCTS	-10,263,411	-11,748,381	\$1,484,970
NET PATIENT RECEIVABLES	2,541,376	1,339,936	1,201,440
INTEREST RECEIVABLE	0	0	\$0
OTHER RECEIVABLES	709,130	709,130	\$0
TAXES RECEIVABLE (NET)	258,783	1,848,832	-\$1,590,049
MEDICARE/MEDICAID ACCRUAL REC	535,708	45,000	\$490,708
INVENTORY	381,745	375,568	\$6,177
PREPAID EXPENSES	249,508	303,807	-\$54,299
EMS EDUCATION	0	0	\$0
TOTAL CURRENT ASSETS	20,692,891	23,507,451	-2,814,560
DEPRECIATION FUND	7,566	7,566	\$0
<b>FIXED ASSETS:</b> -----			
LAND	44,168	44,168	\$0
RRHC	35,334	37,582	-\$2,248
LAND IMPROVEMENTS	31,612	35,122	-\$3,510
BUILDING/PLANT	4,464,246	4,597,671	-\$133,425
BUILDING SERVICES	1,889,549	1,979,195	-\$89,646
FIXED EQUIPMENT	330,041	354,752	-\$24,711
MAJOR MOVABLE EQUIPMENT	342,824	364,686	-\$21,862
VEHICLES	34,503	46,535	-\$12,032
POOL	65,544	69,511	-\$3,967
WELLNESS CENTER BUILDING	908,002	916,378	-\$8,376
CIP	2,248,997	1,036,577	1,212,420
FIXED ASSET CLEARING	18,185	18,186	-1
TOTAL FIXED ASSETS	10,413,005	9,519,250	\$893,755
NET PENSION ASSETS			\$0
DEFERRED OUTFLOWS OF RESOURCES- PENSIONS	116,049	116,049	\$0
TOTAL ASSETS	\$31,229,511	\$33,150,316	-\$1,920,805

Refugio Memorial Hospital  
Balance Sheet  
APRIL 30, 2024

	CURRENT MONTH -----	BEGINNING YEAR -----	YTD NET CHANGE -----
<b>LIABILITIES &amp; CAPITAL</b> -----			
<b>CURRENT LIABILITIES:</b> -----			
ACCOUNTS PAYABLE	\$1,008,694	\$905,738	\$102,956
SALARY AND WAGES PAYABLE	-132,879	151,437	-\$284,316
VACATIONS PAYABLE	423,146	389,094	\$34,052
PAYROLL TAXES PAYABLE	8,773	13,265	-\$4,492
TAXES PAYABLE	0	0	0
DUE TO/DUE FROM	660,755	927,486	
DEFERRED TAX REVENUE	-623,137	536,746	-\$1,159,883
DEFERRED INCOME-DONATIONS	0	0	0
	-----	-----	-----
TOTAL CURRENT LIABILITIES	1,345,352	2,923,766	-1,311,683
	-----	-----	-----
Net Pension Liability	0	0	0
DEFERRED INFLOWS OF RESOURCES- PENSION	157,410	157,410	0
	-----	-----	-----
<b>LONG TERM DEBT-</b>			
NOTE PAYABLE-PBX	0	0	0
	-----	-----	-----
TOTAL LIABILITIES	1,502,762	3,081,176	-1,578,414
	-----	-----	-----
<b>FUND BALANCE</b>			
BEGINNING BALANCE	30,069,140	30,069,140	\$0
DONATED CAPITAL	0	0	\$0
GAIN/(LOSS)	-342,391		-\$342,391
	-----	-----	-----
TOTAL FUND BALANCE	29,726,749	30,069,140	-342,391
	-----	-----	-----
<b>TOTAL LIABILITIES &amp; CAPITAL</b>	<u><u>\$31,229,511</u></u>	<u><u>\$33,150,316</u></u>	<u><u>-\$1,920,805</u></u>
	=====	=====	=====

APRIL 2024  
STATS

YEAR: 2024

	PRIOR				YTD	VARIANCE	YTD	PATIENT	YTD	PRIOR YTD	VAR
	Jan	Feb	Mar	Apr							
ACUTE ADMISSIONS	9	6	9	7	31	41					
SWING BED ADMISSIONS	6	3	6	6	21	22					
ACUTE DISCHARGES	6	7	9	9	31	38					
MEDICARE DISCHARGES	7	3	5	6	21	30	DAYS	DAYS	107		-18
MEDICAID DISCHARGES	0	7	0	0	7	3	23	89			
INDIGENT DISCHARGES	0	0	0	0	0	0	% MEDICARE				
INS & OTHER DISCHARGES	1	0	4	2	7	3	82.61%	69.66%	83.18%	-13.52%	
SWING BED DISCHARGES	2	7	4	4	17	21	% MEDICARE MC	19%	6.54%		
ACUTE TOTAL PATIENT DAYS	27	13	26	23	89	107	0.00%				
MEDICARE PATIENT DAYS	16	8	19	19	62	89	% MEDICAID	0.00%			
MEDICARE MC PATIENT DAYS	8	5	4	0	17	24	0.00%	0.00%		0.00%	
MEDICAID PATIENT DAYS	0	0	0	0	0	7	% INDIGENT				
INDIGENT PATIENT DAYS	0	0	0	0	0	0	0.00%	0.00%		0.00%	
INS & OTHER PAT DAYS	3	0	3	4	10	9	% OTHER				
TOTAL SWING BED PT DAYS	59	82	52	96	289	307	17.39%	11.24%	8.41%	2.83%	
AVERAGE CENSUS	0.87	0.45	0.84	0.77	2.87	3.45					
CUMULATIVE DAYS/MONTH	31	59	90	120							
CUMULATIVE AVERAGE CENSUS	0.87	0.68	0.73	0.74							
AVERAGE LOS	3.00	2.17	2.89	3.29	2.87	2.61					Avg LOS 2.87
OPERATIONS	0	0	0	0	0	0					
OR PROCEDURES	0	0	0	0	0	0					
E. R. VISITS	298	344	236	318	1196	1112					
CUM E.R. VISITS	298	642	878	1196	11386						
CUM AVE DAILY E.R. VISITS	9.61	10.88	9.76	9.97	77.2041						
TREATMENT ROOM VISITS	17	36	26	24	103	112					
LAB TESTS	2715	2827	2782	3155	11479	12340					
X-RAYS	189	237	195	246	867	874					
EKG	65	64	74	108	311	316					
ULTRASOUND	14	16	10	22	62	71					
CAT SCANS	118	134	121	130	503	521					
MRI	7	5	8	15	35	34					
ECHO	6	11	6	12	35	34					
BONE DENSITY	3	4	5	11	23	16					
PT-MODS	1664	1647	1361	1707	6379	6003					
RT-TREAT	122	167	236	266	791	1329					
TOTAL OUTPATIENT VISITS	1928	2071	1722	2100	7821	7412					
CUMULATIVE OUTPATIENT VISITS	1928	3999	5721	7821							
CUM. AVE. DAILY O/P VISITS	62.19	67.78	63.57	65.18							



Indigent Care Assistance  
Monthly Report April 31=0, 2024

Month of	Other Hospital Services	Physician Services	Pharmacy Services	Other Expense	Total Outside Expense	Last Year	Refugio Hospital Expenses	Last Year
January	\$ -	\$336.14	\$5,191.58	\$0.00	\$5,527.72	\$2,069.69	\$6,113.78	\$7,471.79
February	\$ -	\$16.84	\$2,313.97	\$0.00	\$2,330.81	\$1,466.77	\$31,610.35	\$11,846.48
March	\$ -	\$0.00	\$2,571.43	\$0.00	\$2,571.43	\$1,878.42	\$8,687.81	\$7,598.15
April	\$ -	\$0.00	\$2,544.57	\$0.00	\$2,544.57	\$2,218.41	\$17,051.20	\$17,567.02
May								
June								
July								
August								
September								
October								
November								
December								
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 353</b>	<b>\$ 12,622</b>	<b>\$ -</b>	<b>\$ 12,975</b>	<b>\$ 7,633</b>	<b>\$ 63,463</b>	<b>\$ 44,483</b>



**TOTAL DISBURSEMENTS**

**April 2024**

**\$1,007,883.07**

APRIL 2024 CHECK DISBURSEMENTS			
Check Date	Check No	Payee Name	Net Amount
04/04/2024	41694	AFLAC	420.22
04/04/2024	41695	AIRGAS USA, LLC	2,590.55
04/04/2024	41696	ALLAN'S WRECKER SERVICE, INC.	276.00
04/04/2024	41697	ASHLEY JOHNSTON	165.00
04/04/2024	41698	BECKMAN COULTER INC	2,607.26
04/04/2024	41699	CARDINAL HEALTH HOUSTON	15,048.97
04/04/2024	41700	CERNER CORP c/o ORACLE AMERICAN INC.	4,417.18
04/04/2024	41701	CRYSTAL FARROW	88.44
04/04/2024	41702	CULLIGAN OF VICTORIA	122.75
04/04/2024	41703	DEWITT POTH & SON	211.97
04/04/2024	41704	DIVISION OF CHILD SUPPORT ENFORCEMENT	123.67
04/04/2024	41705	EM3 NETWORKS, LLC.	1,291.62
04/04/2024	41706	FEDEX	76.19
04/04/2024	41707	FISHER HEALTHCARE	325.69
04/04/2024	41708	FORVIS	4,200.00
04/04/2024	41709	HEB CREDIT RECEIVABLES	603.86
04/04/2024	41710	HILL COUNTRY DAIRIES	237.08
04/04/2024	41711	HUDSON, YOLANDA	8.04
04/04/2024	41712	IHM	3,412.50
04/04/2024	41692	IMAGINE 360 ADMINISTRATORS, LLC	10,625.76
04/04/2024	41713	IMAGINE 360 ADMINISTRATORS, LLC	66,359.11
04/04/2024	41714	INFINITT NORTH AMERICA	1,023.11
04/04/2024	41715	JENNIFER CISNEROS	80.40
04/04/2024	41716	JOHN V. WELSH	20,240.00
04/04/2024	41717	KHCR REVENUE CYCLE SERVICES LLC.	33,395.74
04/04/2024	41718	LEVIEN, MARY	1,740.50
04/04/2024	41719	M&R COMPUTERIZED SCREEN PRINTING	715.00
04/04/2024	41720	MCKESSON MEDICAL SURGICAL,INC	873.58
04/04/2024	41721	MCKINZIE JOHNSON	75.00
04/04/2024	41722	MED TECH SOLUTIONS, LLC.	333.33
04/04/2024	41723	MEDLINE INDUSTRIES INC	5,689.31
04/04/2024	41724	MICROTECH MICROSCOPE SRV	105.00
04/04/2024	41725	MILLIMAN	10,913.00
04/04/2024	41726	MXR IMAGING, INC.	95.48
04/04/2024	41727	ODP BUSINESS SOLUTIONS, LLC	125.45
04/04/2024	41728	OFFICE OF ATTY GENERAL	171.64
04/04/2024	41729	OFFICE OF ATTY GENERAL	176.39
04/04/2024	41730	PARKER LUMBER	226.07
04/04/2024	41693	PCA Rx	20,698.97
04/04/2024	41731	PRESS GANEY ASSOCIATES, INC	685.09
04/04/2024	41732	REFUGIO CHAMBER OF COMM	180.00
04/04/2024	41733	REFUGIO COUNTY W CID NO 1	81.60
04/04/2024	41734	REFUGIO WATER WORKS	2,126.85
04/04/2024	41735	RUBY, STEVE	47.57
04/04/2024	41736	SCHINDLER ELEVATOR CORP	638.12
04/04/2024	41737	SERVICE JUNCTION INC	419.00
04/04/2024	41738	SHERWIN WILLIAMS	188.36

04/04/2024	41739	SHRED-IT USA	620.46
04/04/2024	41740	SIGNET HEALTH CORPORATION	51,355.55
04/04/2024	41741	STEVEN HOFFER	165.00
04/04/2024	41742	SUNOCO/WEX BANK	2,222.89
04/04/2024	41743	TOUNGATE WORTH HYDROCHEM OF CC INC.	390.00
04/04/2024	41744	TOWN OF WOODSBORO	138.64
04/04/2024	41745	UNIFIRST HOLDINGS, INC	87.95
04/04/2024	41746	UNITED HERITAGE CREDIT UNION	100.00
04/04/2024	41751	UNITED OF OMAHA LIFE INS	12,159.95
04/04/2024	41747	UPS	1.77
04/04/2024	41748	US FOODS, INC.	583.40
04/04/2024	41749	VOYA INSTITUTIONAL TRUST CO	87,644.11
04/04/2024	41750	ZONES LLC	4,885.93
04/05/2024	41752	WINEMAN JOHN E	3,377.00
04/08/2024	41753	KAREL D CAPEK MD	20,000.00
04/11/2024	41759	AM FIRE PROTECTION GROUP-SA	600.00
04/11/2024	41760	ARAGE, ANNA	498.76
04/11/2024	41761	AT&T	410.35
04/11/2024	41762	B&H PHOTO-VIDEO	221.96
04/11/2024	41763	BEAM HEALTHCARE	22,049.11
04/11/2024	41764	BECKMAN COULTER INC	697.00
04/11/2024	41765	CANCHOLA GLORIA	36.44
04/11/2024	41799	CAPITAL ONE BANK	6,908.62
04/11/2024	41766	CARDINAL HEALTH HOUSTON	3,001.13
04/11/2024	41767	CLINICAL PATHOLOGY LABS	7,027.95
04/11/2024	41768	COLE-PARMER	972.95
04/11/2024	41769	DIRECT ENERGY BUSINESS	7,747.69
04/11/2024	41770	DMS HEALTH TECHNOLOGIES	4,880.00
04/11/2024	41771	FITZSIMMONS MARK MA LPC	975.00
04/11/2024	41772	GALLS. LLC	297.30
04/11/2024	41773	GULF COAST PAPER	303.96
04/11/2024	41774	HEALTH CARE LOGISTICS INC	313.30
04/11/2024	41775	HEALTHSURE INSURANCE SERVICES, INC.	18,698.00
04/11/2024	41776	HEAT TRANSFER SOLUTIONS INC	2,651.50
04/11/2024	41777	HEB CREDIT RECEIVABLES	65.32
04/11/2024	41778	HEGARTY, CHRISTINE	24.80
04/11/2024	41754	IMAGINE 360 ADMINISTRATORS, LLC	13,158.38
04/11/2024	41779	ITA RESOURCES INC	20,112.51
04/11/2024	41755	KAREL D CAPEK MD	10,833.33
04/11/2024	41780	KEMPER, THANA	2,990.33
04/11/2024	41800	MASCARENHAS RUSSELL MD	14,683.33
04/11/2024	41756	MASCARENHAS RUSSELL MD	21,713.69
04/11/2024	41781	MED WATER SYSTEMS	1,250.00
04/11/2024	41782	MEDLINE INDUSTRIES INC	3,552.43
04/11/2024	41757	MICHAEL J ORR CONSULTING, LLC	5,641.17
04/11/2024	41783	NATIONAL BUGMOBILES INC	260.00
04/11/2024	41784	ODP BUSINESS SOLUTIONS, LLC	277.86
04/11/2024	41785	PARA HEALTHCARE ANALYTICS, LLC.	2,950.00
04/11/2024	41786	PARKER LUMBER	40.97

04/11/2024	41758	PCA Rx	5,117.08
04/11/2024	41787	PERFORMANCE HEALTH	165.96
04/11/2024	41788	PRIORITY PAYMENT SYSTEMS, LLC	3,466.90
04/11/2024	41801	PRIORITY PAYMENT SYSTEMS, LLC	4,530.59
04/11/2024	41789	RADCOM ASSOCIATES	215.00
04/11/2024	41790	RUBY, STEVE	133.31
04/11/2024	41791	SHRED-IT USA	3,528.36
04/11/2024	41792	SOUTH TEXAS NEWS INC.	208.00
04/11/2024	41793	SOUTHWEST MEDICAL ASSOC	97,238.75
04/11/2024	41794	STERIS CORPORATION	264.99
04/11/2024	41795	STEVEN HOFFER	495.00
04/11/2024	41796	UNIFIRST HOLDINGS,INC	87.95
04/11/2024	41797	VILLAGE PHARMACY	2,571.43
04/11/2024	41798	VILLEGAS, JOSE	15.14
04/12/2024	41802	JENNIFER CISNEROS	80.40
04/18/2024	41805	AIRGAS USA, LLC	1,385.48
04/18/2024	41806	AOC AUTO PARTS	22.44
04/18/2024	41807	B.E BEECROFT CONSTRUCTION, INC	60,873.96
04/18/2024	41808	BAXTER HEALTHCARE CORP	40.17
04/18/2024	41809	BECKMAN COULTER INC	3,007.47
04/18/2024	41810	CANON MEDICAL SYSTEMS USA, INC.	5,197.50
04/18/2024	41811	CARDINAL HEALTH HOUSTON	3,824.52
04/18/2024	41812	CARESFIELD LLC.	409.83
04/18/2024	41813	CENTERPOINT ENERGY	58.00
04/18/2024	41814	CHRISTIE MAYER MS, RD, LD	825.00
04/18/2024	41815	CONCORDANCE HEALTHCARE SOL.	72.99
04/18/2024	41816	DEWITT POTH & SON	688.34
04/18/2024	41817	DHP FINANCE DEPARTMENT	535.67
04/18/2024	41818	EXPERIAN HEALTH, INC	99.67
04/18/2024	41819	FIRST INSURANCE FUNDING	4,390.09
04/18/2024	41820	FISHER HEALTHCARE	337.85
04/18/2024	41821	FORVIS	5,250.00
04/18/2024	41822	GALLS. LLC	78.91
04/18/2024	41823	GARZA, DORA	130.00
04/18/2024	41824	GE PRECISION HEALTHCARE LLC.	826.00
04/18/2024	41825	GETINGE USA SALES,LLC	204.05
04/18/2024	41826	GRAINGER	280.75
04/18/2024	41827	H&H DOORS & HARDWEAR, LTD.	750.00
04/18/2024	41828	HEALTH CARE LOGISTICS INC	42.61
04/18/2024	41829	HEALTHSURE INSURANCE SERVICES, INC.	14,346.85
04/18/2024	41830	HEB CREDIT RECEIVABLES	543.32
04/18/2024	41831	HILL COUNTRY DAIRIES	118.81
04/18/2024	41832	HUNTER PHARMACY SERVICES	13,378.29
04/18/2024	41833	IHM	2,775.00
04/18/2024	41803	IMAGINE 360 ADMINISTRATORS, LLC	19,082.16
04/18/2024	41834	JENNIFER CISNEROS	64.32
04/18/2024	41835	MCKESSON MEDICAL SURGICAL,INC	61.94
04/18/2024	41836	MEDLINE INDUSTRIES INC	3,389.62
04/18/2024	41804	MICHAEL J ORR CONSULTING, LLC	4,976.55

04/18/2024	41837	MILLIMAN	1,297.00
04/18/2024	41838	NATIONAL BUGMOBILES INC	275.00
04/18/2024	41839	ODP BUSINESS SOLUTIONS, LLC	292.67
04/18/2024	41840	OWENS & MINOR	415.60
04/18/2024	41841	PARKER LUMBER	119.94
04/18/2024	41842	PERFORMANCE HEALTH	192.41
04/18/2024	41843	POLKINGHORN GROUP ARCHITECTS,INC	741.29
04/18/2024	41844	QUADMED, INC.	1,065.30
04/18/2024	41845	SINGLETON ASSOCIATES PA	974.00
04/18/2024	41846	SOUTH TEXAS NEWS INC.	104.00
04/18/2024	41847	STEVEN HOFFER	330.00
04/18/2024	41848	SUMMIT ELECTRIC SUPPLY	275.10
04/18/2024	41849	UAL	91.54
04/18/2024	41850	UBEO, LLC.	8,816.70
04/18/2024	41851	UNIFIRST HOLDINGS,INC	87.95
04/18/2024	41852	UPS	160.41
04/18/2024	41853	US BUSINESS TECH, INC	497.45
04/18/2024	41854	US FOODS, INC.	4,491.50
04/18/2024	41855	VIRGINIA ORDUNO CAPEK	964.00
04/18/2024	41856	YOLANDA VEGA	46.90
04/18/2024	41857	ZONES LLC	1,855.29
04/22/2024	41859	BALANCE BRIDGE ADMINISTRATORS INSURANCE	2,038.84
04/22/2024	41860	DATA SEARCH EARLY OUT	4,489.94
04/22/2024	41861	DIVISION OF CHILD SUPPORT ENFORCEMENT	123.67
04/22/2024	41862	OFFICE OF ATTY GENERAL	6.87
04/22/2024	41863	OFFICE OF ATTY GENERAL	176.39
04/22/2024	41858	PCA Rx	9,958.33
04/22/2024	41864	UNITED HERITAGE CREDIT UNION	100.00
04/22/2024	41865	VOYA INSTITUTIONAL TRUST CO	17,472.54
04/25/2024	41869	AFCO DIRECT	7,791.17
04/25/2024	41870	AGUIRRE, LYDIA	348.67
04/25/2024	41871	AOC AUTO PARTS	74.39
04/25/2024	41872	AUTO CHLOR SERVICES LLC	566.90
04/25/2024	41873	AZEVEDO, LISA	311.50
04/25/2024	41874	B&H PHOTO-VIDEO	786.57
04/25/2024	41875	BAXTER HEALTHCARE CORP	339.73
04/25/2024	41876	BECKMAN COULTER INC	9,815.67
04/25/2024	41877	CAMILLE'S	30.00
04/25/2024	41878	CARDINAL HEALTH HOUSTON	8,604.09
04/25/2024	41879	CDW GOVERNMENT	630.45
04/25/2024	41880	CENTERPOINT ENERGY	5,395.67
04/25/2024	41881	CERNER CORP c/o ORACLE AMERICAN INC.	6,000.00
04/25/2024	41882	COASTAL BEND FITNESS SERVICE	185.00
04/25/2024	41883	COASTAL BEND REG ADV COUN	375.00
04/25/2024	41884	CONCORDANCE HEALTHCARE SOL.	451.36
04/25/2024	41885	COOTS, MARIA	40.20
04/25/2024	41886	DEPT OF INFORMATION RESOURCES	580.30
04/25/2024	41887	ECH IMMIGRATION LLC	2,716.40
04/25/2024	41888	ELK VALLEY LLC	900.00

04/25/2024	41889	ERMIS SANDRA	223.66
04/25/2024	41890	FISHER HEALTHCARE	3,811.42
04/25/2024	41891	GILBERT, DAVID P.	617.21
04/25/2024	41892	GILLESPIE, BRADLEY	489.00
04/25/2024	41893	GONZALEZ, PATRICIA	21.88
04/25/2024	41894	GRAINGER	257.00
04/25/2024	41895	GULF COAST PAPER	99.80
04/25/2024	41896	HEB CREDIT RECEIVABLES	657.01
04/25/2024	41897	HILL COUNTRY DAIRIES	118.81
04/25/2024	41898	HOLT CAT	1,866.79
04/25/2024	41866	IMAGINE 360 ADMINISTRATORS, LLC	8,559.87
04/25/2024	41899	IMANI WIMBISH-GAY	295.26
04/25/2024	41900	INOVALON PROVIDER, INC	1,195.78
04/25/2024	41901	JENNIFER CISNEROS	40.20
04/25/2024	41902	JOHNSON CONTROLS INC	879.67
04/25/2024	41867	KAREL D CAPEK MD	10,833.33
04/25/2024	41903	KOONCE ROBERT	398.05
04/25/2024	41904	LAWSON, HARRY	135.00
04/25/2024	41868	MASCARENHAS RUSSELL MD	17,683.33
04/25/2024	41905	MCKESSON MEDICAL SURGICAL,INC	130.95
04/25/2024	41906	MCKINZIE JOHNSON	60.00
04/25/2024	41907	MED WATER SYSTEMS	895.36
04/25/2024	41908	MEDLINE INDUSTRIES INC	4,790.90
04/25/2024	41909	MIKE TERRY CHEVROLET	65.85
04/25/2024	41910	NATIONAL BUGMOBILES INC	35.00
04/25/2024	41911	O REILLY AUTO PARTS	168.03
04/25/2024	41912	ODP BUSINESS SOLUTIONS, LLC	121.17
04/25/2024	41913	PARKER LUMBER	165.05
04/25/2024	41914	QUINTANILLA, RELLES	180.00
04/25/2024	41915	SHRED-IT USA	411.89
04/25/2024	41916	SOUTH TEXAS NEWS INC.	208.00
04/25/2024	41917	STEVEN HOFFER	165.00
04/25/2024	41918	TxTag	9.07
04/25/2024	41919	UAL	40.89
04/25/2024	41920	UNIFIRST HOLDINGS,INC	87.95
04/25/2024	41921	US FOODS, INC.	6,640.77
04/25/2024	41922	USF HEALTHCARE CONSULTING	745.68
04/25/2024	41923	WRIGHT KENNETH	310.52
04/25/2024	41924	ZONES LLC	1,042.99
		<b>TOTAL</b>	<b>1,007,883.07</b>