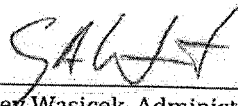


**NOTICE OF REGULAR MEETING OF THE  
BOARD OF DIRECTORS OF THE  
REFUGIO COUNTY MEMORIAL HOSPITAL DISTRICT**

**NOTICE** is hereby given of the Regular Meeting of the Board of Directors of the Refugio County Memorial Hospital District on December 18, 2024, at Noon in the Hospital Classroom, at which meeting the board will consider the following:

1. Approve the minutes of the regular Board Meeting of November 26, 2024 and take any action necessary.
2. Audience with visitors
3. Consider the offer to purchase tax sale property and take any action necessary.
4. Consider Medical Staff Report, including appointments and/or reappointments and take any action necessary.
5. Consider EMS Report and take any action necessary.
6. Consider Safety Report and take any action necessary.
7. Consider transfer of bad debt accounts and take any action necessary.
8. Consider charity accounts and take any action necessary.
9. Consider financial statements for the month of November 2024 and take any action necessary.
10. Review and approve disbursements for the month of November 2024 and take any action necessary.
11. Receive Administrator's Report on informational items; no Board action needed.

  
\_\_\_\_\_  
Corey Wasicek, Administrator

12/13/24  
\_\_\_\_\_  
Date

**Refugio County Memorial Hospital District**  
**November 26, 2024**  
**Regular Board Meeting**  
**Minutes**

A regular meeting of the Board of Directors of Refugio County Memorial Hospital District was held on November 26, 2024, in the Hospital Classroom. The following were present: Sandye Ermis, President, Kenneth Wright, Vice President, Harry Lawson, Secretary and Directors Brad Gillespie, Lydia Aguirre and Richard Shaw. Also present: Corey Wasicek-Administrator, Lisa Azevedo, Chris Ybarra, Joey Moehler and Ruby Martinez. Michael Orr via phone.

The meeting was called to order by Mrs. Ermis at 9:00am.

The motion was made by Mr. Gillespie; seconded by Mr. Lawson to approve the minutes of the regular Board Meeting of October 23, 2024. All voted for--the motion passed.

The motion was made by Mr. Wright, seconded by Mr. Lawson to approve the attached Medical Staff Report. All voted for—the motion passed.

The motion was made by Mr. Gillespie; seconded by Mr. Lawson to approve the EMS report. All voted for—the motion passed.

The motion was made by Mr. Lawson; seconded by Mr. Gillespie to approve the Safety report. All voted for—the motion passed.

The motion was made by Mr. Lawson; seconded by Mrs. Aguirre to approve the updated Trauma Performance Improvement Plan as presented. All voted for—the motion passed.

The motion was made by Mr. Lawson; seconded by Mr. Gillespie to fund the Employee Retention Program. It is to be paid out as follows: Effective 11/26/2024, full-time employees who have been employed one year shall receive \$500.00; part-time employees shall receive \$250.00. All voted for—the motion passed.

The motion was made by Mr. Shaw; seconded by Mr. Gillespie to transfer 408 accounts in the amount of \$330,720.00 to bad debt. All voted for—the motion passed.

No charity accounts were presented.

The motion was made by Mr. Wright; seconded by Mr. Lawson to approve the financials for the month of October 2024 as presented. All voted for—the motion passed.

The motion was made by Mr. Gillespie; seconded by Mr. Wright to approve the disbursements for the month of November in the amount of \$1,389,195.46. All voted for—the motion passed.

Corey delivered his Administrator's report.

The motion was made by Mr. Wright; seconded by Mr. Shaw to excuse Mr. Koonce's absence. All voted for—the motion passed.

The motion was made by Mr. Gilleppe; seconded by Mr. Lawson to adjourn the meeting at 10:28am. All voted for—the motion passed.

---

Sandra Ermis, President  
Board of Directors

---

Harry Lawson, Secretary  
Board of Directors

LINEBARGER GOGGAN BLAIR & SAMPSON, LLP

Attorneys At Law

500 N. SHORELINE BLVD., SUITE 1111  
CORPUS CHRISTI, TEXAS 78401

(361) 888-6898

FAX (361) 888-4405

**ANALYSIS OF BID RECEIVED FOR TAX RESALE PROPERTY**

**Suit No. 2017-11-12559, Refugio County vs. Thomas E. Byerly, et al**

**Legal Description: Tract No. 2: ACCT. NO. 00326-06110-00000-000000; The West 50.00 feet of Lot 4, Block 110, City of Refugio, Refugio County, Texas, as described in Volume 166, Page 842, Official Public Records of Refugio County, Texas.**

**Situs Address: 401 E. Ward**

**Bidder: Roberto Tijerina, 10249 Fairfax, Jacinto City, TX 77025**

<b>Date of Sale:</b>	May 2, 2023
<b>Amount of Bid:</b>	\$2,500.00
<b>Amount Due All Entities:</b>	\$6,131.04
<b>Cost of Sale:</b>	\$1,072.00
<b>Current Value:</b>	\$12,130.00
<b>% of Total Due:</b>	34.71 %
<b>% of Current Value:</b>	20.61 %

<b>Entity Name</b>	<b>Amount Due Each Entity</b>	<b>Amount You Will Receive</b>
Refugio County	\$1,449.72	\$337.66
Refugio ISD	\$2,421.99	\$564.11
City of Refugio	\$1,707.27	\$397.65
Hospital District	\$552.06	\$128.58

**RESOLUTION AUTHORIZING TAX RESALE**

WHEREAS, by Sheriff's Sale conducted on May 2, 2023, the property described below was struck-off to the Refugio County, Trustee, pursuant to a delinquent tax foreclosure decree of the 24th Judicial District Court, Refugio County, Texas, and

WHEREAS, the sum of \$2,500.00 has been tendered by Roberto Tijerina, 10249 Fairfax, Jacinto City, TX 77025, for the purchase of said property pursuant to Section 34.05, Texas Tax Code Ann. (Vernon, 1982), and

NOW, THEREFORE, BE IT RESOLVED by the Board of Hospital District that the Refugio County Judge, Jhiela "Gigi" Poynter, be and she is hereby authorized to execute a tax resale deed on behalf of the Hospital District conveying to Roberto Tijerina or a higher bidder all of the right, title, and interest of the Hospital District, and all other taxing units interested in the tax foreclosure judgment in the following described real property located in Refugio County, Texas

**Tract No. 2: ACCT. NO. 00326-06110-00000-000000; The West 50.00 feet of Lot 4, Block 110, City of Refugio, Refugio County, Texas, as described in Volume 166, Page 842, Official Public Records of Refugio County, Texas.**

PASSED AND APPROVED this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_\_.

\_\_\_\_\_  
Sandra Ermis, President

ATTEST:

\_\_\_\_\_  
Secretary to the Board



*Compassionate Care Is Our Motto*

**MEDICAL STAFF REPORT**  
**DECEMBER 2024**

**REAPPOINTMENTS:**

**Teleradiologists:**

See attached list

**RCMHD PROVIDORS**

Russell Mascarenhas

John V. Welsh

Karel Capek

John Wineman

Jennifer Simon

Janet Orduno Capek

Debra Kayla Staples

**ER Physicians:**

Alfredo Arriaga-DeLaGarza

Carlos Atore

Adriana Calderon

Stephen Cox

Chris Durham

Candice Hill

Edwidge Jacinthe

Phillip Jackson  
Geri Langham  
Ruben Lerma  
Richard Lorenz  
Rigo Palomarez  
Kelly Sandall  
Alejandro Toscano  
John Watring  
Brett Zimmerman

**Pathologists:**

Dr. Caroline L. Valdes  
Dr. Angela Lopus  
Dr. Chet Schwab

**INACTIVATING:**

**ER Physicians**

Dr. Carroll  
Dr. Kock  
Dr. Knutson

# Active Teleradiology

	Provider	Degree	Granted Date	Exp Date	Staff Category
A	Akrami, Jason	MD	5/27/2020	12/31/2024	Teleradiology
	Amin, Roshon	MD	2/28/2024	12/31/2024	Teleradiology
	Arjona, Jose	MD	8/26/2020	12/31/2024	Teleradiology
B	Barker, Kevin	MD	5/27/2020	12/31/2024	Teleradiology
	Barrs, Chadwick	MD	4/25/2022	12/31/2024	Teleradiology
	Benson, Amy	MD	6/28/2023	12/31/2024	Teleradiology
	Boe, Justin	MD	8/29/2018	12/31/2024	Teleradiology
	Bonetti, Renee	MD	1/30/2019	12/31/2024	Teleradiology
	Bryant, Kenneth	MD	2/28/2024	12/31/2024	Teleradiology
C	Chaudhuri, Jayanta	MD	6/28/2023	12/31/2024	Teleradiology
	Ching, Kevin	MD	12/15/2020	12/31/2024	Teleradiology
	Connors, Thomas	MD			
D	Dar, Nabeel	MD	12/15/2021	12/31/2024	Teleradiology
	Drew, Jack	MD	11/30/2022	12/31/2024	Teleradiology
	Downing, Gregory	MD	2/24/2021	12/31/2024	Teleradiology
E	Eckard, Donald	MD	3/27/2019	12/31/2024	Teleradiology
	Estrada, Nelly	MD	3/29/2023	12/31/2024	Teleradiology
F	Fox, David	MD	11/1/2023	12/31/2024	Teleradiology
	Fox, Jason	MD	8/25/2021	12/1/2024	Teleradiology
	Fuller, Joseph	MD	5/27/2020	12/31/2024	Teleradiology
G	Gerson, Lester	MD	5/25/2022	12/31/2024	Teleradiology
	Giovannetti, Mark	MD	10/26/2020	12/31/2024	Teleradiology
	Greenspan, Stacy	DO	3/27/2019	12/31/2024	Teleradiology
H	Hashmy, Tariq	MD	11/30/2022	12/31/2024	Teleradiology
	Hayden, Kyle	DO	2/22/2023	12/31/2024	Teleradiology
	Hebert, John	MD	12/27/2023	12/31/2024	Teleradiology
	Heinlen, Stephanie	MD	5/27/2020	12/31/2024	Teleradiology
	Heller, Brett	MD	7/26/2023	12/31/2024	Teleradiology
	Hendrix, Christopher	DO	8/29/2018	12/31/2024	Teleradiology
	Holt, Peter	MD	5/27/2020	12/31/2024	Teleradiology
	Hovsepian, Michael	MD	2/23/2022	12/31/2024	Teleradiology
	Hu, David	MD	3/29/2023	12/31/2024	Teleradiology
	Huang, Charles	MD	2/23/2022	12/31/2024	Teleradiology
J	Jones, Henry	MD	11/30/2022	12/31/2024	Teleradiology
K	Kaplan, Glenn	MD	2/23/2022	12/31/2024	Teleradiology
	Kaplan, Megan	MD	5/27/2020	12/31/2024	Teleradiology
	Karsenti, Jeremie	DO	3/27/2019	12/31/2024	Teleradiology
	Krad, Nuha	MD	11/30/2022	12/31/2024	Teleradiology



	Provider	Degree	Granted Date	Exp Date	Staff Category
L	Lampe, John	MD	2/28/2024	12/31/2024	Teleradiology
	LaPointe, Michael	MD	8/26/2020	12/31/2024	Teleradiology
			6/28/2023	5/1/2026	Teleradiology
M	Madireddi, Sunthosh	MD	8/26/2020	12/31/2024	Teleradiology
	Maung, Tony	MD	10/26/2020	12/31/2024	Teleradiology
	Mehta, Snehal	MD	1/30/2019	12/31/2024	Teleradiology
	Millare, Giovanni	MD	5/27/2020	5/1/2025	Teleradiology
O	Orrin, Sarah	MD	8/29/2018	12/31/2024	Teleradiology
	Parven, Stephen	MD	8/29/2018	12/31/2024	Teleradiology
P	Patterson, David	MD	3/29/2023	12/31/2024	Teleradiology
	Petrovich, Linda	MD	10/26/2020	12/31/2024	Teleradiology
	Pham, Linh	DO	11/30/2022	12/31/2024	Teleradiology
	Pilkinton, David	MD	1/31/2024	12/31/2024	Teleradiology
Q	Quinones, Eduardo	MD	1/31/2024	12/31/2024	Teleradiology
R	Ramirez, Jorge	MD	8/29/2018	12/31/2024	Teleradiology
	Rude, Jennifer	MD	12/15/2021	12/31/2024	Teleradiology
	Regalado-Magdos, Ashton	MD	9/27/2023	12/31/2024	Teleradiology
	Richter, Erik	MD	1/30/2019	12/30/2024	Teleradiology
	Sandoz, John	MD	10/26/2020	12/31/2024	Teleradiology
S	Stearns, Cynthia	MD	11/30/2022	12/31/2024	Teleradiology
	Sullivan, John	MD	8/29/2018	12/31/2024	Teleradiology
	Sulzer, Jana	MD	1/30/2019	12/31/2024	Teleradiology
	Syed, Mumtaz	MD	6/28/2023	12/31/2024	Teleradiology
T					
	Tran, Benson	MD	8/29/2018	12/31/2024	Teleradiology
U	Uzquiano, Nelson	MD	5/27/2020	12/31/2024	Teleradiology
W	Wang, Benjamin	MD	4/26/2023	12/31/2024	Teleradiology
	Wehrung, Kristin	MD	7/26/2023	12/31/2024	Teleradiology
	Wilson, David	MD	8/31/2023	12/31/2024	Teleradiology
Y	Yurko, Nicholas	MD			
Z	Zabak, Elaina	MD	12/16/2020	12/31/2024	Teleradiology

## Refugio Memorial Hospital District EMS Statistics - November 2024

<u>Average Response Time</u>	<u>Total Calls</u>	<u>Call Type</u>	<u>Total Calls</u>
00:00 - 04:59	33	Assist Agency	0
05:00 - 07:59	17	Call Cancelled	2
08:00 - 08:59	4	No Patient Found	2
09:00 - 09:59	3	Refusals	31
10:00 - 11:59	6	DOS	1
12:00 - 14:59	4	Standby	0
15:00 - 16:59	1	Transported Lights/Siren	31
17:00 - 17:59	1	Transported No Lights/Siren	59
18:00 - 19:59	3	Total	126
20:00 - 29:59	1		
30:00 - 1:29:59	1		
Total	74		

<u>Average Scene Time</u>	<u>Total Calls</u>	<u>Number of Transports by Destination</u>	<u>Total Calls</u>
00:00 - 09:59	14	CHRISTUS SPOHN - BEEVILLE	0
10:00 - 14:59	16	CHRISTUS SPOHN - SHORELINE	11
15:00 - 19:59	16	CHRISTUS SPOHN - SOUTH	0
20:00 - 29:59	34	CITIZENS MEDICAL CENTER	9
30:00 - 39:59	7	CCMC - BAY AREA	3
40:00 - 49:59	2	CCMC - DOCTORS REGIONAL	1
50:00 - 59:59	0	DETAR HOSPITAL - NAVARRO	7
60:00 - 2:59:59	0	DETAR HOSPITAL - NORTH	1
Total	89	DOCTOR'S OFFICE	0
		DRISCOLL CHILDREN'S HOSPITAL	2
		HALO	1
		HOME	7
		MISSION RIDGE NURSING AND REHAB	7
		HOSPITAL OUTSIDE USUAL AREA	0
		PHI	0
		REFUGIO COUNTY MEMORIAL	40
		Total	89

<u>Average Turn Around Time</u>	<u>Total Calls</u>	<u>Transports by Destination Type</u>	<u>Total Calls</u>
00:00 - 19:59	40	EMS Provider (Air)	0
20:00 - 29:59	13	Home	0
30:00 - 44:59	3	Hospital	64
45:00 - 59:59	1	Nursing Home	7
1:00:00 - 1:29:59	16	Doctor's Office	0
1:30:00 - 1:59:59	12	Total	71
2:00:00 - 2:59:59	5		
Total	90		



Topic	Discussion	Follow-up
<p><b><u>Patient/Employee Safety</u></b></p>	<p>Nothing to report on.</p>	
<p><b><u>CQI</u></b></p>	<p>S. Pullin reports that the 2024 Critical Access Hospital Quality Inventory and Assessment survey has been submitted. A Policy and Procedure format has been sent to all the departments to help with writing or making a revised policy for within the departments.</p>	



Topic	Discussion	Follow-up
<p><b><u>INFECTION CONTROL</u></b></p>	<p>V. Barraza reports that there has been 1 case of CVOID for the month of Nov. DSHA is reporting an increase in the pertussis cases this year. CDC is reporting an outbreak of Measles. As of 11/21/2024 there have been 280 total cases. None reported in Texas as of 11/21/2024. Just a reminder on keeping the refrigerators clean.</p>	
<p><b><u>MEDICAL EQUIPMENT</u></b></p>	<p>J.Moehler reports a Lifepak 15 that was not working as it should. Sent in to be fixed. Replaced the backboard straps and head blocks.</p>	<p>A new Lifepak 15 was ordered.</p>
<p><b><u>PRODUCT RECALLS</u></b></p>	<p>Nothing to report on.</p>	



Topic	Discussion	Follow-up
<p><b><u>UTILITY MANAGMENT</u></b></p>	<p>Nothing to report on.</p>	
<p><b><u>IT</u></b></p>	<p>A.Bryant still working on getting the badging system up and running. No personal emails should be checked on hospital devices. As of 12/01/2024 gmail, yahoo, aol, etc. These will be blocked.</p>	
<p><b><u>LIFE SAFETY</u></b></p>	<p>J.Moehler reports that 2 of the EMS bay door motors will be replace along with the bottom panel of the bay door on 1<sup>st</sup> out. When someone is AMS “Unconscious” please be aware of what the patient has on their person, keep eyes open for any weapons of sorts. If you notice something, please contact Joey or even Cory to have it removed and locked up.</p>	
<p><b><u>EMERGENCY PREPARDNESS</u></b></p>	<p>J. Moehler reports that a lock down drill is scheduled for Dec.</p>	



Topic	Discussion	Follow-up

**BAD DEBT EXPENSE**

November Bad Debt

Request the transfer of 408 accounts in the amount of \$ 375,675.00 to bad debt. These are accounts 151-180 days over their dates of service.

# **FINANCIAL STATEMENTS**

For The Period Ending  
November 30, 2024



MEMORIAL HOSPITAL  
PROFIT AND LOSS STATEMENT  
FOR THE MONTH ENDED NOVEMBER 30, 2024

\*\*\* CURRENT PERIOD \*\*\*

\*\*\*\* YEAR TO DATE \*\*\*\*

	ACTUAL	BUDGET	OVER/UNDER	% VAR	ACTUAL	BUDGET	OVER/UNDER			
<b>PATIENT REVENUE:</b>										
Inpatient	359,939	325,000	\$34,939	OV	10.75%	\$3,911,727	\$3,625,000	\$286,727	OV	7.91%
Outpatient	2,307,618	2,600,000	-\$292,382	UN	11.25%	\$27,738,435	\$28,265,000	-\$526,565	UN	1.86%
Rural Health Clinic	155,804	150,000	\$5,804	OV	3.87%	\$1,896,643	\$1,650,000	\$246,643	OV	14.95%
<b>GROSS PATIENT REVENUE</b>	<b>2,823,361</b>	<b>3,075,000</b>	<b>-251,639</b>	<b>UN</b>	<b>8.18%</b>	<b>\$33,546,805</b>	<b>\$33,540,000</b>	<b>\$6,805</b>	<b>OV</b>	<b>0.02%</b>
<b>REVENUE DEDUCTIONS:</b>										
Medicare/Medicaid	435,997	706,000	-\$270,003	UN	38.24%	\$5,189,820	\$7,766,000	-\$2,576,180	UN	33.17%
Medicare/Mcaid Settle Prior Yr.	0	0	\$0	UN		\$0	\$0	\$0	UN	
Medicare/Mcaid Refund	0	0	\$0			\$0	\$0	\$0		
Other	1,082,145	1,240,000	-\$157,855	UN	12.73%	\$12,848,531	\$13,640,000	-\$791,469	UN	5.80%
<b>OTAL REVENUE DEDUCTIONS</b>	<b>1,518,142</b>	<b>1,946,000</b>	<b>-\$427,858</b>	<b>UN</b>	<b>21.99%</b>	<b>18,038,351</b>	<b>21,406,000</b>	<b>-\$3,367,649</b>	<b>UN</b>	<b>15.73%</b>
<b>NET PATIENT REVENUE</b>	<b>1,305,219</b>	<b>1,129,000</b>	<b>176,219</b>	<b>OV</b>	<b>15.61%</b>	<b>\$ 15,508,454</b>	<b>\$ 12,134,000</b>	<b>3,374,454</b>	<b>OV</b>	<b>27.81%</b>
<b>MISCELLANEOUS INCOME:</b>										
Other Miscellaneous Income	187,749	184,900	\$2,849	OV	1.54%	\$2,238,684	\$2,120,970	\$117,714	OV	5.55%
Disproportionate Share	0	0	\$0	UN		\$0	\$0	\$0	UN	
Interest	91,287	14,100	\$77,187	OV	547.43%	\$556,680	\$155,100	\$401,580	OV	258.92%
<b>TOTAL MISC INCOME</b>	<b>279,036</b>	<b>199,000</b>	<b>80,036</b>	<b>OV</b>	<b>40.22%</b>	<b>\$2,795,364</b>	<b>2,276,070</b>	<b>519,294</b>	<b>OV</b>	<b>22.82%</b>
<b>TOTAL NET REVENUE</b>	<b>1,584,255</b>	<b>1,328,000</b>	<b>\$256,255</b>	<b>OV</b>	<b>19.30%</b>	<b>\$18,303,818</b>	<b>14,410,070</b>	<b>\$3,893,748</b>	<b>OV</b>	<b>27.02%</b>
<b>OPERATING EXPENSES:</b>										
Salaries	704,789	569,000	\$135,789	OV	23.86%	\$7,638,254	\$6,265,000	\$1,373,254	OV	21.92%
Benefits	215,211	96,000	\$119,211	OV	124.18%	\$2,288,745	\$1,056,000	\$1,232,745	OV	116.74%
ProFee/Physician Services	106,000	175,000	-\$69,000	UN	39.43%	\$1,167,757	\$1,925,000	-\$757,243	UN	39.34%
Insurance	15,270	18,000	-\$2,730	UN	15.17%	\$228,379	\$198,000	\$30,379	OV	15.34%
Supplies	94,626	91,500	\$3,126	OV	3.42%	\$1,027,222	\$1,006,500	\$20,722	OV	2.06%
Utilities	19,049	15,000	\$4,049	OV	26.99%	\$207,553	\$165,000	\$42,553	OV	25.79%
Contract Services	270,154	158,000	\$112,154	OV	70.98%	\$3,221,925	\$1,738,000	\$1,483,925	OV	85.38%
Rental & Lease	7,484	4,000	\$3,484	OV	87.10%	\$92,054	\$44,000	\$48,054	OV	109.21%
Repairs & Maintenance	34,075	50,000	-\$15,925	UN	31.85%	\$424,008	\$550,000	-\$125,992	UN	22.91%
Other Expenses	153,582	125,000	\$28,582	OV	22.87%	\$1,667,553	\$1,375,000	\$292,553	OV	21.28%
Bad Debt Expense	263,000	200,000	\$63,000	OV	31.50%	\$3,125,968	\$2,195,000	\$930,968	OV	42.41%
Depreciation Expense	92,564	86,000	\$6,564	OV	7.63%	\$978,923	\$946,000	\$32,923	OV	3.48%
<b>TOTAL OPERATING EXPENSE:</b>	<b>1,975,804</b>	<b>1,587,500</b>	<b>\$388,304</b>	<b>OV</b>	<b>24.46%</b>	<b>22,068,341</b>	<b>17,463,500</b>	<b>\$4,604,841</b>	<b>OV</b>	<b>26.37%</b>
<b>NET PROFIT BEFORE TAXES</b>	<b>-391,549</b>	<b>-259,500</b>	<b>-\$132,049</b>	<b>UN</b>	<b>50.89%</b>	<b>-3,764,523</b>	<b>-3,053,430</b>	<b>-\$711,093</b>	<b>UN</b>	<b>23.29%</b>
<b>TAX REVENUE</b>	<b>373,036</b>	<b>265,000</b>	<b>\$108,036</b>	<b>OV</b>	<b>40.77%</b>	<b>\$3,227,903</b>	<b>\$2,915,000</b>	<b>\$312,903</b>	<b>OV</b>	<b>10.73%</b>
<b>NET PROFIT/(LOSS)</b>	<b>-18,513</b>	<b>5,500</b>	<b>-\$24,013</b>	<b>UN</b>	<b>436.60%</b>	<b>-\$536,620</b>	<b>-138,430</b>	<b>-\$398,190</b>	<b>UN</b>	<b>287.65%</b>

Refugio Memorial Hospital  
Balance Sheet  
November 30, 2024

	CURRENT MONTH -----	BEGINNING YEAR -----	YTD NET CHANGE -----
<b>ASSETS</b> -----			
<b>CURRENT ASSETS:</b> -----			
CASH	\$2,395,159	\$5,634,929	-\$3,239,770
INVESTMENTS	\$ 14,488,302	13,250,250	\$1,238,052
TOTAL CASH & INVESTMENTS	16,883,461	18,885,179	-\$2,001,718
PATIENT RECEIVABLES	12,046,005	\$ 13,188,317.00	-\$1,142,312
ALLOW FOR DOUBTFUL ACCTS	-9,784,524	-11,648,381	\$1,863,857
NET PATIENT RECEIVABLES	2,261,481	1,539,936	721,545
INTEREST RECEIVABLE	0	0	\$0
OTHER RECEIVABLES	174,310	174,310	\$0
TAXES RECEIVABLE (NET)	1,354,027	1,772,084	-\$418,057
MEDICARE/MEDICAID ACCRUAL REC	0	0	\$0
INVENTORY	387,335	375,568	\$11,767
PREPAID EXPENSES	55,259	288,328	-\$233,069
EMS EDUCATION		0	\$0
TOTAL CURRENT ASSETS	21,115,873	23,035,405	-1,919,532
DEPRECIATION FUND	7,566	7,566	\$0
<b>FIXED ASSETS:</b> -----			
LAND	44,168	44,168	\$0
RRHC	31,052	37,235	-\$6,183
LAND IMPROVEMENTS	25,733	35,122	-\$9,389
BUILDING/PLANT	4,233,476	4,597,671	-\$364,195
BUILDING SERVICES	4,864,388	1,978,691	\$2,885,697
FIXED EQUIPMENT	520,718	356,014	\$164,704
MAJOR MOVABLE EQUIPMENT	481,259	367,428	\$113,831
VEHICLES	200,780	172,934	\$27,846
POOL	58,570	69,479	-\$10,909
WELLNESS CENTER BUILDING	877,294	913,821	-\$36,527
CIP	78,623	1,776,680	-1,698,057
FIXED ASSET CLEARING	18,186	18,186	0
TOTAL FIXED ASSETS	11,434,247	10,386,316	\$1,047,931
NET PENSION ASSETS			\$0
DEFERRED OUTFLOWS OF RESOURCES- PENSIONS	145,797	145,797	\$0
TOTAL ASSETS	\$32,703,483	\$33,575,084	-\$871,601

Refugio Memorial Hospital  
Balance Sheet  
November 30, 2024

	CURRENT MONTH -----	BEGINNING YEAR -----	YTD NET CHANGE -----
LIABILITIES & CAPITAL -----			
CURRENT LIABILITIES: -----			
ACCOUNTS PAYABLE	\$1,220,032	\$1,509,186	-\$289,154
SALARY AND WAGES PAYABLE	26,310	151,437	-\$125,127
VACATIONS PAYABLE	437,783	389,094	\$48,689
PAYROLL TAXES PAYABLE	60,828	13,265	\$47,563
TAXES PAYABLE	0	0	0
DUE TO/DUE FROM	410,153	1,634,932	
LOAN PAYABLE	0	0	2,013,000
DEFERRED TAX REVENUE	546,940	0	\$546,940
REVENUE ACCRUAL	763,415		
DEFERRED INCOME-DONATIONS	0	0	0
	-----	-----	-----
TOTAL CURRENT LIABILITIES	3,465,461	3,697,914	2,241,911
	-----	-----	-----
Net Pension Liability	0	0	0
DEFERRED INFLOWS OF RESOURCES- PENSION	207,550	207,550	0
	-----	-----	-----
LONG TERM DEBT-			
NOTE PAYABLE-PBX	0	0	0
	-----	-----	-----
TOTAL LIABILITIES	3,673,011	3,905,464	-232,453
	-----	-----	-----
FUND BALANCE			
BEGINNING BALANCE	29,669,621	29,669,620	\$1
DONATED CAPITAL	0	0	\$0
GAIN/(LOSS)	-639,149		-\$639,149
	-----	-----	-----
TOTAL FUND BALANCE	29,030,472	29,669,620	-639,148
	-----	-----	-----
TOTAL LIABILITIES & CAPITAL	<u>\$32,703,483</u>	<u>\$33,575,084</u>	<u>-\$871,601</u>
	=====	=====	=====

NOVEMBER 2024

YEAR: 2024

STATS

	PRIOR YTD												VARIANCE		
	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	YTD			
ACUTE ADMISSIONS	9	6	6	9	7	8	5	14	4	5	6	7	80	106	-26
SWING BED ADMISSIONS	6	3	6	6	3	3	5	3	8	2	6	4	52	54	-2
ACUTE DISCHARGES	6	7	9	9	8	6	12	5	4	4	7	7	80	106	-26
MEDICARE DISCHARGES	7	3	5	6	6	4	11	4	4	4	7	4	61	87	-26
MEDICAID DISCHARGES	0	7	0	0	0	0	1	0	0	0	0	1	9	4	5
INDIGENT DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INS & OTHER DISCHARGES	1	0	4	2	1	0	1	1	1	0	0	2	12	18	-6
SWING BED DISCHARGES	2	7	4	4	6	4	4	4	6	4	3	4	48	57	-9
ACUTE TOTAL PATIENT DAYS	27	13	26	23	26	16	29	16	15	13	19	19	223	277	-54
MEDICARE PATIENT DAYS	16	8	19	19	13	6	24	6	11	7	3	3	132	155	-23
MEDICARE MC PATIENT DAYS	8	5	4	0	11	6	3	9	4	6	9	9	65	80	-15
MEDICAID PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	4	4	9	-5
INDIGENT PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INS & OTHER PAT DAYS	3	0	3	4	2	4	2	1	0	0	0	3	22	35	-13
TOTAL SWING BED PT DAYS	59	82	52	96	98	38	19	60	33	63	59	59	659	803	-144
AVERAGE CENSUS	0.87	0.45	0.84	0.77	0.84	0.53	0.94	0.52	0.50	0.42	0.63	0.63	0.67	0.80	-0.13
CUMULATIVE DAYS/MONTH	31	60	91	121	152	183	213	244	273	304	334	334	3481	3342	139
CUMULATIVE AVERAGE CENSUS	0.87	0.67	0.73	0.74	0.76	0.72	0.75	0.72	0.70	0.67	0.67	0.67	35.8758		
AVERAGE LOS	3.00	2.17	2.89	3.29	3.25	3.20	2.07	4.00	3.00	2.17	2.71	2.71	2.79	2.61	0.17
OPERATIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OR PROCEDURES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
E. R. VISITS	298	344	236	318	368	335	338	314	328	300	302	302	3481		
CUM E.R. VISITS	298	642	878	1196	1564	1899	2237	2551	2879	3179	3481	3481	35.8758		
CUM AVE DAILY E.R. VISITS	9.61	10.70	9.65	9.88	10.29	10.38	10.50	10.45	10.55	10.46	10.42	10.42	10.1449		
TREATMENT ROOM VISITS	17	36	26	24	33	39	44	28	7	14	26	26	294	380	-86
OBSERVATION HOURS	488	405	416	668	491	448	825	643	612	519	330	330	5845		
LAB TESTS	2715	2827	2782	3155	3257	3027	3500	2995	2962	2998	2718	2718	32936	33790	-854
X-RAYS	189	237	195	246	261	236	186	237	217	244	201	201	2449	2301	148
EKG	65	64	74	108	95	100	97	99	86	77	65	65	930	886	44
ULTRASOUND	14	16	10	22	17	18	12	11	21	11	22	22	174	181	-7
CAT SCANS	118	134	121	130	131	132	124	155	115	121	133	133	1414	1548	-134
MRI	7	5	8	15	8	9	6	12	10	12	9	9	101	92	9
ECHO	6	11	6	12	18	20	13	4	6	19	14	14	129	110	19
BONE DENSITY	3	4	5	11	5	4	6	4	4	6	7	7	59	50	9
PT-MODS	1664	1647	1361	1707	1530	1343	1640	1602	1355	1594	1339	1339	16782	16286	496
RT-TREAT	122	167	236	266	255	243	187	287	106	210	281	281	2360	2843	-483
TOTAL OUTPATIENT VISITS	1928	2071	1722	2100	2131	1946	1893	2032	1841	1920	1732	1732	21316	21065	251
CUMULATIVE OUTPATIENT VISITS	1928	3999	5721	7821	9952	11898	13791	15823	17664	19584	21316	21316	21316		
CUM. AVE. DAILY O/P VISITS	62.19	66.65	62.87	64.64	65.47	65.02	64.75	64.85	64.70	64.42	63.82	63.82	63.82		

Avg LOS  
2.79



Indigent Care Assistance  
Monthly Report November 30, 2024

Month of	Other Hospital Services	Physician Services	Pharmacy Services	Other Expense	Total Outside Expense	Last Year	Refugio Hospital Expenses	Last Year
January	\$ -	\$336.14	\$5,191.58	\$0.00	\$5,527.72	\$2,069.69	\$6,113.78	\$7,471.79
February	\$ -	\$16.84	\$2,313.97	\$0.00	\$2,330.81	\$1,466.77	\$31,610.35	\$11,846.48
March	\$ -	\$0.00	\$2,571.43	\$0.00	\$2,571.43	\$1,878.42	\$8,687.81	\$7,598.15
April	\$ -	\$0.00	\$2,544.57	\$0.00	\$2,544.57	\$2,218.41	\$17,051.20	\$17,567.02
May	\$ -	\$142.50	\$1,773.58	\$0.00	\$1,916.08	\$2,465.00	\$27,693.13	\$40,559.39
June	\$ -	\$0.00	\$1,518.13	\$0.00	\$1,518.13	\$1,854.92	\$23,678.31	\$47,996.90
July	\$ -	\$92.00	\$1,547.45	\$0.00	\$1,639.45	\$2,617.47	\$45,895.82	\$21,370.97
August	\$ -	\$224.84	\$2,641.56	\$0.00	\$2,866.40	\$2,600.05	\$12,053.76	\$29,884.98
September	\$ -	\$262.59	\$1,898.66	\$0.00	\$2,161.25	\$2,335.33	\$23,726.52	\$9.05
October	\$ -	\$0.00	\$2,279.96	\$0.00	\$2,279.96	\$2,018.40	\$27,237.08	\$39,757.42
November	\$ -	\$0.00	\$1,988.32	\$0.00	\$1,988.32	\$2,641.20	\$0.00	\$21,698.23
December								
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,075</b>	<b>\$ 26,269</b>	<b>\$ -</b>	<b>\$ 27,344</b>	<b>\$ 24,166</b>	<b>\$ 223,748</b>	<b>\$ 245,760</b>

**TOTAL DISBURSEMENTS**

**November 2024**

**\$891,490.12**

NOVEMBER CHECK DISBURSEMENTS				
Check Date	Check No	Payee Name	Internal Remarks	Amount
11/14/2024	43685	AFCO DIRECT	PROPERTY INS: 8 OF 10	\$7,791.17
11/14/2024	43686	AFLAC	AFLAC INS PREMIUM: ACCT BW708 OCT 2024	\$310.96
11/14/2024	43687	AIRGAS USA, LLC	MAT'L MNGMT MED SUPPLY	\$1,477.44
11/14/2024	43595	AIRGAS USA, LLC	CYL RNTL MED OXYGEN	\$1,150.65
11/14/2024	43749	AMAZON CAPITAL SERVICES, INC.	EMS GEN SUPPLY	\$13.96
11/14/2024	43749	AMAZON CAPITAL SERVICES, INC.	EMS GEN SUPPLY	\$110.85
11/14/2024	43688	AMAZON CAPITAL SERVICES, INC.	LAUNDRY GEN SUPPLY	\$17.99
11/14/2024	43749	AMAZON CAPITAL SERVICES, INC.	ADMIN MISC EXP	\$94.95
11/14/2024	43749	AMAZON CAPITAL SERVICES, INC.	ADMIN GEN SUPPLY	\$32.98
11/14/2024	43749	AMAZON CAPITAL SERVICES, INC.	PT GEN SUPPLY	\$20.69
11/14/2024	43688	AMAZON CAPITAL SERVICES, INC.	SUPPLIES	\$8.27
11/14/2024	43688	AMAZON CAPITAL SERVICES, INC.	HEALTH INFO GEN SUPPLY	\$70.00
11/07/2024	43688	AMAZON CAPITAL SERVICES, INC.	HOUSEKEEPING GEN SUPPLY	\$74.99
11/07/2024	43688	AMAZON CAPITAL SERVICES, INC.	RRHC GEN SUPPLY	\$25.99
11/14/2024	43596	AMAZON CAPITAL SERVICES, INC.	ADMIN MINOR EQUIP	\$323.98
11/14/2024	43688	AMAZON CAPITAL SERVICES, INC.	EMS/RRHC GEN SUPPLY	\$62.73
11/14/2024	43597	AMERICAN SOLUTIONS FOR	SUPPLIES	\$439.14
11/14/2024	43750	ANYBATTERY INC.	NURSING REPAIR & MAINT	\$288.24
11/14/2024	43598	AOC AUTO PARTS	EMS REPAIR & MAINT	\$38.82
11/14/2024	43751	ASHLEY BROWN	PATIENT ROOM FLOOR REPAIR	\$403.75
11/14/2024	43689	AT&T	WMC PHONES 36154354146428 10/27-11/26	\$400.37
11/14/2024	43690	AT&T MOBILITY	EMS CELL PHONES	\$527.27
11/14/2024	43599	EMPLOYEE A	RCMH TO ATMC MIL REIMB	\$50.92
11/14/2024	43691	AUTO CHLOR SERVICES LLC	LAUNDRY SUPPLIES	\$60.00
11/14/2024	43691	AUTO CHLOR SERVICES LLC	DIETARY EQUIP RENTAL	\$444.90
11/14/2024	43600	B&H PHOTO-VIDEO	ADMIN MINOR EQUIP	\$492.97
11/14/2024	43601	BALANCE BRIDGE ADMINISTRATORS	BB DEDUCT & PREMS 11/1-11/30/24	\$1,864.26
11/14/2024	43602	BEAM HEALTHCARE	CARDIAC/ECHO/TELEHEALTH SERV OCT 2024	\$1,237.60
11/14/2024	43692	BECKMAN COULTER INC	KVM REMOTE MNGR-NOV 2024	\$250.67
11/21/2024	43692	BECKMAN COULTER INC	LAB GEN SUPPLY	\$1,009.27
11/21/2024	43603	BECKMAN COULTER INC	LAB GEN SUPPLY	\$3,731.31
11/21/2024	43692	BECKMAN COULTER INC	METER BILLING OCT 2024	\$3,403.42
11/21/2024	43752	BECKMAN COULTER INC	LAB GEN SUPPLY	\$1,622.20
11/21/2024	43693	BOUND TREE MEDICAL LLC	SUPPLIES	\$705.75
11/21/2024	43694	CANON MEDICAL SYSTEMS USA, INC.	CT SCAN CONT SERV: 12/1-12/31/24	\$5,197.50
11/21/2024	43604	CANON MEDICAL SYSTEMS USA, INC.	CT SCAN CONT SERV: 11/1-11/30/24	\$5,197.50
11/21/2024	43678	CAPITAL ONE	CAP ONE 7997	\$2,825.31
11/21/2024	43671	CAPITAL ONE	CAP ONE 7997	\$2,825.31
11/21/2024	43797	CAPITAL ONE	CAP ONE 7997	\$1,339.21
11/21/2024	43753	CARDINAL HEALTH HOUSTON	PHARM DRUG SUPPLIES	\$15,276.62
11/21/2024	43605	CDW GOVERNMENT	SUPPLIES	\$674.67
11/07/2024	43754	CENTERPOINT ENERGY	SPEC CLINIC GAS NOV 2024	\$53.09
11/07/2024	43695	CEPHEID US	LAB GEN SUPPLY	\$4,105.52
11/21/2024	43606	CERNER CORP/ORACLE AMERICAN IN	USAGE BILLING PATIENT STATEMENTS NOV 2024	\$4,364.89
11/21/2024	43755	CERNER CORP c/o ORACLE AMERICAI	EMR SUPPORT	\$5,035.20
11/21/2024	43606	CERNER CORP/ORACLE AMERICAN IN	ANNUAL MAINTENANCE	\$3,400.08
11/07/2024	43606	CERNER CORP/ORACLE AMERICAN IN	USAGE BILLING PATIENT STATEMENTS	\$54.73
11/07/2024	43607	CHARTER COMMUNICATIONS	HSPTL PHONES: 10/14-11/13	\$4,023.67
11/14/2024	43696	CHARTER COMMUNICATIONS	ADMIN INTERNET NOV 2024	\$2,635.32
11/21/2024	43608	CHRISTIE MAYER MS, RD, LD	NUTRITION SERV FOR OCT 2024	\$1,000.00



11/21/2024	43756	CHRISTUS SPOHN HEALTH	LAB OUTSIDE SERV	\$76.12
11/21/2024	43697	CITIZENS MEDICAL CENTER	EMP MAMMOGRAMS OCT 2024	\$314.00
11/21/2024	43698	CLINICAL PATHOLOGY LABS	OUTSIDE LAB SERV OCT 2024	\$1,226.05
11/21/2024	43609	COASTAL BEND FITNESS SERVICE	WC EQUIP QRTLY PREV MAINT: NOV2024-JAN20	\$944.00
11/21/2024	43699	COASTAL BEND FITNESS SERVICE	WC REPAIR & MAINT: EXERCISE EQUIP	\$396.00
11/21/2024	43757	COMPADRES DESIGN, INC	HEALTH FAIR SHIRTS NEW HIRES	\$42.00
11/21/2024	43610	COMPADRES DESIGN, INC	ADMIN MISC EXP	\$220.00
11/21/2024	43611	COX & HOLMSTROM, PLLC	RETAINER NOV 2024	\$250.00
11/21/2024	43758	COX & HOLMSTROM, PLLC	RETAINER OCT 2024	\$250.00
11/21/2024	43700	CULLIGAN OF VICTORIA	BW 5 GAL RRHC	\$37.15
11/21/2024	43612	CULLIGAN OF VICTORIA	BW 5 GAL EMS	\$106.55
11/21/2024	43700	CULLIGAN OF VICTORIA	BW 5 GAL EMS	\$30.15
11/21/2024	43701	DATA SEARCH EARLY OUT	COLLECTION FEES 11/13/24	\$157.22
11/21/2024	43759	DATA SEARCH EARLY OUT	COLLECTION FEES 11/20/24	\$1,062.85
11/21/2024	43613	DATA SEARCH EARLY OUT	COLLECTION FEES 11/1/24	\$355.94
11/21/2024	43614	DATA SEARCH EARLY OUT	COLLECTION FEES 11/5/24	\$704.84
11/07/2024	43615	DELL MARKETING L.P	ADMIN MINOR EQUIP	\$46,173.40
11/07/2024	43760	DEPT OF INFORMATION RESOURCES	INTERNET SERVICES 10/1-10/31	\$457.88
11/07/2024	43702	DEWITT POTH & SON	ADMIN GEN SUPPLY	\$736.43
11/07/2024	43761	DEWITT POTH & SON	RAD GEN SUPPLY	\$18.61
11/07/2024	43616	EMPLOYEE E	MILG REIMB HEALTH FAIR ATMC 11/1/24	\$44.22
11/21/2024	43617	DIRECT ENERGY BUSINESS	ELEC ALL DEPTS OCT 2024	\$10,795.35
11/21/2024	43800	DIVISION OF CHILD SUPPORT ENFOR	REMIT ID 0004952699:11/11-11/24	\$123.67
11/07/2024	43618	DIVISION OF CHILD SUPPORT ENFOR	REMIT ID 0004952699:10/13-10/27	\$123.67
11/07/2024	43703	DIVISION OF CHILD SUPPORT ENFOR	REMIT ID 0004952699:10/28/11/10	\$123.67
11/07/2024	43619	DMS HEALTH TECHNOLOGIES	MRI CONT SERVS OCT 2024	\$7,423.20
11/07/2024	43620	DODS AND ASSOCIATES	WMC AVAYA IP 500	\$100.00
11/07/2024	43620	DODS AND ASSOCIATES	ATMC AVAYA IP 500	\$100.00
11/07/2024	43704	DOOR CONTROL SERVICES	ER REPAIR & MAINT	\$2,216.63
11/07/2024	43621	EM3 NETWORKS, LLC.	PHN & INTRT SERV NOV 2024	\$1,299.04
11/07/2024	43705	EXPERIAN HEALTH, INC	CLAIMS SUPPORT OCT 2024	\$126.86
11/07/2024	43622	FEDEX	LAB POSTAGE	\$71.50
11/21/2024	43706	FEDEX	LAB POSTAGE	\$196.42
11/07/2024	43707	FISHER HEALTHCARE	LAB GEN SUPPLY-	\$481.74
11/07/2024	43762	FISHER HEALTHCARE	LAB GEN SUPPLY	\$64.88
11/07/2024	43623	FITZSIMMONS MARK MA LPC	SOCIAL SRVCS OCT 2024	\$875.00
11/07/2024	43708	FORVIS	TX 1115 WAIVER	\$2,000.00
11/21/2024	43624	GALLS. LLC	EMS MINOR EQUIP	\$149.46
11/07/2024	43709	GE PRECISION HEALTHCARE LLC.	ULTRASOUND CONT SERV 11/1-11/30	\$867.30
11/07/2024	43625	GRAINGER	PLANT OPS GEN SUPPLY	\$246.18
11/07/2024	43763	GRAINGER	RRHC GEN SUPPLY	\$327.62
11/14/2024	43710	GRAINGER	EMS GEN SUPPLY	\$78.80
11/14/2024	43625	GRAINGER	HOUSEKEEPING GEN SUPPLY	\$81.90
11/14/2024	43711	GREEN AND SPIEGEL U.S., LLC	H-1B EXT PETITION	\$7,140.00
11/14/2024	43626	GULF COAST PAPER	SUPPLIES	\$258.30
11/14/2024	43764	GULF COAST PAPER	SUPPLIES	\$707.61
11/14/2024	43712	HEALTH CARE LOGISTICS INC	PHARM GEN SUPPLY	\$202.41
11/14/2024	43765	HEALTH CARE LOGISTICS INC	PHARM GEN SUPPLY	\$87.88
11/14/2024	43713	HEB CREDIT RECEIVABLES	DIETARY FOOD COST	\$399.77
11/14/2024	43766	HEB CREDIT RECEIVABLES	DIETARY FOOD COST	\$542.04
11/14/2024	43627	HEB CREDIT RECEIVABLES	VENDING MACHINE SUPPLIES	\$397.68
11/07/2024	43767	HELMER, INC	LAB MINOR EQUIP	\$4,855.28

11/07/2024	43768	HILL COUNTRY DAIRIES	DIETARY FOOD COST	\$125.74
11/07/2024	43714	HILL COUNTRY DAIRIES	DIETARY FOOD COST	\$95.40
11/07/2024	43628	HILL COUNTRY DAIRIES	DIETARY FOOD COST	\$125.74
11/07/2024	43715	HUNTER PHARMACY SERVICES	PHARM CONT SRVCS OCT 2024	\$13,402.55
11/21/2024	43769	IHM	CONS FOR CREDENTIALING NOV 1-15	\$1,350.00
11/21/2024	43629	IHM	CONS FOR CREDENTIALING OCT 16-31	\$1,612.50
11/21/2024	43679	IMAGINE 360 ADMINISTRATORS, LLC	INS CLAIMS 11/12/24	\$1,713.44
11/21/2024	43672	IMAGINE 360 ADMINISTRATORS, LLC	INS CLAIMS 11/12/24	\$1,713.44
11/14/2024	43591	IMAGINE 360 ADMINISTRATORS, LLC	INS CLAIMS 11/5/24	\$8,678.26
11/14/2024	43630	IMAGINE 360 ADMINISTRATORS, LLC	INS PREM NOV 2024	\$35,143.78
11/14/2024	43745	IMAGINE 360 ADMINISTRATORS, LLC	INS CLAIMS 11/19/24	\$15,620.89
11/14/2024	43798	IMAGINE 360 ADMINISTRATORS, LLC	INS CLAIMS 11/25/24	\$3,879.27
11/14/2024	43631	INFINITT NORTH AMERICA	RAD CONTRACT SERV NOV 2024	\$1,023.11
11/14/2024	43632	ITA RESOURCES INC	RT CONT SRVCS OCT 2024	\$20,069.26
11/14/2024	43770	EMPLOYEE D	REIMB MILEAGE WMC TO RCMH	\$88.44
11/14/2024	43633	EMPLOYEE F	MIL REIMB WMC TO RCMH 11/1 & 11/4	\$16.08
11/14/2024	43633	EMPLOYEE F	MIL REIMB WMC TO RCMH 10/22-10/31	\$72.36
11/14/2024	43716	PHYSICIAN C	HOSPITAL NOTES 10/27-11/9/24	\$480.00
11/14/2024	43634	JOURNEYWORKS PUBLISHING	NURSING SUPPLIES- REC'D 11/6/24	\$75.00
11/21/2024	43795	PHYSICIAN B	PHY SAL 11/30/24	\$10,833.33
11/14/2024	43592	PHYSICIAN B	INSURANCE PREMIUM REIMB	\$3,464.00
11/14/2024	43592	PHYSICIAN B	NON RCH OCT 2024	\$1,240.40
11/14/2024	43680	PHYSICIAN B	PHY SAL 11/15/24	\$10,833.33
11/14/2024	43673	PHYSICIAN B	PHY SAL 11/15/24	\$10,833.33
11/14/2024	43746	PHYSICIAN B	ER COV 11/9-11/10	\$4,500.00
11/14/2024	43635	KEMPER, THANA	CONSULTING SERV FOR OCT 2024	\$2,542.91
11/21/2024	43636	KHCR REVENUE CYCLE SERVICES LLC.	BILLING & COLLECTION SRVCS OCT 2024	\$55,279.13
11/21/2024	43637	LB CONTRACTING, INC	PLANT OPS REPAIR AND MAINT	\$375.00
11/21/2024	43771	LEGAL SHIELD	IDENTITY PROTECTION NOV 2024: GROUP 01301	\$164.50
11/21/2024	43674	PHYSICIAN A	MED DIR	\$400.00
11/21/2024	43674	PHYSICIAN A	MED DIR	\$400.00
11/18/2024	43674	PHYSICIAN A	MED DIR	\$225.00
11/21/2024	43674	PHYSICIAN A	MED DIR	\$500.00
11/21/2024	43674	PHYSICIAN A	ER COV 12/12/23-12/13/23	\$1,500.00
11/21/2024	43674	PHYSICIAN A	SALARY	\$11,458.33
11/21/2024	43674	PHYSICIAN A	SALARY	\$11,458.33
11/21/2024	43674	PHYSICIAN A	MED DIR	\$500.00
11/21/2024	43674	PHYSICIAN A	MED DIR	\$500.00
11/21/2024	43674	PHYSICIAN A	MED DIR	\$500.00
11/21/2024	43674	PHYSICIAN A	MED DIR	\$500.00
11/21/2024	43674	PHYSICIAN A	MED DIR	\$500.00
11/21/2024	43674	PHYSICIAN A	MED DIR	\$500.00
11/21/2024	43674	PHYSICIAN A	MED DIR	\$500.00
11/25/2024	43674	PHYSICIAN A	MED DIR	\$500.00
11/26/2024	43593	PHYSICIAN A	NON RCH OCT 2024	\$2,936.47
11/26/2024	43593	PHYSICIAN A	ER COVERAGE 11/6/24	\$1,500.00
11/21/2024	43681	PHYSICIAN A	MED DIR ATC 11/15/24	\$500.00
11/21/2024	43674	PHYSICIAN A	MED DIR ATC 11/15/24	\$500.00
11/07/2024	43681	PHYSICIAN A	ADV1 PT/RED/SURG/SOC SRVC	\$400.00
11/07/2024	43674	PHYSICIAN A	ADV1 PT/RED/SURG/SOC SRVC	\$400.00
11/07/2024	43681	PHYSICIAN A	ADV 2 LAB/RT/PHARM/DIET	\$400.00
11/07/2024	43674	PHYSICIAN A	ADV 2 LAB/RT/PHARM/DIET	\$400.00
11/07/2024	43681	PHYSICIAN A	ER COVERAGE 11/12-11/13/24	\$1,500.00

11/21/2024	43674	PHYSICIAN A	ER COVERAGE 11/12-11/13/24	\$1,500.00
11/21/2024	43796	PHYSICIAN A	CLINIC COVERAGE 11/23/24	\$1,500.00
11/21/2024	43681	PHYSICIAN A	PHY SAL 11/15/24	\$12,750.00
11/21/2024	43674	PHYSICIAN A	PHY SAL 11/15/24	\$12,750.00
11/21/2024	43681	PHYSICIAN A	MED DIR WMC 11/15/24	\$500.00
11/14/2024	43674	PHYSICIAN A	MED DIR WMC 11/15/24	\$500.00
11/14/2024	43681	PHYSICIAN A	MED DIR EMS 11/15/24	\$500.00
11/14/2024	43674	PHYSICIAN A	MED DIR EMS 11/15/24	\$500.00
11/14/2024	43681	PHYSICIAN A	MED DIR ER 11/15/24	\$500.00
11/14/2024	43674	PHYSICIAN A	MED DIR ER 11/15/24	\$500.00
11/14/2024	43681	PHYSICIAN A	MED DIR RRHC 11/15/24	\$500.00
11/14/2024	43674	PHYSICIAN A	MED DIR RRHC 11/15/24	\$500.00
11/14/2024	43796	PHYSICIAN A	MED DIR ATC 113024	\$500.00
11/14/2024	43796	PHYSICIAN A	PHONE REIMB 113024	\$250.00
11/14/2024	43747	PHYSICIAN A	REIMB ATLAS COURSE, LUNCH, MILEAGE 11/18	\$556.31
11/14/2024	43796	PHYSICIAN A	MED DIR RHC 113024	\$500.00
11/14/2024	43796	PHYSICIAN A	MED DIR WMC 113024	\$500.00
11/14/2024	43747	PHYSICIAN A	ER COVERAGE 11/16	\$1,500.00
11/07/2024	43747	PHYSICIAN A	ER COVERAGE 11/19-11/20	\$1,500.00
11/07/2024	43796	PHYSICIAN A	PHY SAL 113024	\$12,750.00
11/07/2024	43717	MCKESSON MEDICAL SURGICAL,INC	LAB GEN SUPPLY	\$916.01
11/07/2024	43718	MCKINZIE JOHNSON	WATER AERO 10/29,	\$15.00
11/07/2024	43718	MCKINZIE JOHNSON	WATER AERO 11/5, 11/7	\$30.00
11/07/2024	43772	MED TECH SOLUTIONS, LLC.	BD SERV CONT JAN 2025	\$333.33
11/07/2024	43638	MEDLINE INDUSTRIES INC	PT GEN SUPPLY	\$826.22
11/21/2024	43719	MEDLINE INDUSTRIES INC	LAB GEN SUPPLY	\$2,125.58
11/07/2024	43773	MEDLINE INDUSTRIES INC	SUPPLIES	\$7,233.62
11/07/2024	43639	EMPLOYEE AB	MIL REIMB COV @ ATMC 10/15,22,23,28,30	\$184.92
11/07/2024	43682	MICHAEL J ORR CONSULTING, LLC	CONSULTING SERVICES 10/28-11/10	\$7,755.24
11/07/2024	43675	MICHAEL J ORR CONSULTING, LLC	CONSULTING SERVICES 10/28-11/10	\$7,755.24
11/21/2024	43799	MICHAEL J ORR CONSULTING, LLC	CONSULTING SRVCS 11/11-11/24	\$7,976.96
11/07/2024	43640	MXR IMAGING, INC.	SUPPLIES	\$106.49
11/07/2024	43720	NATIONAL BUGMOBILES INC	WMC MONTHLY PEST CONTROL NOV 2024	\$35.00
11/07/2024	43720	NATIONAL BUGMOBILES INC	ATMC MONTHLY PEST CONTROL NOV 2024	\$35.00
11/07/2024	43641	NATIONAL BUGMOBILES INC	HSPTL MNTHLY PEST CONTRL NOV 2024	\$225.00
11/07/2024	43720	NATIONAL BUGMOBILES INC	EMS BAY PEST SERVICE	\$250.00
11/14/2024	43641	NATIONAL BUGMOBILES INC	WMC ANNUAL TERMITE RENEWAL 2024	\$250.00
11/14/2024	43774	NORTHSTAR LABORATORIES	SUPPLIES	\$354.00
11/14/2024	43721	EMPLOYEE AC	MIL REIM TO ATMC 11/4,6,8/24	\$132.66
11/21/2024	43642	ODP BUSINESS SOLUTIONS, LLC	SUPPLIES	\$445.13
11/21/2024	43775	ODP BUSINESS SOLUTIONS, LLC	SUPPLIES	\$337.81
11/25/2024	43801	OFFICE OF ATTY GENERAL	0013 9925 8220 1910 1298	\$139.47
11/25/2024	43724	OFFICE OF ATTY GENERAL	001 317 7670 2015 EM 5064	\$179.08
11/21/2024	43725	OFFICE OF ATTY GENERAL	001 200 1051 2009 EM 5028	\$130.71
11/21/2024	43646	OFFICE OF ATTY GENERAL	00120010512009EM5028	\$130.71
11/21/2024	43645	OFFICE OF ATTY GENERAL	00131776702015EM5064	\$179.08
11/07/2024	43644	OFFICE OF ATTY GENERAL	00124917002016FAM315	\$11.54
11/07/2024	43722	OFFICE OF ATTY GENERAL	0013 9925 8220 1910 1298	\$139.47
11/07/2024	43723	OFFICE OF ATTY GENERAL	001 249 1700 2016 FAM 315	\$11.54
11/07/2024	43804	OFFICE OF ATTY GENERAL	001 200 1051 2009 EM 5028	\$130.71
11/07/2024	43643	OFFICE OF ATTY GENERAL	1.39926E+17	\$139.47
11/07/2024	43802	OFFICE OF ATTY GENERAL	001 249 1700 2016 FAM 315	\$11.54

11/07/2024	43803	OFFICE OF ATTY GENERAL	001 317 7670 2015 EM 5064	\$179.08
11/07/2024	43776	OFFICE THREE SIXTY, INC	NURSING GEN SUPPLY	\$108.48
11/14/2024	43776	OFFICE THREE SIXTY, INC	Cerner Filename: RMHO_TX_20241115_431304	\$30.93
11/14/2024	43647	OFFICE THREE SIXTY, INC	SUPPLIES	\$62.55
11/14/2024	43776	OFFICE THREE SIXTY, INC	CALENDARS	\$240.30
11/21/2024	43648	OWENS & MINOR	SUPPLIES	\$234.22
11/21/2024	43726	PARA HEALTHCARE ANALYTICS, LLC.	CRITICAL ACCESS REV NOV 2024	\$2,000.00
11/07/2024	43777	PARKER LUMBER	PLANT OPS GEN SUPPLY	\$13.78
11/07/2024	43727	PATHOLOGISTS BIO-MEDICAL LABOR	MED DIR FEES OCT 2024	\$225.00
11/07/2024	43778	PATRICIA S BORGLUND, SLP-CCC	SPCH THERAPY SRVCS 11/18/24: J. FLORES	\$90.00
11/07/2024	43778	PATRICIA S BORGLUND, SLP-CCC	SPCH THERAPY SRVCS 11/20/24: J.FLORES	\$90.00
11/07/2024	43728	PATRICIA S BORGLUND, SLP-CCC	SPCH THERAPY SRVCS 11/13/24: J. FLORES	\$90.00
11/07/2024	43748	PCA Rx	PHARM CLAIMS ED 11/17/24	\$21,325.36
11/14/2024	43594	PCA Rx	PHARM CLAIMS ED 11/3/24	\$1,038.43
11/14/2024	43594	PCA Rx	PHARM CLAIMS ED 10/31/24	\$7,951.74
11/14/2024	43683	PCA Rx	PHARM CLAIMS ED 11/10/24	\$10,821.33
11/14/2024	43676	PCA Rx	PHARM CLAIMS ED 11/10/24	\$10,821.33
11/14/2024	43594	PCA Rx	ADMIN FEE NOV 2024	\$1,212.00
11/14/2024	43779	PERFORMANCE HEALTH	SUPPLIES	\$573.49
11/14/2024	43729	PERFORMANCE HEALTH	PT GEN SUPPLY	\$214.24
11/21/2024	43649	PERFORMANCE HEALTH	SUPPLIES	\$119.96
11/21/2024	43780	PITNEY BOWES BANK INC. PURCHASE	POSTAGE REFILL 11/17/24	\$201.00
11/21/2024	43650	PMIC	NURSING DRUG HANDBOOK 2025	\$262.66
11/14/2024	43651	PRESS GANEY ASSOCIATES, INC	INPATIENT MED PRACTICE CONTRACT FEES OCT	\$685.09
11/14/2024	43684	PRIORITY PAYMENT SYSTEMS, LLC	CC MERCHANT FEE SEPT 2024	\$2,268.06
11/14/2024	43677	PRIORITY PAYMENT SYSTEMS, LLC	CC MERCHANT FEE SEPT 2024	\$2,268.06
11/21/2024	43684	PRIORITY PAYMENT SYSTEMS, LLC	CC MERCHANT FEE OCT 2024	\$2,816.89
11/21/2024	43677	PRIORITY PAYMENT SYSTEMS, LLC	CC MERCHANT FEE OCT 2024	\$2,816.89
11/21/2024	43781	REFUGIO CO APPRIASAL DTRT	2025 1ST QRT APPRAISAL FEES	\$19,791.85
11/21/2024	43652	REFUGIO COUNTY W CID NO 1	ATMC WATER SERV	\$81.60
11/21/2024	43653	REFUGIO WATER WORKS	WC WATER SERV	\$529.60
11/25/2024	43653	REFUGIO WATER WORKS	RCMH WATER SERV	\$1,834.72
11/25/2024	43653	REFUGIO WATER WORKS	RRHC WATER SERV	\$142.82
11/14/2024	43653	REFUGIO WATER WORKS	REF SPEC CLINIC WATER SERV	\$123.22
11/21/2024	43654	RICHMOND PAPER & INK	SUPPLIES	\$215.51
11/26/2024	43730	EMPLOYEE AE	CAKE FOR C MACEK	\$19.96
11/21/2024	43782	SERVICE JUNCTION INC	PT REPAIR & MAINT	\$260.00
11/21/2024	43655	SERVICE JUNCTION INC	ER AC REPAIR	\$2,254.25
11/07/2024	43731	SHRED-IT USA	ATMC/RCMH OSHA COMP NOV 2024	\$3,445.80
11/14/2024	43731	SHRED-IT USA	RCMH SHRED SERV	\$374.01
11/14/2024	43656	SIGNET HEALTH CORPORATION	GERIATRIC SERV OCT 2024	\$51,355.55
11/14/2024	43732	SINGLETON ASSOCIATES PA	MONTHLY TRANSCRIPTION SERVICES OCT 2024	\$836.00
11/21/2024	43783	EMPLOYEE C	REIMB MILEAGE ATMC 11/11,13,15/24	\$132.66
11/21/2024	43784	SOUTH TEX BLOOD & TISSUE	LAB BLOOD EXSP	\$522.00
11/07/2024	43657	SOUTH TEX BLOOD & TISSUE	LAB BLOOD EXPENSE	\$2,725.00
11/07/2024	43733	SOUTH TEXAS NEWS INC.	WKLY SCHED AD	\$104.00
11/07/2024	43658	SOUTH TEXAS NEWS INC.	WKLY SCHED AD	\$104.00
11/21/2024	43785	SOUTH TEXAS NEWS INC.	WKLY SCHED AD	\$104.00
11/07/2024	43659	SOUTHWEST MEDICAL ASSOC	ER PHY PRO FEES OCT 2024	\$94,750.00
11/07/2024	43786	SPBS, INC	ANNUAL EQUIPMENT PM CONTRACT 2024-2025	\$18,013.84
11/07/2024	43734	STANFORD VACUUM SERVICE	DIETARY REPAIR & MAINT-GREASE TRAP PUMP	\$495.00
11/07/2024	43660	STATE FIRE MARSHAL'S OFFICE	ANNUALSTATE FIRE SINSPECTION 2024	\$700.00

11/07/2024	43787	STEVEN HOFFER	US LE ARTERIAL DUPLEX 11/14/24	\$165.00
11/07/2024	43661	STEVEN HOFFER	LE VENOUS/CARTOID DUPLEX	\$330.00
11/07/2024	43735	STEVEN HOFFER	US CARTOID DUPLEX 11/7/24	\$165.00
11/07/2024	43662	STRYKER SALES CORPORATION	EMS REPAIR & MAINT	\$1,624.66
11/07/2024	43663	SUNOCO/WEX BANK	FUEL CARDS OCT 2024	\$2,586.19
11/07/2024	43736	TEXAS CHILLER SYSTEMS	AHU 1 & 2 REPLACEMENT: 35% BILLING	\$27,211.45
11/07/2024	43737	TISD	ATMC INTERNET 12/1-12/31	\$97.49
11/07/2024	43664	TOWN OF WOODSBORO	WMC WTR SRVCS 9/15-10/15/24	\$140.65
11/07/2024	43805	U.S DEPARTMENT OF THE TREASURY	PAYROLL GARNISHMENT 112724	\$206.56
11/07/2024	43738	UBEO, LLC.	LEASE AGREEMENT: COPIER/PRINTER/SCANNER	\$5,335.69
11/14/2024	43738	UBEO, LLC.	DOCUWARE SOFTWARE NOV 2024	\$1,079.30
11/14/2024	43788	UNIFIRST HOLDINGS,INC	HOUSEKEEPING UNIFORMS/GEN SUPPLY	\$147.90
11/21/2024	43665	UNIFIRST HOLDINGS,INC	HOUSEKEEPING UNIFORMS/ GEN SUPPLY	\$87.15
11/14/2024	43739	UNIFIRST HOLDINGS,INC	HOUSEKEEPING UNIFORMS	\$73.95
11/14/2024	43740	UNITED HERITAGE CREDIT UNION	SAVINGS PED 11/10/24	\$100.00
11/14/2024	43666	UNITED OF OMAHA LIFE INS	GROUP ID G000CHDP NOV 2024: 11/1-11/30-24	\$12,303.44
11/14/2024	43741	US FOODS, INC.	DIETARY FOOD COST	\$3,052.31
11/14/2024	43789	US FOODS, INC.	DIETARY FOOD COST	\$2,183.44
11/21/2024	43789	US FOODS, INC.	DIETARY FOOD COST	-\$3.54
11/21/2024	43667	US FOODS, INC.	DIETARY GEN SUPPLY	\$2,717.09
11/21/2024	43790	USF HEALTHCARE CONSULTING	SERV FUND CREDIT 7/1/23-6/30/24	\$1,086.01
11/21/2024	43668	USF HEALTHCARE CONSULTING	USF SERVICES	\$886.78
11/21/2024	43742	VILLAGE PHARMACY	HSPTL IND DRUG SUPPLY OCT 2024	\$2,279.96
11/21/2024	43791	VIRGINIA ORDUNO CAPEK	REIMB DEA RENEWAL 11/19/24	\$888.00
11/21/2024	43743	VOYA INSTITUTIONAL TRUST CO	BENEFITS RETIREMENT PED 111024	\$20,276.64
11/21/2024	43669	VOYA INSTITUTIONAL TRUST CO	BENEFITS RETIREMENT PED 102724	\$18,266.41
11/21/2024	43792	EMPLOYEE CC	REIMB NURSING MANIKIN MODELS	\$326.89
11/21/2024	43793	WERFEN USA LLC	LAB GEN SUPPLY	\$4,012.97
11/21/2024	43670	WERFEN USA LLC	LAB GEN SUPPLY	\$299.76
11/26/2024	43744	EMPLOYEE BB	PAYROLL ADVANCE	\$800.00
11/26/2024	43794	EMPLOYEE B	REIMB MILEAGE RCMH TO WMC 11/15/24	\$40.20
				<b>\$891,490.12</b>